



SHAPING THE NEXT LEAP

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REBOOTED BY TECHNOLOGY

CONTENTS

Mahindra Insurance Brokers Limited

01	Independent Auditor's Report
08	Balance Sheet
09	Statement of Profit and Loss
10	Statement of Cash Flows
11	Statement of Changes in Equity
12	Statement of Material Accounting Policies
18	Notes to the Financial Statements

Mahindra Rural Housing Finance Limited

41	Independent Auditor's Report
51	Balance Sheet
52	Statement of Profit and Loss
53	Statement of Cash Flows
55	Statement of Changes in Equity
56	Notes to the Financial Statements

Mahindra Manulife Investment Management Private Limited

112	Independent Auditor's Report
119	Balance Sheet
120	Statement of Profit and Loss
121	Statement of Changes in Equity
122	Statement of Cash Flows
124	Notes to the Financial Statements

Mahindra Manulife Trustee Private Limited

142	Independent Auditor's Report
148	Balance Sheet
149	Statement of Profit and Loss
150	Statement of Changes in Equity
151	Statement of Cash Flows
152	Notes to the Financial Statements

Mahindra Ideal Finance Limited

164	Independent Auditor's Report
166	Statement of Comprehensive Income
167	Statement of Financial Position
168	Statement of Changes in Equity
169	Statement of Cash Flows
170	Notes to the Financial Statements

Mahindra Finance CSR Foundation

202	Independent Auditor's Report
206	Balance Sheet
208	Statement of Income and Expenditure
209	Statement of changes in equity
211	Statement of Cash Flows
212	Notes to the Financial Statements

INDEPENDENT AUDITOR'S REPORT

To the Members of Mahindra Insurance Brokers Limited Report on the Audit of Ind AS Financial Statements

Opinion

We have audited the Ind AS financial statements of Mahindra Insurance Brokers Limited ("the Company"), which comprise the balance sheet as at March 31, 2026, the statement of profit and loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows for the year then ended, and notes to financial statements including a summary of the material accounting policy information and other explanatory information (hereinafter referred to as "the Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for opinion

We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing (SAs) prescribed under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the audit of the Ind AS financial statements section" of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

Information other than the Ind AS financial statements and auditor's report thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Directors' Report and Management Discussion and Analysis but does not include the Ind AS financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of our auditor's report.

Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent

with the Ind AS financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Responsibilities of Management and Those Charged with Governance for the Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with Indian Accounting Standards (Ind AS) and other accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditors' responsibilities for the audit of the Ind AS financial statements

Our objectives are to obtain reasonable assurance about whether the Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- a. Identify and assess the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive

to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- b. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the Ind AS financial statements in place and the operating effectiveness of such controls.
- c. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- d. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- e. Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on other Legal and Regulatory requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, and on the basis of such checks of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure A", a statement on the matters specified in the paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c. The balance sheet, the statement of profit and loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows dealt with by this Report are in agreement with the books of account;
 - d. In our opinion, the aforesaid Ind AS financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - e. On the basis of written representations received from the directors of the Company as on March 31, 2026 and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act;
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B";
 - g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 read with Schedule V to the Act.
 - h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its Ind AS financial statements (Refer note 30 to the Ind AS financial statements)
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
 - iii. There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. In respect of Rule 11(e) of the Companies (Audit and Auditors) Rules, 2014,
 - a. The Management has represented that, to the best of its knowledge and belief, no

- funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b. The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. In respect of dividends declared or paid,
- a. The final dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable. The Company has also declared and paid the Dividend during the year.
- b. The Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with Section 123 of the Act, as applicable.
- vi. The reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014, based on our examination which included test checks, the company has used accounting software for maintaining its books of account, which have a feature of audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with. Additionally, the trail has been preserved by the company as per the statutory requirements for record retention.

For Gokhale & Sathe
Chartered Accountants
Firm Regn. No. 103264W

Rohit Ambokar
Partner
Membership No.: 604211
UDIN: 26604211VHUSMU8850
Place: Mumbai
Date: April 16, 2026

ANNEXURE 'A' TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 1 under 'Report on other legal and regulatory requirements' section of our report to the Members of Mahindra Insurance Broker Limited.

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment, other intangible assets, Intangible assets under development and Right-of-use assets.
- (B) The Company has maintained proper records showing full particulars of its intangible assets.
- (b) According to the information and explanations given to us, fixed assets were physically verified during the year by the management and no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the company, there are no immovable properties held in the name of the company. Accordingly, clause 3(i)(c) of the Order is not applicable to the company.
- (d) According to the information and explanations given to us company has not revalued its property, plant and equipment or intangible assets during the year.
- (e) According to the information and explanations given to us, no proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- (ii) (a) The company is in the nature of providing insurance broking services and does not hold any inventory. Therefore, reporting under clause 3(ii) of the order is not applicable to the Company.
- (b) The Company has not been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets and hence, reporting under clause 3(ii)(b) of the Order is not applicable to the Company.
- (iii) (a) The company has made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year, the details of which are as under.

Particulars	Amount (in Lakhs)
Loans	
Aggregate amount during the year	6,650
Balance outstanding at the Balance Sheet	6,650

- (b) The investment made and the terms and conditions of the grant of loans during the year are prima facie not prejudicial to the company's interest.
- (c) In respect of loans granted by the company, the schedule of repayment of principal and payment of interest has been stipulated and the repayments of principal amounts and the receipts of interest have been regular as per stipulation.
- (d) In respect of loans granted by the company, there is no overdue amount remaining outstanding as at the balance sheet date.
- (e) No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.
- (f) The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable.
- (iv) In our opinion, and according to the information and explanations given to us, the company has complied with the provisions of Section 185 and Section 186 of the Companies Act, 2013 in respect of loans and investments made, and guarantees and security provided by it, as applicable.
- (v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended) or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- (vi) The Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Act, for any of the services rendered by the Company and hence, clause 3(vi) of the Order is not applicable to the Company.
- (vii) (a) The Company is regular in depositing with appropriate authorities undisputed statutory dues including Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Goods and Services Tax, Value Added Tax, Customs Duty, Excise Duty, Cess and other material statutory dues applicable to it as per the available records as far as ascertained by us on our verification. According to the information and explanations given to us, no material undisputed amounts payable were outstanding,

at the year end, for a period of more than six months from the date they became payable.

- (b) Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2026 on account of disputes are given below:

Name of the Statute	Nature of Dues	Amount (Rs. In Lakhs)	Period to which the amount relates	Forum where the dispute is pending
Income Tax Act, 1961	Interest on TDS	7.97	F.Y. 2011-12 to F.Y. 2021-22	Rectification filed with AO
Income Tax Act, 1961	Deduction of donation	25.26	FY 19-20	Appeal Filed
Central Goods and Service Tax Act, 2017	Input Tax Credit	0.91	FY 2021-22	Deputy Commissioner of State tax-Bihar
Central Goods and Service Tax Act, 2017	Input Tax Credit	31.70	FY 2021-22	Commercial tax officer - Chennai
Central Goods and Service Tax Act, 2017	Input Tax Credit	0.66	FY 2021-22	Assistant Commissioner - Central tax Chennai
Central Goods and Service Tax Act, 2017	Input Tax Credit	0.26	FY 2022-23	Assistant Commissioner - Central tax Chennai
Central Goods and Service Tax Act, 2017	Input Tax Credit	0.60	FY 2021-22	Assistant Commissioner - Central tax Chennai
Central Goods and Service Tax Act, 2017	Input Tax Credit	0.50	FY 2019-20	Assistant Commissioner - Central tax Chennai
Central Goods and Service Tax Act, 2017	Input Tax Credit	16.49	FY 2020-21	Joint Commissioner - Commercial Tax Karnataka

(viii) According to information and explanations given to us, no previously unrecorded transactions have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

- (ix) (a) The Company has not taken any loans or other borrowings from any lender. Hence reporting under clause 3(ix)(a) of the Order is not applicable to the Company.
- (b) The Company has not been declared a wilful defaulter by any bank or financial institution or other lender.
- (c) The Company has not taken any term loans during the year and there are no outstanding term loans at the

beginning of the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable to the Company.

- (d) The Company has not raised any loans on short term basis and hence, reporting under clause 3(ix)(d) of the Order is not applicable to the Company.
- (e) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on clause 3(ix)(e) of the Order is not applicable to the Company.
- (f) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on Clause 3(ix)(f) of the Order is not applicable to the Company.
- (x) (a) The Company has not raised any money during the year by way of initial public offer/further public offer (including debt instruments) hence, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company.
- (b) The Company has not made any preferential allotment or private placement of shares/fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x) (b) of the Order is not applicable to the Company.
- (xi) (a) According to the information and explanation given to us, no material fraud by the company or any fraud on the company was noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- (c) During the year, company has received whistle-blower complaints which have been considered by us for any bearing on our audit and reporting under this clause.
- (xii) The Company is not a Nidhi Company as per the provisions of the Companies Act, 2013. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.
- (xiii) The Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the Ind AS financial statements as required by the applicable accounting standards.
- (xiv) (a) In our opinion, the Company has an adequate internal audit system commensurate with the size and nature of its business.
- (b) The internal audit reports of the Company issued till the date of the audit report, for the period under audit have been considered by us.
- (xv) In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors. Accordingly, provisions of section

192 of the Companies Act, 2013 are not applicable to the Company.

- (xvi) (a) The provisions of section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.
- (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities. Accordingly, the requirement to report on clause (xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi) (c) of the Order is not applicable to the Company.
- (d) According to the information and explanations given to us by the management, there are five Core Investment Companies within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016).
- (xvii) The Company has not incurred cash losses in the current financial year or the previous financial year.
- (xviii) There has been no resignation of statutory auditors during the year and accordingly reporting under clause 3(xviii) of the Order is not applicable to the Company.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the Ind AS financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a

period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- (xx) (a) There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act 2013 in compliance with second proviso to sub-section (5) of Section 135 of the said Act. This matter has been disclosed in note 34 to the Ind AS financial statements. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- (b) There are no unspent amounts under sub-section (5) of section 135 of the Act, pursuant to any ongoing project requiring transfer to special account in compliance with the provision of sub-section (6) of section 135 of the Act. This matter has been disclosed in note 34 to the Ind AS financial statements. Hence, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- (xxi) The Company is not required to prepare consolidated Ind AS financial statements and therefore reporting under clause 3(xx) of the Order is not applicable for the year.

For **Gokhale & Sathe**
Chartered Accountants
Firm Regn. No. 103264W

Rohit Ambokar
Partner
Membership No.: 604211
UDIN: 26604211VHUSMU8850
Place: Mumbai
Date: April 16, 2026

ANNEXURE - B TO THE INDEPENDENT AUDITOR'S REPORT

Report on the internal financial controls with reference to the financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013.

(Referred to in paragraph 2(f) under the heading 'Report on Other Legal and Regulatory Requirements' of our report of even date)

Opinion

We have audited the internal financial controls with reference to financial statements of Mahindra Insurance Brokers Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at March 31, 2026, based on the internal financial controls with reference to financial statements criteria established by the Company considering essential components of internal control stated in Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements.

Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control

based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with reference to Ind AS Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A company's internal financial controls with reference to financial statements include those policies and procedures that –

- a. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- b. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- c. provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial controls with reference to Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **Gokhale & Sathe**

Chartered Accountants

Firm Regn. No. 103264W

Rohit Ambokar

Partner

Membership No.: 604211

UDIN: 26604211VHUSMU8850

Place: Mumbai

Date: April 16, 2026

BALANCE SHEET AS AT 31 MARCH 2026

			₹ in Lakhs	
			As at	As at
			31 Mar 2026	31 Mar 2025
	Note No.			
I ASSETS				
1 NON-CURRENT ASSETS				
(a) Property, Plant and Equipment	1		805.79	1,062.14
(b) Right of use assets	21		1,928.12	2,625.05
(c) Other Intangible Assets	2		300.91	293.18
(d) Intangible Assets Under Development			-	-
(e) Financial Assets				
(i) Investments	3		6,500.00	5,900.00
(ii) Loans	4		-	-
(iii) Other Financial Assets	5		338.37	387.41
(f) Deferred Tax Assets (net)	6 (d)		1,195.64	1,039.90
(g) Other Non-current Assets	7		16,160.67	10,747.72
SUB-TOTAL			27,229.50	22,055.40
2 CURRENT ASSETS				
(a) Financial Assets				
(i) Investments	3		38,395.66	22,647.35
(ii) Trade Receivables	8		23,188.71	19,366.72
(iii) Cash and Cash Equivalents	9		598.16	2,251.22
(iv) Loans	4		6,650.00	29,575.00
(v) Other Financial Assets	5		1,930.63	2,770.54
(b) Other Current Assets	7		3,680.35	3,600.16
SUB-TOTAL			74,443.51	80,210.99
TOTAL ASSETS			1,01,673.01	1,02,266.39
II EQUITY AND LIABILITIES				
EQUITY				
(a) Equity Share Capital	10		1,030.93	1,030.93
(b) Other Equity	11		65,307.17	71,732.94
SUB-TOTAL			66,338.10	72,763.87
LIABILITIES				
1 NON-CURRENT LIABILITIES				
(a) Financial Liabilities				
Lease liabilities	24		297.92	2,657.94
Provisions	12		924.07	645.29
SUB-TOTAL			1,221.99	3,303.23
2 CURRENT LIABILITIES				
(a) Financial Liabilities				
(i) Trade Payables				
(a) total outstanding dues of Micro enterprises and small enterprises	13		14.88	26.06
(b) total outstanding dues of creditors other than Micro enterprises and small enterprises	13		25,286.01	20,071.94
(ii) Lease liabilities	24		2,058.49	452.34
(iii) Other Financial Liabilities	14		99.78	28.98
(b) Provisions	12		2,133.06	2,239.05
(c) Other Current Liabilities	15		4,520.70	3,380.92
SUB-TOTAL			34,112.92	26,199.29
TOTAL EQUITY AND LIABILITIES			1,01,673.01	1,02,266.39

The accompanying notes 1 to 36 are an integral part of the Financial Statements.

As per our report of even date

For and on behalf of the Board of Directors

For Gokhale & Sathe,
Chartered Accountants
Firm Regn No. 103264W

Amarjyoti Barua
Chairman
DIN: 09202472

Raul Rebello
Director
DIN: 10052487

Sapna Jain
Director
DIN: 10819819

Pradeep Agrawal
Director
DIN: 11206547

Rohit Ambekar
Partner
Membership No. 604211

Carishma Pagare
Company Secretary
Mem No.: ACS 34777

Suresh Agarwal
Managing Director, CEO & Principal Officer
DIN: 09126759

Saurabh V. Dharadhar
Chief Financial Officer & Ethics Officer

Place: Mumbai
Date: April 16, 2026

Place: Mumbai
Date: April 16, 2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Note No.	₹ in Lakhs	
		Year ended 31 Mar 2026	Year ended 31 Mar 2025
I Revenue from operations	16	1,45,568.72	1,19,150.60
II Other Income	17	4,167.63	4,808.68
III Total Income (I + II)		1,49,736.35	1,23,959.28
IV EXPENSES			
(a) Employee benefit expense	18	9,764.57	10,432.56
(b) Finance costs	24	232.56	246.88
(c) Depreciation and amortisation expense	24.2	1,046.30	1,127.49
(d) Other expenses	19	1,22,645.93	99,759.90
Total Expenses [(a) + (b) + (c) + (d)]		1,33,689.36	1,11,566.83
V Profit before exceptional items and tax (III - IV)		16,046.99	12,392.45
VI Exceptional Items		344.11	–
VII Profit before tax (V - VI)		15,702.88	12,392.45
VIII Tax Expense			
(1) Current tax	6 (a)	4,482.00	3,578.00
(2) Deferred tax	6 (a)	(138.01)	(63.80)
Total tax expense [(1) + (2)]		4,343.99	3,514.20
IX Profit for the period (VII - VIII)		11,358.89	8,878.25
X Other comprehensive income		(52.70)	175.31
(i) Items that will not be reclassified to profit or loss		–	–
Remeasurements of the defined benefit plans		(70.43)	234.26
(ii) Income tax relating to items that will not be reclassified to profit or loss	6 (b)	17.73	(58.95)
XI Total comprehensive income for the period (IX+X)		11,306.19	9,053.56
XII Earnings per equity share			
(1) Basic	20	110.18	86.12
(2) Diluted	20	110.18	86.12

The accompanying notes 1 to 36 are an integral part of the Financial Statements.

As per our report of even date

For Gokhale & Sathe,
Chartered Accountants
Firm Regn No. 103264W

Rohit Ambekar
Partner
Membership No. 604211

Place: Mumbai
Date: April 16, 2026

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Managing Director, CEO & Principal Officer
DIN: 09126759

Saurabh V. Dharadhar
Chief Financial Officer & Ethics Officer

Place: Mumbai
Date: April 16, 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Note No.	₹ in Lakhs	
		Year ended 31 Mar 2026	Year ended 31 Mar 2025
Cash flows from operating activities			
Cash receipts towards brokerage		1,45,568.72	1,19,150.60
Other Receipts		4,531.54	4,420.56
Payment towards expenses		(1,33,030.14)	(1,10,066.55)
Income taxes paid		(9,828.37)	(5,643.50)
(Increase)/decrease in trade and other receivables		(3,810.77)	(4,133.17)
(Increase)/decrease in other assets		(312.23)	(739.08)
(Decrease)/increase in trade and other payables		5,273.72	11,684.11
Increase/(decrease) in provisions		(180.29)	(805.59)
(Decrease)/increase in other liabilities		1,139.79	(7,546.77)
Cash generated from operations		9,351.97	6,320.61
Cash flows from investing activities			
Amounts advanced to related parties		(6,650.00)	(17,375.00)
Repayments by related parties		29,575.00	23,325.00
Amounts advanced - other investments		(96,122.82)	(73,050.00)
Repayments - other investments		80,350.00	63,750.00
Payments for property, plant and equipment	1	(353.31)	(431.72)
Proceeds from disposal of property, plant and equipment		123.25	131.70
Payments for intangible assets/intangible assets under developments		(195.19)	(125.10)
Net cash (used in)/generated by investing activities		6,726.93	(3,775.12)
Cash flows from financing activities			
Dividends paid to owners of the Company	11	(17,731.96)	(1,546.39)
Net cash (used in) / generated from financing activities		(17,731.96)	(1,546.39)
Net increase / (decrease) in cash and cash equivalents		(1,653.06)	999.10
Cash and cash equivalents at the beginning of the year		2,251.22	1,252.12
Cash and cash equivalents at the end of the year		598.16	2,251.22

Note:

The above cash flow statement has been prepared under the "direct method" as set out in 'Indian Accounting Standard (Ind AS 7)- Statement of Cash Flows

The accompanying statement of accounting policies and notes 1 to 36 are an integral part of the Financial Statements.

As per our report of even date

For and on behalf of the Board of Directors

For Gokhale & Sathe,
Chartered Accountants
Firm Regn No. 103264W

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Managing Director, CEO & Principal Officer
DIN: 09126759

Saurabh V. Dharadhar
Chief Financial Officer & Ethics Officer

Place: Mumbai
Date: April 16, 2026

Place: Mumbai
Date: April 16, 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2026

A. Equity share capital

Particulars	₹ in Lakhs
Issued, Subscribed and Fully Paid up:	
Balance as at 1 April 2024	1,030.93
Changes due to prior period errors	—
Restated balance as at 1 April 2024	1,030.93
Changes during the period	—
Balance as at 31 March 2025	1,030.93
Balance as at 1 April 2025	1,030.93
Changes due to prior period errors	—
Restated balance as at 1 April 2025	1,030.93
Changes during the period	—
Balance as at 31 March 2026	1,030.93

B. Other Equity

	Reserves and Surplus			Items of other comprehensive income	Total
	Securities Premium	General Reserve	Retained Earnings	Remeasurement of the net defined benefit obligation gain / (loss)	
As at 1 April 2024	1,589.50	1,658.43	61,406.23	(428.38)	64,225.78
Changes in accounting policy/prior period errors	—	—	—	—	—
Restated balance as at 1 April 2024 ...	1,589.50	1,658.43	61,406.23	(428.38)	64,225.78
Profit for the period	—	—	8,878.25	—	8,878.25
Other Comprehensive Income / (Loss)	—	—	—	175.30	175.30
Dividend paid on Equity Shares	—	—	(1,546.39)	—	(1,546.39)
As at 31 March 2025	1,589.50	1,658.43	68,738.09	(253.08)	71,732.94
As at 1 April 2025	1,589.50	1,658.43	68,738.09	(253.08)	71,732.94
Changes in accounting policy/prior period errors	—	—	—	—	—
Restated balance as at 1 April 2025 ...	1,589.50	1,658.43	68,738.09	(253.08)	71,732.94
Profit for the year	—	—	11,358.89	—	11,358.89
Other Comprehensive Income / (Loss)	—	—	—	(52.70)	(52.70)
Dividend paid on Equity Shares	—	—	(17,731.96)	—	(17,731.96)
As at 31 March 2026	1,589.50	1,658.43	62,365.02	(305.78)	65,307.17

The accompanying notes 1 to 36 are an integral part of the Financial Statements.

As per our report of even date

For Gokhale & Sathe,
Chartered Accountants
Firm Regn No. 103264W

Rohit Ambekar
Partner
Membership No. 604211

Place: Mumbai
Date: April 16, 2026

For and on behalf of the Board of Directors

Amarjyoti Barua
Chairman
DIN: 09202472

Raul Rebello
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Carishma Pagare
Company Secretary
Mem No.: ACS 34777

Suresh Agarwal
Managing Director, CEO & Principal Officer
DIN: 09126759

Saurabh V. Dharadhar
Chief Financial Officer & Ethics Officer

Place: Mumbai
Date: April 16, 2026

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

1 Company overview

Mahindra Insurance Brokers Limited is a Public Limited Company incorporated and domiciled in India. The Company's registered office is at Mahindra Towers, P. K. Kurne Chowk, Worli, Mumbai - 400 018. The Company is an Insurance Regulatory and Development Authority of India (IRDAI) registered broker in the category "Composite" for life, general and re-insurance business.

The immediate parent Company is Mahindra & Mahindra Financial Services Limited and ultimate parent Company is Mahindra & Mahindra Limited, a company incorporated in Mumbai, India.

2 Basis of preparation

These financial statements have been prepared in accordance with Indian Accounting Standards as per the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) notified under Section 133 of the Companies Act, 2013 (the 'Act'), in conformity with the Accounting Principles generally accepted in India and other relevant provisions of the Act.

a. Statement of compliance and basis of preparation

Accounting policies have been consistently applied except where a newly issued Accounting Standard is initially adopted or a revision to an existing Accounting Standard requires a change in the Accounting policy thereto in use.

All the assets and liabilities have been classified as current and non-current as per the Company's normal operating cycle and other criteria set out in the schedule III of the Act. Based on nature of services and the time between the acquisition of the assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as up to twelve months for the purpose of current/non-current classification of assets and liabilities.

The financial statements of the Company for the year ended March 31, 2026 were approved for issue by the Company's Board of Directors on April 16, 2026.

b. Functional and presentation currency

These financial statements are presented in Indian Rupees (INR) which is also the Company's functional currency. All amounts are rounded-off to the nearest lacs, unless otherwise indicated.

c. Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following items:

Items	Measurement basis
– Financial assets and liabilities which are generally derivative instruments	Fair value
– Liabilities for cash-settled share-based payment arrangements	Fair value
– Net defined benefit (asset) / liability	Fair value of plan assets less present value of defined benefit obligations

d. Measurement of fair values

A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Company has established policies and procedures with respect to the measurement of fair values. The Chief Financial Officer and person entrusted has overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values, including assessments that these valuations meet the requirements of Ind AS 113. Significant valuation issues are reported to audit committee.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

e. Use of judgements and estimates

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Assumptions and estimation uncertainties

Following are areas that involved a higher degree of judgement or complexity in determining the carrying amount of some assets and liabilities. Detailed information about each of these estimates and judgements that have a significant risk of resulting in material adjustment in the year ending March 31, 2026 is included in relevant notes.

- Estimation of current tax expense and payable
- Estimated useful life of property, plant and equipments
- Estimated useful life of intangible assets
- Estimation of defined benefit obligation
- Impairment of trade receivables
- Impairment of financial assets
- Estimation of share based payments
- Provisions and contingent liabilities
- Going concern

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Company and that are believed to be reasonable under the circumstances.

3 Material accounting policies

a. Property, plant and equipments :

Recognition and measurement

All the items classified under property plant and equipment are stated at cost of acquisition (including incidental expenses) less accumulated depreciation and any accumulated impairment losses, if any.

Cost of acquisition comprises of purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its working condition for its intended use and estimated cost of dismantling and removing the items and restoring the site on which it is located.

When significant parts of an item of property, plant and equipment have different useful lives, they are depreciated as separate items (major components) of property, plant and equipment.

Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised.

Depreciation

Depreciation is calculated on cost of items of property, plant and equipment less their estimated residual values over their estimated useful lives as specified in the Schedule II of the Act or estimated by the management using straight-line method and is recognised in the statement of profit and loss except:

- i. Motor cars where useful life is estimated at 4 years as against 8 years per Schedule II since the employees to whom these cars have been allotted as part of their terms of employment are entitled to change their vehicles every four years, and
- ii. Property Plant & Equipments having value individually less than INR 5000 where useful life is estimated at less than one year having regard to the nature of these assets and the difficulty in estimating the useful life.

Further, residual value for all assets is considered Nil having regard to the difficulty in reasonably estimating the same and, in the case of motor cars, having regard to terms of employment under which these are allotted to the employees.

The estimated useful lives of items of property, plant and equipment for the current and comparative periods are as follows:

Class of asset	Estimated Useful Life
Plant and equipment (including computers)	2-6 years
Office equipments	5 years
Furniture and fixtures	10 years
Leasehold Premises	Over the period of lease
Vehicles	4 years

Depreciation methods, useful lives are reviewed at each financial year-end and adjusted if appropriate. The effect of change in estimate of useful life is accounted on prospective basis

Derecognition of Property, Plant & Equipments

Property, Plant & Equipments are derecognised on disposal or when no future benefits are expected from its use. Assets retired from active use and held for disposal are stated at lower of their carrying amount or fair value less cost of sale. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposable proceeds and the net carrying amount of the assets) is recognised in Other Income / netted off from any loss on disposal in the statement of Profit & Loss in the year the asset is derecognised.

b. Intangible Assets :

Intangible Assets are initially recognised at cost. Intangible assets are stated at cost less accumulated amortization and accumulated impairment losses, if any.

Amortisation

Subsequent to initial recognition, amortisation of intangible assets with finite useful lives is calculated on cost of intangible assets less their estimated residual values over their estimated useful lives using straight-line method and is recognised in the statement of profit and loss.

The estimated useful lives for the current and comparative periods are as follows:

Class of assets	Estimated Useful Life
Computer software	3 years

Amortisation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate. The effect of change in estimate of useful life is accounted on prospective basis.

Intangible assets under development

The Company capitalizes the expenditure on intangible asset under development in accordance with the accounting policy. Initial capitalization of costs is based on management's judgement that technological and economic feasibility is confirmed and the capability to demonstrate the ability to use or sell the intangible assets, the probability of generating future economic benefit and the ability to measure reliably the attributable expenditure.

Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in the statement of profit or loss in the year when the asset is derecognised.

c. Impairment of assets other than financial assets :

Impairment of tangible and intangible assets other than goodwill

The Company reviews the carrying amounts of its tangible and intangible assets at the end of each reporting period, to determine whether there is any indication that those assets have impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in statement of profit and loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in statement of profit and loss.

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

d. Foreign currency :

Transactions in foreign currencies are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at period end exchange rates are generally recognised in statement of profit and loss.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the statement of profit and loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other gains/(losses).

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

e. Financial instruments :

Recognition and initial measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in statement of profit and loss.

Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at

- Amortised cost;
- fair value through other comprehensive income (FVOCI) - debt investment;
- fair value through other comprehensive income (FVOCI) - equity investment;
- fair value through profit or loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Investment in debt instrument is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Company irrevocably elects to present subsequent changes in the investment's fair value in other comprehensive income (designated as FVOCI - equity investment). This election is made on investment-by investment basis

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument or a financial guarantee

All financial asset not classified as measured at amortised cost or FVOCI as described above are measured at fair value through profit or loss (FVTPL). This includes all derivative financial assets.

On initial recognition, the Company irrevocably designates a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI or at FVTPL if doing so eliminates or significantly reduces accounting mismatch that would otherwise arise.

Financial Assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item. Dividend on financial assets at FVTPL is recognised when the Company's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity, the dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably

Financial assets: Subsequent measurement and gains and losses

- Financial assets at amortised cost are subsequently measured at amortised cost using effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in the statement of profit and loss. Any gain and loss derecognition is recognised in the statement of profit and loss.
- Debt investment at FVOCI are subsequently measured at fair value. Interest income under effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to the statement of profit and loss.
- Equity investment at FVOCI are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI. On derecognition, gains & losses are not reclassified to statement of profit and loss.
- Financial assets at FVTPL are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

Income is recognised on an effective interest basis for debt instruments other than those which are classified as at FVTPL. Interest income is recognised in statement of profit and loss and is included in the "Other income" line item.

Financial liabilities and equity instruments:

Classification as debt or equity

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by Company are recognised at the proceeds received. Transaction costs of an equity transaction are recognised as a deduction from equity.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. The dividends on mandatorily redeemable preference shares are recognised in the statement of profit and loss as interest expense. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in the statement of profit and loss. Any gain or loss on derecognition is also recognised in the statement of profit and loss.

Compound financial instruments

The component parts of compound instruments (convertible notes) issued by the Company are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument. A conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is an equity instrument.

At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for similar non-convertible instruments. This amount is recorded as a liability on an amortised cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date. Interest related to the financial liability is recognised in profit or loss (unless it qualifies for inclusion in the cost of an asset).

Conversion option classified as equity is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognised and included in equity, net of income tax effects, and is not subsequently remeasured. In addition, the conversion option classified as equity remains in equity until the conversion option is exercised, in which case, the balance recognised in equity is transferred to [share premium/other equity]. Where the conversion option remains unexercised at the maturity date of the convertible instrument, the balance recognised in equity is transferred to [retained profits/other equity]. No gain or loss is recognised in profit or loss upon conversion or expiration of the conversion option.

Transaction costs that relate to the issue of the convertible notes are allocated to the liability and equity components in proportion to the allocation of the gross proceeds. Transaction costs relating to the equity component are recognised directly in equity. Transaction costs relating to the liability component are included in the carrying amount of the liability component and are amortised over the lives of the convertible notes using the effective interest method.

Derecognition

Financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

If the Company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire.

The Company also derecognises a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Impairment of financial instruments

The Company recognises a loss allowance for expected credit losses (ECL) on:

- Financial assets measured at amortised cost;
- Financial assets measured at FVOCI - debt investments;

The Company always recognises lifetime ECL for trade receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Company recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12 month ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. 12 month ECL represents the portion of lifetime ECL that

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

When determining whether credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit losses, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, including on historical experience and forward-looking information.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is recognised in OCI and carrying amount of the financial asset is not reduced in the balance sheet.

f. Revenue Recognition :

Revenue is measured at the transaction value of the consideration received or receivable. Amount disclosed as revenue are exclusive of GST and net of revenue on policy cancellations and endorsements.

Rendering of services

Brokerage Income is accounted for net of GST amount on rendition of services. Brokerage income is recognized on receiving details of the policy issued by the insurance company or receipt of brokerage whichever is earlier.

The Company recognises revenue from rendering of consultancy services in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed based on surveys of work performed.

Dividend and interest income

Dividends are recognised in the statement of profit and loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of the dividend can be measured reliably.

Interest income is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

g. Employee benefits:

Superannuation Fund, ESIC and Labour Welfare Fund

The Company's contribution paid/payable during the year to Superannuation Fund, ESIC and Labour Welfare Fund are recognised in statement of profit and loss.

Provident Fund

Contributions to Provident Fund are charged to the statement of profit and loss as incurred. The Company is liable for the contribution and any shortfall in interest between the amount of interest realised by the investments and the interest payable to the members at the rate declared by the Government of India.

Gratuity

The liability or asset recognised in the balance sheet in respect of defined benefit pension and gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated by actuary using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Defined Contribution Plans

Obligations for contributions to defined contribution plans are expensed as the related service is provided. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

Compensated Absences

The Company has a policy on compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method on the additional amount expected to be paid or availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense on non accumulating compensated absences is recognised in the period in which the absences occur.

Cash Settled Share Based Payments

Cash Settled Share Based Payments, the fair value of the amount payable to employees is recognized as 'employee benefit expenses with corresponding increase in liabilities, over the period of non market vesting conditions getting fulfilled. The fair value of the option at the grant date is calculated by an independent valuer basis Black Scholes model. The Liability is remeasured at each reporting period up to, and including the settlement date, with changes in fair value recognized in employee benefit expenses.

h. Taxation :

Income tax expense comprises current tax and deferred tax. It is recognised in the statement of profit and loss except to the extent that it relates to a business combination or to an item recognised directly in equity or in other comprehensive income.

Current tax

Current tax comprises expected tax payable on the taxable profit or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Current tax assets and current tax liabilities are offset only if there is a legally enforceable right to set off the recognised amounts and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

STATEMENT OF MATERIAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31ST MARCH, 2026

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax for the year

Current and deferred tax are recognised in the statement of profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Minimum Alternate Tax (MAT)

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with asset will be realised.

i. Provisions, Contingent Liabilities and Contingent Assets :

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

Contingent liability is:

- a) A possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- b) a present obligation that arises from past events but is not recognised because:
 - (i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - (ii) the amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are disclosed. Claims against the Company, where the possibility of any outflow of resources in settlement is remote, are not disclosed as contingent liabilities.

A contingent asset is disclosed where an inflow of economic benefits is probable.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date.

j. Leases :

The Company as a Lessee

At the date of commencement of the lease, the Company recognises Right-of-Use ("ROU") asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, or if company changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The company presents right-of-use assets that do not meet the definition of investment property and lease liabilities; both in the 'balance sheet' as a separate line items, in the statement of financial position.

k. Segment Reporting

Operating Segments are reported consistently with the internal reporting provided to the Managing Director. The highest decision making executive is responsible for allocating resources to and assessing the performance of the operating segments. The chief operating decision maker is Managing Director.

l. Earnings per share

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share is the net profit for the period after deducting preference dividends and any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, sub-division of shares etc. that have changed the number of equity shares outstanding, without corresponding change in resources. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average numbers of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

m. Cash and Cash Equivalents

Cash and Cash Equivalents in the balance sheet comprise cash on hand, cheques and drafts on hand, balance with banks in current accounts and short term deposits with an original maturity of three months or less, which are subject to insignificant risk of change in value.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 1 - Property, Plant and Equipment

Description of Assets						₹ in Lakhs
	Plant and Equipment (including computers)	Leasehold Improvements	Office Equipment	Furniture and Fixtures	Vehicles	Total
I. Gross Carrying Amount						
Balance as at 1 April 2025	624.61	425.89	186.30	188.85	1,204.88	2,630.53
Additions	1.70	6.29	7.76	16.40	250.03	282.18
Disposals	7.22	32.82	32.75	90.34	270.90	434.03
Balance as at 31 March 2026	619.09	399.36	161.31	114.91	1,184.01	2,478.68
II. Accumulated depreciation and impairment						
Balance as at 1 April 2025	613.49	254.72	92.39	33.71	574.08	1,568.39
Depreciation/Impairment expense for the period	8.24	27.38	25.38	17.51	267.29	345.80
Eliminated on disposal of assets	5.91	10.12	11.70	15.94	197.63	241.30
Balance as at 31 March 2026	615.82	271.98	106.07	35.28	643.74	1,672.89
III. Net carrying amount (I-II)	3.27	127.38	55.24	79.63	540.27	805.79

Description of Assets						₹ in Lakhs
	Plant and Equipment (including computers)	Leasehold Improvements	Office Equipment	Furniture and Fixtures	Vehicles	Total
I. Gross Carrying Amount						
Balance as at 1 April 2024	1,160.95	411.78	172.83	155.51	1,150.92	3,051.99
Additions	4.11	14.11	17.34	33.34	362.82	431.72
Disposals	540.45	–	3.87	–	308.86	853.18
Balance as at 31 March 2025	624.61	425.89	186.30	188.85	1,204.88	2,630.53
II. Accumulated depreciation and impairment						
Balance as at 1 April 2024	998.97	227.41	70.67	16.15	547.71	1,860.91
Depreciation/Impairment expense for the period	154.00	27.31	25.59	17.56	245.15	469.61
Eliminated on disposal of assets	539.48	–	3.87	–	218.78	762.13
Balance as at 31 March 2025	613.49	254.72	92.39	33.71	574.08	1,568.39
III. Net carrying amount (I-II)	11.12	171.17	93.91	155.14	630.80	1,062.14

Note: The Company has not revalued its Property, Plant and Equipment during the year and does not have any immovable property.

Note No. 2 - Other Intangible Assets

Description of Assets			₹ in Lakhs
	Computer Software		Total
I. Gross Carrying Amount			
Balance as at 1 April 2025	723.03		723.03
Additions	195.19		195.19
Disposals	–		–
Balance as at 31 March 2026	918.22		918.22
II. Accumulated amortisation and impairment			
Balance as at 1 April 2025	429.85		429.85
Amortisation/Impairment expense for the period	187.46		187.46
Eliminated on disposal of assets	–		–
Balance as at 31 March 2026	617.31		617.31
III. Net carrying amount (I-II)	300.91		300.91

Description of Assets			₹ in Lakhs
	Computer Software		Total
I. Gross Carrying Amount			
Balance as at 1 April 2024	618.98		618.98
Additions	104.05		104.05
Disposals	–		–
Balance as at 31 March 2025	723.03		723.03
II. Accumulated amortisation and impairment			
Balance as at 1 April 2024	281.18		281.18
Amortisation/Impairment expense for the period	148.67		148.67
Balance as at 31 March 2025	429.85		429.85
III. Net carrying amount (I-II)	293.18		293.18

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 3 - Investments

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Amounts	Amounts	Amounts	Amounts
	Current	Non-Current	Current	Non-Current
Investments Carried at Amortised Cost				
Investment in Fixed Deposits with Mahindra & Mahindra Financial Services Limited	21,322.82	6,500.00	14,550.00	5,900.00
TOTAL INVESTMENTS CARRIED AT AMORTISED COST	21,322.82	6,500.00	14,550.00	5,900.00
Investments Carried at Fair Value Through Profit and Loss				
<i>Quoted Investments</i>				
Investments in Mutual Funds	17,072.84	–	8,097.35	–
TOTAL INVESTMENTS CARRIED AT FAIR VALUE	17,072.84	–	8,097.35	–
TOTAL INVESTMENTS	38,395.66	6,500.00	22,647.35	5,900.00

Particulars	As at 31 March 2026		As at 31 March 2025	
	Units	₹ in lakhs	Units	₹ in lakhs
Mahindra Manulife Liquid Reg-G	2,146.13	38.08	4,84,407.02	8,097.35
Aditya Birla Mutual Fund	8,11,105.17	3,563.26	–	–
DSP Mutual Fund	3,41,846.10	13,471.50	–	–
Total	11,55,097.40	17,072.84	4,84,407.02	8,097.35
Quoted				
Aggregate book value	11,55,097.40	16,966.62	4,84,407.02	8,007.32
Aggregate market value	11,55,097.40	17,072.84	4,84,407.02	8,097.35
Unquoted				
Aggregate book value	–	–	–	–

Note No. 4 - Loans

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
Loans to related parties (Refer Note Below)				
– Unsecured, considered good	6,650.00	–	29,575.00	–
TOTAL LOANS	6,650.00	–	29,575.00	–

Note: Intercorporate Deposits (ICDs) placed with related parties.

Particulars	₹ in Lakhs	
	As at 31 March 2026	As at 31 March 2025
ICDs with Mahindra & Mahindra Financial Services Limited	–	1,850.00
ICDs with Mahindra Rural Housing Finance Limited	6,650.00	27,725.00
TOTAL	6,650.00	29,575.00

The above Intercorporate Deposits have been given for general business purpose of the recipient.

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Amount outstanding	% of total	Amount outstanding	% of total
ICDs with Promoters	–	0%	1,850.00	6%
ICDs with Related Parties	6,650.00	100%	27,725.00	94%
TOTAL	6,650.00		29,575.00	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 5 - Other financial assets

Particulars	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
	₹ in Lakhs			
Financial assets at amortised cost				
Interest Accrued but not due	1,490.24	–	2,545.38	–
Security Deposits	–	278.37	–	327.41
Bank Deposit with more than 12 months maturity*	–	60.00	–	60.00
Others	440.39	–	225.16	–
TOTAL	1,930.63	338.37	2,770.54	387.41

* The Bank Deposit with more than 12 months maturity is under lien to the IRDAI as per the IRDAI (Insurance Brokers) Regulations 2018.

Note No. 6 - Current Tax and Deferred Tax

(a) Income Tax recognised in profit or loss

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
Current Tax:		
In respect of current period	4,482.00	3,578.00
In respect of prior periods	–	–
	4,482.00	3,578.00
Deferred Tax:		
In respect of current year origination and reversal of temporary differences	(138.01)	(63.80)
	(138.01)	(63.80)
Total income tax expense	4,343.99	3,514.20

(b) Income Tax recognised in other comprehensive income

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
Current Tax:		
<i>Deferred tax related to items recognised in other comprehensive income during the period:</i>		
Remeasurement of defined benefit obligations	17.73	(58.95)
	17.73	(58.95)
Classification of income tax recognised in other comprehensive income		
Income taxes related to items that will not be reclassified to profit or loss	17.73	(58.95)
Total income tax expense	17.73	(58.95)

(c) Reconciliation of estimated income tax expense at tax rate to income tax expenses in the statement of Profit and Loss is as follows:

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
Profit before tax	15,702.88	12,392.45
Income tax expense calculated at prevailing tax rate	3,952.41	3,119.18
Effect of expenses that is non-deductible in determining taxable profit	877.20	734.97
Effect of tax incentives and concessions (other allowances)	(485.62)	(339.94)
Income tax expense recognised in profit and loss	4,343.99	3,514.22

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 6 - Current Tax and Deferred Tax (Cont)
(d) Movement in deferred tax balances

Particulars	Opening Balance	For the year ended 31 March 2026		Closing Balance
		Recognised in Profit and Loss	Recognised in OCI	
₹ in Lakhs				
<u>Tax effect of items constituting deferred tax assets</u>				
Employee Benefits	232.52	25.32	17.73	275.57
Property, Plant and Equipment	201.22	59.31	–	260.53
Amortization and Interest in respect of lease payments	188.83	4.20	–	193.03
Provisions	417.33	49.18	–	466.51
	<u>1,039.90</u>	<u>138.01</u>	<u>17.73</u>	<u>1,195.64</u>
Net Tax Asset	<u>1,039.90</u>	<u>138.01</u>	<u>17.73</u>	<u>1,195.64</u>

Particulars	Opening Balance	For the year ended 31 March 2025		Closing Balance
		Recognised in Profit and Loss	Recognised in OCI	
₹ in Lakhs				
<u>Tax effect of items constituting deferred tax assets</u>				
Employee Benefits	327.11	(35.64)	(58.95)	232.52
Property, Plant and Equipment	163.96	37.26	–	201.22
Amortization and Interest in respect of lease payments	28.84	159.99	–	188.83
Provisions	515.14	(97.81)	–	417.33
	<u>1,035.05</u>	<u>63.80</u>	<u>(58.95)</u>	<u>1,039.90</u>
Net Tax Asset	<u>1,035.05</u>	<u>63.80</u>	<u>(58.95)</u>	<u>1,039.90</u>

Note No. 7 - Other assets

Particulars	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
	₹ in Lakhs			
(a) Advances other than capital advances				
(i) Earnest Money Deposit	12.45	–	12.45	–
(ii) Balances with government authorities (other than income taxes)	3,062.68	–	2,894.57	–
(iii) Other assets	605.22	0.43	693.14	5.01
(b) Capital Advance	–	126.95	–	55.80
(c) Advance payment of tax	–	16,033.29	–	10,686.91
Total Other Assets	<u>3,680.35</u>	<u>16,160.67</u>	<u>3,600.16</u>	<u>10,747.72</u>

Note No. 8 - Trade receivables

Particulars	As at 31 March 2026		As at 31 March 2025	
	Current	Current	Current	Current
	₹ in Lakhs			
Trade receivables				
(a) Secured, considered good	–	–	–	–
(b) Unsecured, considered good	23,188.71	19,366.72	23,188.71	19,366.72
(c) Significant increase in credit risk	–	–	–	–
(d) Credit Impaired	114.70	125.91	114.70	125.91
Less: Allowance for Expected Credit Loss	(114.70)	(125.91)	(114.70)	(125.91)
Total	<u>23,188.71</u>	<u>19,366.72</u>	<u>23,188.71</u>	<u>19,366.72</u>
Of the above, trade receivables from:				
– Related Parties	–	–	–	–
– Others	23,188.71	19,366.72	23,188.71	19,366.72
Total	<u>23,188.71</u>	<u>19,366.72</u>	<u>23,188.71</u>	<u>19,366.72</u>

There is neither an instance where due date is not specified nor there are any unbilled dues.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 8 - Trade receivables (Cont)

₹ in Lakhs

Particulars	As at 31 March 2026					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed						
(a) Considered good	23,166.85	21.86	-	-	-	23,188.71
(b) Significant increase in credit risk						-
(c) Credit Impaired	80.55	0.22	20.43	8.09	5.41	114.70
Total	23,247.40	22.08	20.43	8.09	5.41	23,303.41
Less: Allowance for Expected Credit Loss	(80.55)	(0.22)	(20.43)	(8.09)	(5.41)	(114.70)
Total Undisputed Trade Receivables	-	-	-	-	-	23,188.71
Disputed						
(a) Considered good	-	-	-	-	-	-
(b) Significant increase in credit risk	-	-	-	-	-	-
(c) Credit Impaired	-	-	-	-	-	-
Total	-	-	-	-	-	-
Less: Allowance for Expected Credit Loss	-	-	-	-	-	-
Total Disputed Trade Receivables	-	-	-	-	-	-
Total Trade Receivables	-	-	-	-	-	23,188.71

₹ in Lakhs

Particulars	As at 31 March 2025					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed						
(a) Considered good	19,293.25	13.37	48.23	11.87	-	19,366.72
(b) Significant increase in credit risk	-	-	-	-	-	-
(c) Credit Impaired	65.68	0.13	48.23	11.87	-	125.91
Total	19,358.93	13.50	96.46	23.74	-	19,492.63
Less: Allowance for Expected Credit Loss	(65.68)	(0.13)	(48.23)	(11.87)	-	(125.91)
Total Undisputed Trade Receivables	-	-	-	-	-	19,366.72
Disputed						
(a) Considered good	-	-	-	-	-	-
(b) Significant increase in credit risk	-	-	-	-	-	-
(c) Credit Impaired	-	-	-	-	-	-
Total	-	-	-	-	-	-
Less: Allowance for Expected Credit Loss	-	-	-	-	-	-
Total Disputed Trade Receivables	-	-	-	-	-	-
Total Trade Receivables	-	-	-	-	-	19,366.72

Note No. 9 - Cash and Bank Balances

₹ in Lakhs

Particulars	As at	As at
	31 March 2026	31 March 2025
Cash and cash equivalents		
(a) Balances with banks	595.25	1,647.31
(b) Cash on hand	0.83	0.97
(c) Imprest Cash	2.08	2.94
Total Cash and cash equivalent (A)	598.16	1,651.22
Other Bank Balances		
(a) Balances with Banks:		
(i) Term Deposits with original maturity upto 3 months (B)	-	600.00
Total Cash and cash equivalent (A) + (B)	598.16	2,251.22

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 10 - Equity Share Capital
(a) Equity Share Capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	₹ in Lakhs	No. of shares	₹ in Lakhs
Authorised:				
Equity shares of Rs. 10/- each with voting rights	1,50,00,000	1,500.00	1,50,00,000	1,500.00
Issued, Subscribed and Fully Paid:				
Equity shares of Rs. 10/- each with voting rights	1,03,09,280	1,030.93	1,03,09,280	1,030.93
Total	1,03,09,280	1,030.93	1,03,09,280	1,030.93

(b) Shares held by promoters

Promoter Name	As at 31 March 2026			As at 31 March 2025		
	No. of shares	% of total shares	% change during the year	No. of shares	% of total shares	% change during the year
Mahindra and Mahindra Financial Services Limited*						
- Equity shares of Rs. 10/- each with voting rights	1,03,09,280	100%	0%	1,03,09,280	100%	0%

* includes 120 shares held by 6 Nominee Shareholders on behalf of the Mahindra and Mahindra Financial Services Limited

(i) Reconciliation of the number of shares outstanding at the beginning and at the end of the year

Particulars	Opening Balance	Fresh Issue	Bonus	ESOP	Closing Balance
(a) Equity Shares with Voting rights*					
<i>Year ended 31 March 2026</i>					
No. of Shares	1,03,09,280	-	-	-	1,03,09,280
Amount ₹ in Lakhs	1,030.93	-	-	-	1,030.93
<i>Year ended 31 March 2025</i>					
No. of Shares	1,03,09,280	-	-	-	1,03,09,280
Amount ₹ in Lakhs	1,030.93	-	-	-	1,030.93

*** Rights, preferences and restrictions attached to equity shares**

The Company has only one class of equity shares having par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share. The company declares and pays dividend in Indian Rupees. The dividend proposed by Board of Directors is subject to approval of the shareholders in the ensuing annual general meeting. Further, the Board of Directors may also announce an interim dividend which would need to be confirmed by the shareholders at the forthcoming Annual General Meeting. In the event of liquidation, the shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholdings.

(ii) Details of shares held by the holding company, the ultimate holding company, their subsidiaries and associates:

Particulars	No. of Shares		
	Equity Shares with Voting rights	Equity Shares with Differential Voting rights	Others
As at 31 March 2026			
Mahindra and Mahindra Financial Services Limited, the Holding Company	1,03,09,280	-	-
As at 31 March 2025			
Mahindra and Mahindra Financial Services Limited, the Holding Company	1,03,09,280	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 10 - Equity Share Capital (Cont)

(iii) Details of shares held by each shareholder holding more than 5% shares:

Class of shares/Name of shareholder	As at 31 March 2026		As at 31 March 2025	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
<u>Equity shares with voting rights</u>				
Mahindra and Mahindra Financial Services Limited	1,03,09,280	100%	1,03,09,280	100%

Note No. 11 - Other Equity

Description of the Nature and Purpose of Other Equity

Securities Premium: The securities premium is used to record the premium on issue of shares. The reserve can be utilized in accordance with the provisions of Companies Act, 2013.

Retained Earnings: Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders

General Reserve: The general reserve comprises of transfer of profits from retained earnings for appropriation purposes. The reserve can be distributed / utilized in accordance with the provisions of Companies Act, 2013.

Particulars	Reserves and Surplus			Items of other comprehensive income	Total
	Securities Premium	General Reserve	Retained Earnings	Remeasurement (loss) / gain (net) on defined benefit plans	
As at 1 April 2024	1,589.50	1,658.43	61,406.23	(428.38)	64,225.78
Profit / (Loss) for the Period	-	-	8,878.25	-	8,878.25
Other Comprehensive Income / (Loss)	-	-	-	175.30	175.30
Dividend paid on Equity Shares	-	-	(1,546.39)	-	(1,546.39)
As at 31 March 2025	1,589.50	1,658.43	68,738.09	(253.08)	71,732.94
As at 1 April 2025	1,589.50	1,658.43	68,738.09	(253.08)	71,732.94
Profit / (Loss) for the Period	-	-	11,358.89	-	11,358.89
Other Comprehensive Income / (Loss)	-	-	-	(52.70)	(52.70)
Dividend paid on Equity Shares	-	-	(17,731.96)	-	(17,731.96)
As at 31 March 2026	1,589.50	1,658.43	62,365.02	(305.78)	65,307.17

Details of dividend

Particulars	₹ in Lakhs	
	31-March-256	31-March-25
Cash dividends on equity shares declared and paid		
Final dividend for the Year ended on 31 March 2025: Rs.52.00 per share (31 March 2024: Rs.15.00 per share)	5,360.83	1,546.39
Dividend Distribution Tax on final dividend	-	-
Interim dividend for the year ended on 31 March 2026 & 31 March 2025	12,371.13	-
	17,731.96	1,546.39

Proposed dividends on equity shares are subject to approval in annual general meeting and are not recognised as a liability as at 31 March.

Note: The board of directors in their meeting on April 16, 2026 recommended final dividend of Rs.77.50 per equity share for the financial Year ended March 31, 2026. This payment is subject to the approval of shareholders in the Annual General Meeting (AGM) of the company and if approved would result in a net cash outflow of approximately Rs.7,989.69 Lakhs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 12 - Provisions

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
(a) Provision for employee benefits				
– Gratuity	303.49	710.43	218.01	421.27
– Leave Encashment	239.20	204.69	200.98	224.02
– Others	1,510.63	–	1,740.32	–
(b) Other Provisions				
– Provision for tax (net of advance tax paid)	79.74	–	79.74	–
– Others	–	8.95	–	–
Total Provisions	2,133.06	924.07	2,239.05	645.29

Note No. 13 - Trade Payables

Particulars	₹ in Lakhs	
	As at 31 March 2026	As at 31 March 2025
	Current	Current
Payables		
(I) Trade Payables		
(i) total outstanding dues of micro enterprises and small enterprises#	14.88	26.06
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises**	25,286.01	20,071.94
(II) Other Payables		
(i) total outstanding dues of micro enterprises and small enterprises#	–	–
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises**	–	–
Total	25,300.89	20,098.00

On the basis of confirmations received from parties

** Including amount payable to related parties of Rs.234.33 lakhs (PY: Rs.38.93 lakhs)

Particulars	₹ in Lakhs					
	As at 31 March 2026					
	Unbilled dues	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues						
(a) MSME	–	14.88	–	–	–	14.88
(b) Others	–	25,114.11	10.52	30.26	131.12	25,286.01
Disputed dues						
(a) MSME	–	–	–	–	–	–
(b) Others	–	–	–	–	–	–

Particulars	₹ in Lakhs					
	As at 31 March 2025					
	Unbilled dues	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues						
(a) MSME	–	26.06	–	–	–	26.06
(b) Others	–	20,051.89	2.68	0.75	16.62	20,071.94
Disputed dues						
(a) MSME	–	–	–	–	–	–
(b) Others	–	–	–	–	–	–

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 14 - Other Financial Liabilities

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
Other Financial Liabilities Measured at Amortised Cost				
(i) Other liabilities				
Salary Payable	99.78	-	28.98	-
Total other financial liabilities	99.78	-	28.98	-

Note No. 15 - Other Liabilities

Particulars	₹ in Lakhs			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non-Current	Current	Non-Current
Statutory dues				
– taxes payable (other than income taxes)	2,876.30	-	2,118.20	-
– TDS Payable (income taxes)	1,585.72	-	1,201.83	-
– Employee Recoveries and Employer Contributions	58.68	-	60.89	-
Others Liabilities	-	-	-	-
TOTAL OTHER LIABILITIES	4,520.70	-	3,380.92	-

Note No. 16 - Revenue from Operations

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
<i>Revenue from rendering of services</i>		
Brokerage*	1,45,470.11	1,19,088.18
Consultancy fees	98.61	62.42
Total Revenue from Operations	1,45,568.72	1,19,150.60

* This includes brokerage, incentives and rewards.

Note No. 17 - Other Income

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
(a) Interest Income		
– On Financial Assets at Amortised Cost	3,429.95	3,867.59
(b) Other Non Operating Income		
(i) Miscellaneous Income	37.79	520.45
(ii) Capital Gain on redemption of mutual funds	559.31	318.99
(iii) Profit due to change in fair value of investments carried at FVTPL	16.18	76.98
(iv) Profit on sale of property, plant and equipments	-	22.25
(v) Gain on foreign exchange	13.01	2.42
(vi) Gain on derecognition of leases	111.39	-
Total Other Income	4,167.63	4,808.68

Note No. 18 - Employee Benefits Expense

Particulars	₹ in Lakhs	
	Year Ended 31 March 2026	Year Ended 31 March 2025
(a) Salaries and wages, including bonus	9,089.63	9,578.09
(b) Contribution to provident and other funds	420.41	457.54
(c) Contribution to Gratuity Fund	104.08	186.90
(d) Share based payment transactions expenses		
Cash-settled share-based payments	36.29	22.13
(e) Staff welfare expenses	114.16	187.90
Total Employee Benefit Expense	9,764.57	10,432.56

Cash-settled share-based payments

In respect of the Cash-settled share-based payments, Employee Stock Options (ESOS) of the ultimate holding company Mahindra & Mahindra Limited and the holding company Mahindra & Mahindra Financial Services Limited (MMFSL) are issued to eligible employees of the Company. The Company makes the necessary payment to the respective Ultimate holding company and holding company

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 19 - Other Expenses

Particulars	₹ in Lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
(a) Distribution fees*	1,16,959.22	94,241.73
(b) Power & fuel	45.04	55.65
(c) Rent including lease rentals	38.87	8.81
(d) Rates and taxes	89.24	164.71
(e) Insurance	416.11	372.39
(f) Postage, Telephone and Communication	106.11	128.68
(g) Software Charges	31.00	63.77
(h) Repairs - Others	88.55	86.01
(i) Administration Support Charges	101.10	156.00
(j) Manpower Contracting Charges	455.62	542.16
(k) Advertisement	-	-
(l) Sales promotion expenses	655.58	433.26
(m) Travelling and Conveyance Expenses	446.19	554.43
(n) Expenditure on corporate social responsibility (CSR) under section 135 of the Companies Act, 2013	235.00	199.30
(o) Provision for doubtful trade and other receivables (Note 23)	(11.22)	125.91
(p) Bad debts written off	-	384.72
(q) Auditors remuneration and out-of-pocket expenses	26.19	32.94
(i) As Auditors	13.24	22.76
(ii) For Other services	12.73	9.50
(iii) For reimbursement of expenses	0.22	0.68
(r) Directors' Commission	-	25.58
(s) Directors' Sitting Fees	-	7.00
(t) Legal and other professional costs	867.99	597.43
(u) Loss on sale of property, plant and equipments	69.44	-
(v) Miscellaneous expenses	2,025.90	1,579.42
Total Other Expenses	1,22,645.93	99,759.90

* Distribution fees are the payments made to Motor Insurance Service Providers (Automotive Dealers) as per the Guidelines issued under section 34 of the Insurance Act, 1938 and section 14 of the IRDA Act, 1999 on Motor Insurance Service Provider with effect from 1st November 2017. This includes distribution fees and incentives to MISP dealers.

Note No. 20 - Earnings per Share

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
	₹	₹
	Per Share	Per Share
Basic Earnings per share	110.18	86.12
Diluted Earnings per share	110.18	86.12
Equity shares of Rs. 10/- each with voting rights		
Basic earnings per share		
The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:		
		₹ in Lakhs
Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Profit / (loss) for the period attributable to owners of the Company	11,358.89	8,878.25
Less: Preference dividend and tax thereon	-	-
Profit / (loss) for the period used in the calculation of basic earnings per share	11,358.89	8,878.25
Weighted average number of equity shares (nos)	1,03,09,280	1,03,09,280
Earnings per share - Basic (Rs.)	110.18	86.12
Diluted earnings per share		
The diluted earnings per share has been computed by dividing the Net profit after tax available for Equity shareholders by the weighted average number of equity shares, after giving dilutive effect of the outstanding Warrants, Stock options and Convertible bonds for the respective Periods, if any.		
		₹ in Lakhs
Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Profit / (loss) for the period used in the calculation of basic earnings per share	11,358.89	8,878.25
Add: Adjustments, if any	-	-
Profit / (loss) for the period used in the calculation of diluted earnings per share	11,358.89	8,878.25
Profits used in the calculation of diluted earnings per share	11,358.89	8,878.25

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 20 - Earnings per Share (Contd.)

The weighted average number of ordinary shares for the purpose of diluted earnings per share reconciles to the weighted average number of ordinary shares used in the calculation of basic earnings per share as follows:

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Weighted average number of equity shares used in the calculation of Basic EPS	1,03,09,280	1,03,09,280
Add: Effect of Warrants, if any	-	-
ESOPs, if any	-	-
Convertible bonds, if any	-	-
Others if any	-	-
Weighted average number of equity shares used in the calculation of Diluted EPS	1,03,09,280	1,03,09,280
Earnings per share - Diluted (Rs.)	110.18	86.12

Note No. 21 - Right of use assets

Description of Assets	₹ in Lakhs	
	Category of ROU Asset	Leasehold Premises
I. Gross Carrying Amount		
Balance as at 1 April 2025		3,883.02
Reclassification on account of adoption of Ind AS 116		
Additions		563.97
Derecognition		1,578.42
Balance as at 31 March 2026		2,868.57
II. Accumulated depreciation and impairment		
Balance as at 1 April 2025		1,257.98
Amortisation expense for the period		513.04
Eliminated on derecognition of assets		830.57
Balance as at 31 March 2026		940.45
III. Net carrying amount (I-II)		1,928.12

Description of Assets	₹ in Lakhs	
	Category of ROU Asset	Leasehold Premises
I. Gross Carrying Amount		
Balance as at 1 April 2024		3,092.21
Additions		790.81
Derecognition		-
Balance as at 31 March 2025		3,883.02
II. Accumulated depreciation and impairment		
Balance as at 1 April 2024		748.76
Amortisation expense for the period		509.21
Balance as at 31 March 2025		1,257.97
III. Net carrying amount (I-II)		2,625.05

Note No. 22 - Financial Instruments

Capital management

The company's capital management objectives are:

- to ensure the company's ability to continue as a going concern
- to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

The company monitors capital on the basis of the carrying amount of equity less cash and cash equivalents as presented on the face of the statement of financial position. The Company is subject to minimum capital requirements as stipulated by the IRDAI (Insurance Brokers) Regulations, 2018.

The company sets the amount of capital in proportion to its overall financing structure, i.e. equity and financial liabilities. The company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

	₹ in Lakhs	
	31-March-26	31-March-25
Equity	66,338.10	72,763.87
Less: Cash and cash equivalents	(598.16)	(2,251.22)
	65,739.94	70,512.65

Categories of financial assets and financial liabilities

As at 31 March 2026	₹ in Lakhs			
	Amortised Costs	FVTPL	FVOCI	Total
Non-current Assets				
Investments	6,500.00	-	-	6,500.00
Loans	-	-	-	-
Other Financial Assets	338.37	-	-	338.37
Current Assets				
Investments	21,322.82	17,072.84	-	38,395.66
Trade Receivables	23,188.71	-	-	23,188.71
Other Bank Balances	598.16	-	-	598.16
Loans	6,650.00	-	-	6,650.00
Other Financial Assets	1,930.63	-	-	1,930.63
Non-current Liabilities				
Lease liabilities	297.92	-	-	297.92
Current Liabilities				
Trade Payables	25,300.89	-	-	25,300.89
Lease liabilities	2,058.49	-	-	2,058.49
Other Financial Liabilities	99.78	-	-	99.78

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 22 - Financial Instruments (Cont)

₹ in Lakhs				
As at 31 March 2025				
	Amortised Costs	FVTPL*	FVOCI	Total
Non-current Assets				
Investments	5,900.00	–	–	5,900.00
Loans	–	–	–	–
Other Financial Assets	387.41	–	–	387.41
Current Assets				
Investments	14,550.00	8,097.35	–	22,647.35
Trade Receivables	19,366.72	–	–	19,366.72
Other Bank Balances	2,251.22	–	–	2,251.22
Loans	29,575.00	–	–	29,575.00
Other Financial Assets	2,770.54	–	–	2,770.54
Non-current Liabilities				
Lease liabilities	2,657.94	–	–	2,657.94
Current Liabilities				
Trade Payables	20,098.00	–	–	20,098.00
Lease liabilities	452.34	–	–	452.34
Other Financial Liabilities	28.98	–	–	28.98

* Investments in instruments measured at fair value through Profit & Loss are categorised in Level 1.

Financial Risk Management Framework

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk. In order to manage the aforementioned risks, the Company operates a risk management policy and a program that performs close monitoring of and responding to each risk factors.

CREDIT RISK
(i) Credit risk management

Credit risk arises when a counterparty defaults on its contractual obligations to pay resulting in financial loss to the Company.

Trade receivables consist of institutional customers, largely insurance companies. The Company deals only with those insurance companies who have obtained an acceptable level of credit rating. The Company does not have significant credit risk exposure to any single external counterparty. Out of total outstanding 0.06% of the debtors are pertaining to group companies.

The credit risk on liquid funds invested in Fixed Deposits with companies and Intercompany Deposits is limited because the counterparties are group companies.

The Company applies the simplified approach to providing for expected credit losses prescribed by Ind AS 109, which permits the use of the expected loss provision for all trade receivables. The company has computed expected credit losses based on a provision matrix which uses historical credit loss experience of the Company and individual receivable specific provision where applicable. Forward-looking information (including macroeconomic information) has been incorporated into the determination of expected credit losses.

There is no change in estimation techniques or significant assumptions during the reporting period.

The loss allowance provision is determined as follows:

₹ in Lakhs				
As at March 31 2026				
	Not due	Less than 6 months past due	More than 6 months past due	Total
Gross carrying amount	0.00	23,247.40	56.01	23,303.41
Loss allowance provision	0.00	80.55	34.15	114.70
	0.00	23,166.85	21.86	23,188.71

As at March 31 2025

	Not due	Less than 6 months past due	More than 6 months past due	Total
Gross carrying amount	0.00	19,358.93	133.70	19,492.63
Loss allowance provision	0.00	65.68	60.23	125.91
	0.00	19,293.25	73.47	19,366.72

Reconciliation of loss allowance provision for Trade Receivables

₹ in Lakhs			
Particulars	31-March-26	31-March-25	
Balance as at beginning of the year		125.91	517.09
Impairment losses recognised in the year based on lifetime expected credit losses			
- On receivables originated in the year		(11.22)	125.91
Impairment losses recognised in the year based on 12 month expected credit losses			
On receivables originated in the year			
Amounts written off during the year as uncollectible		–	(384.72)
Impairment losses reversed / written back		–	(132.37)
Balance at end of the year		114.69	125.91

The loss allowance provision has changed during the period due to delays in recovery of brokerage on insurance contracts brokered.

LIQUIDITY RISK
(i) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the Company's short-, medium- and long-term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

(ii) Maturities of financial liabilities

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The amount disclosed in the tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 22 - Financial Instruments (Cont)

Particulars	₹ in Lakhs				Particulars	₹ in Lakhs			
	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above		Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above
Non-derivative financial liabilities					Non-derivative financial assets				
31-March-26					31-March-26				
Non-interest bearing	27,459.16	297.92	-	-	Non-interest bearing	42,349.95	278.37	-	-
Total	27,459.16	297.92	-	-	Fixed interest rate instruments	28,413.21	6,560.00	-	-
					Total	70,763.16	6,838.37	-	-
31-March-25					31-March-25				
Non-interest bearing	20,579.32	2,657.94	-	-	Non-interest bearing	31,660.67	327.41	-	-
Total	20,579.32	2,657.94	-	-	Fixed interest rate instruments	44,350.16	5,960.00	-	-
					Total	76,010.83	6,287.41	-	-

(iii) *Financing arrangements*

The Company does not feel the need to have any borrowing facilities at this stage

(iv) *Maturities of financial assets*

The following table details the Company's expected maturity for its non-derivative financial assets. The table has been drawn up based on the undiscounted contractual maturities of the financial assets including interest that will be earned on those assets. The inclusion of information on non-derivative financial assets is necessary in order to understand the Company's liquidity risk management as the liquidity is managed on a net asset and liability basis.

MARKET RISK

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The Company invests in fixed rate instruments taking into account the current liquidity requirements. All such transactions are carried out within the guidelines set by the Board of Directors.

There has been no significant changes to the company's exposure to market risk or the methods in which they are managed or measured.

Note No. 23 - Fair Value Measurement

Fair value of financial assets and financial liabilities that are not measured at fair value

Particulars	31-March-26		31-March-25	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
<i>Financial assets carried at Amortised Cost</i>				
- loans to related parties	6,650.00	6,650.00	29,575.00	29,575.00
- trade and other receivables	23,188.71	23,188.71	19,366.72	19,366.72
- Cash and Cash Equivalents	598.16	598.16	2,251.22	2,251.22
- other financial assets	2,269.00	2,269.00	3,157.95	3,157.95
- fixed Deposit with Companies	27,822.82	27,822.82	20,450.00	20,450.00
Total	60,528.69	60,528.69	74,800.89	74,800.89
Financial liabilities				
<i>Financial liabilities held at amortised cost</i>				
- trade and other payables	25,300.89	25,300.89	20,098.00	20,098.00
- Lease Liabilities	2,356.41	2,356.41	3,110.28	3,110.28
- other financial liabilities	99.78	99.78	28.98	28.98
Total	27,757.08	27,757.08	23,237.26	23,237.26

Note: Financial assets not measured at fair value includes cash and cash equivalents, trade receivables, loans, fixed deposits and other financial assets. These are financial assets whose carrying amounts approximate fair value, due to their short-term nature.

Additionally, financial liabilities such as trade payables, lease liabilities and other financial liabilities are not measured at FVTPL, whose carrying amounts approximate fair value, because of their short-term nature.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 24 - Leases

24.1 Company as as a lessee

Following are the changes in the carrying value of Right to use asset for the year ended March 31, 2026

Particulars	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
	Category of Asset	
	Building	
Balance at the beginning	2,625.03	2,343.44
Reclassification on account of adoption of Ind AS 116	-	-
Additions	563.97	790.81
Derecognition	747.85	-
Depreciation	513.04	509.22
Balance at the end	1,928.11	2,625.03

Following is the movement in the lease liabilities during the year ended March 31, 2026

Particulars	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
Balance at the beginning	3,110.28	2,704.99
Reclassification on account of adoption of Ind AS 116	-	-
Additions	563.97	795.46
Derecognition	863.59	-
Finance Cost accrued during the year	232.56	246.88
Payment of lease liabilities	686.81	637.05
Balance at the end	2,356.41	3,110.28
Non Current	297.92	2,657.94
Current	2,058.49	452.34
Total	2,356.41	3,110.28

24.2 Depreciation and Amortisation

Particulars	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
Property, Plant & Equipment (Note 1)	345.80	469.61
Other Intangible Assets (Note 2)	187.46	148.67
Right of use Assets (Note 21)	513.04	509.21
Total	1,046.30	1,127.49

Note No. 25 - Segment information

The Company has determined the operating segment based of structure of reports reviewed by the Strategic Management Council. For management purposes, the Company is organised into a single business unit and has only one reportable segment namely "Insurance Broking services". The geographical segment is based on the location of client, whether in India or outside India. The Strategic Management Council of the Company monitors the operating results of its business unit for the purpose of making decisions about resource allocation and performance assessment

Geographic information	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
Revenue from external customers		
India	1,45,568.72	1,19,150.60
Outside India	-	-
Total Income as per statement of profit or loss	1,45,568.72	1,19,150.60

All Non-current operating assets comprising property, plant and equipment, investment properties and intangible assets, if any are located in India.

Income from major products and services

The following is an analysis of the Company's revenue from continuing operations from its major products and services:

	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
Insurance Broking And Auxillary Activities	1,45,568.72	1,19,150.60
Total	1,45,568.72	1,19,150.60

Income from transactions with a single external customer amounts to 10% or more of the entity's revenues.

Note No. 26 - Employee benefits

(a) Defined Contribution Plan

The Company's contribution to Provident Fund and Superannuation Fund aggregating Rs.377.19 Lakhs (F-2025 : Rs.417.31 Lakhs) has been recognised in the Statement of Profit or Loss under the head Employee Benefits Expense.

(b) Defined Benefit Plans:

Gratuity

The Company operates a gratuity plan covering qualifying employees. The benefit payable is the greater of the amount calculated as per the Payment of Gratuity Act, 1972 or the Company scheme applicable to the employee. The benefit vests upon completion of five years of continuous service and once vested it is payable to employees on retirement or on termination of employment. In case of death while in service, the gratuity is payable irrespective of vesting. The Company makes annual contribution to the group gratuity scheme administered by the Life Insurance Corporation of India through its Gratuity Trust Fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 26 - Employee benefits (Cont)

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility

The plan liabilities are calculated using a discount rate set with references to government bond yields; if plan assets under perform compared to the government bonds discount rate, this will create or increase a deficit. The defined benefit plans hold a significant proportion of equity type assets, which are expected to outperform government bonds in the long-term while providing volatility and risk in the short-term.

As the plans mature, the Company intends to reduce the level of investment risk by investing more in assets that better match the liabilities.

However, the Company believes that due to the long-term nature of the plan liabilities and the strength of the supporting group, a level of continuing equity type investments is an appropriate element of the Company's long term strategy to manage the plans efficiently.

Changes in bond yields

A decrease in government bond yields will increase plan liabilities, although this is expected to be partially offset by an increase in the value of the plans' bond holdings and interest rate hedging instruments.

Inflation risk

Some of the Company's pension obligations are linked to inflation, and higher inflation will lead to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect the plan against extreme inflation). The plans hold a significant proportion of assets in index linked gilts, together with other inflation hedging instruments and also assets which are more loosely correlated with inflation. However, an increase in inflation will also increase the deficit to some degree.

Life expectancy

The majority of the plan's obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plan's liabilities. This is particularly significant in the Company's defined benefit plans, where inflationary increases result in higher sensitivity to changes in life expectancy.

Leave Encashment

The Company has a policy on compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method on the additional amount expected to be paid or availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense on non accumulating compensated absences is recognised in the period in which the absences occur.

Defined benefit plans – as per actuarial valuation on 31st March, 2026 and on 31st March, 2025

Particulars	₹ in Lakhs	
	Funded Plan Gratuity 2026	2025
Amounts recognised in comprehensive income in respect of these defined benefit plans are as follows:		
<u>Service Cost</u>		
Current Service Cost	56.88	130.72
Past service cost and (gains)/losses from settlements	265.30	–
Net interest expense	47.19	56.18
Acquisition adjustment due to transfer out	–	–
Components of defined benefit costs recognised in profit or loss	<u>369.37</u>	<u>186.90</u>
<u>Remeasurement on the net defined benefit liability</u>		
Return on plan assets (excluding amount included in net interest expense)	20.01	36.60
Actuarial gains and loss arising from changes in financial assumptions	11.63	8.98
Actuarial gains and loss arising from experience adjustments	62.96	(255.65)
Others	(24.18)	(24.18)
Components of defined benefit costs recognised in other comprehensive income	<u>70.42</u>	<u>(234.25)</u>
Total	<u>70.42</u>	<u>(234.25)</u>
I. Net Asset/(Liability) recognised in the Balance Sheet as at 31st March		
1. Present value of defined benefit obligation as at 31 st March	1,228.37	1,003.58
2. Fair value of plan assets as at 31 st March	214.44	364.46
3. Net Asset/(Liability) recognised in the Balance Sheet as at 31 st March	<u>(1,013.93)</u>	<u>(639.12)</u>
Current portion of the above	303.49	217.84
Non current portion of the above	710.44	421.28

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 26 - Employee benefits (Cont)

Particulars	Funded Plan Gratuity 2026	2025
II. Change in the obligation during the year ended 31st March		
1. Present value of defined benefit obligation at the beginning of the year	1,003.58	1,269.50
2. Add/(Less) on account of Scheme of Arrangement/Business Transfer	-	-
3. <i>Expenses Recognised in Profit and Loss Account</i>		
– Current Service Cost	56.88	130.71
– Past Service Cost	265.30	-
– Interest Expense (Income)	67.20	91.66
4. <i>Recognised in Other Comprehensive Income</i>		
<i>Remeasurement gains/(losses)</i>		
– Actuarial Gain (Loss) arising from:		
i. Demographic Assumptions	(24.17)	(24.18)
ii. Financial Assumptions	11.63	8.98
iii. Experience Adjustments	62.96	(255.65)
5. Benefit payments	(215.01)	(217.44)
6. Others	-	-
7. Present value of defined benefit obligation at the end of the year	1,228.37	1,003.58
III. Change in fair value of assets during the year ended 31st March		
1. Fair value of plan assets at the beginning of the year	364.46	506.89
2. Add/(Less) on account of Scheme of Arrangement/Business Transfer	-	-
3. <i>Expenses Recognised in Profit and Loss Account</i>		
– Expected return on plan assets	20.01	36.60
4. <i>Recognised in Other Comprehensive Income</i>		
<i>Remeasurement gains / (losses)</i>		
– Actual Return on plan assets in excess of the expected return	(20.01)	(36.59)
– Others	-	-
5. Contributions by employer (including benefit payments recoverable)	65.00	75.00
6. Recoverable/Recovered from LIC	-	-
7. Benefit payments	(215.01)	(217.44)
8. Fair value of plan assets at the end of the year	214.45	364.46
IV. The Major categories of plan assets		
– Insurer managed funds	100%	100%
V. Actuarial assumptions		
1. Discount rate	5.72%	6.54%
2. Expected rate of return on plan assets	5.72%	6.54%
3. Attrition rate	Attrition rate of 85% up to the age of 30, 68% up to age of 44 and 42% thereafter	Attrition rate of 56% up to the age of 30, 58% up to age of 44 and 35% thereafter

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 26 - Employee benefits (Cont)

Gratuity

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Principal assumption	Year	Changes in assumption	Impact on defined benefit obligation	
			Increase in assumption	Decrease in assumption
			₹ in Lakhs	
Discount rate	2026	1	(12.91)	13.47
	2025	1	(13.10)	13.76
Salary growth rate	2026	1	10.94	(10.82)
	2025	1	13.57	(13.17)
Life expectancy	2026	+/- 1 year	Negligible	Negligible
	2025	+/- 1 year	Negligible	Negligible

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the Balance sheet.

The Company expects to contribute Rs.125 lakhs to the gratuity trusts during the next financial year of 2027.

The methods and types of assumptions used in preparing the sensitivity analyses did not change compared to previous period.

Maturity profile of defined benefit obligation:

Gratuity	₹ in Lakhs	
	2026	2025
Within 1 year	594.93	448.73
1 - 2 year	311.07	237.68
2 - 3 year	169.84	143.97
3 - 4 year	96.84	92.30
4 - 5 year	61.05	60.59

The Company's policy is driven by considerations of maximizing returns while ensuring credit quality of the debt instruments. The asset allocation for plan assets is determined based on investment criteria prescribed under the Indian Income Tax Act, 1961, and is also subject to other exposure limitations. The Company evaluates the risks, transaction costs and liquidity for potential investments. To measure plan asset performance, the Company compares actual returns for each asset category with published benchmarks.

VIII. Experience Adjustments:	Period Ended				
	2026	2025	2024	2023	2022
	Gratuity				
1. Defined Benefit Obligation	1,228.38	1,003.58	1,269.50	1,184.18	1,160.99
2. Fair value of plan assets	214.45	364.46	506.90	500.96	588.23
3. Surplus/(Deficit)	(1,013.93)	(639.12)	(762.60)	(683.22)	(609.01)
4. Experience adjustment on plan liabilities [(Gain)/ Loss]	50.42	36.38	36.38	(25.65)	(67.94)
5. Experience adjustment on plan assets [Gain/ (Loss)]	(20.01)	(36.59)	(37.57)	(43.06)	(40.38)

The expected rate of return on plan assets is based on the average long term rate of return expected on investments of the fund during the estimated term of obligation.

Leave Encashment

Particulars	₹ in Lakhs	
	2026	2025
Rate of discounting	5.72%	6.54%
Expected rate of salary increase	7.00%	7.00%
Attrition rate	For ages 30 years and below 85.00% p.a. For ages 31 years to 44 years 68.00% p.a. For ages 45 years and above 42.00% p.a.	For ages 30 years and below 56.00% p.a. For ages 31 years to 44 years 58.00% p.a. For ages 45 years and above 35.00% p.a.
Mortality	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)
Expenses recognised in statement of profit and loss	18.89	(195.45)

The Company has transferred balance exigency leaves of employees to Special Sick Leave with effect from 01st January, 2025.

The estimate of future salary increases, considered in actuarial valuation, takes account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The current service cost and the net interest expense for the year are included in the employee benefits expense in profit or loss of the expense for the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026
Note No. 27 - Related Party Transactions

Name of the parent Company	: Mahindra & Mahindra Financial Services Limited
Name of the Ultimate parent Company	: Mahindra & Mahindra Limited
Name of the Fellow subsidiaries	: Mahindra Rural Housing Finance Limited
	: Mahindra Integrated Business Solutions Limited
	: Bristlecone India Limited
	: Mahindra Holidays & Resorts India Limited
	: Mahindra First Choice Wheels Limited
	: Bristlecone India Limited
	: Tech Mahindra Limited
	: N.B.S. International Limited
Key Management Personnel (KMP)	: Vedanarayanan Seshadri, Principal Officer & Managing Director (Till 23 May 2025)
	: Suresh Agarwal, Managing Director (w.e.f 21 November 2025)
	: Saurabh Dharadhar, Chief Financial Officer
	: Niranjan Karde Company Secretary (Till 17 Jul 2024)
	: Bhavita Ashiyani (Till 31 October 2025)
	: Carishma Pagare (w.e.f. 16 January 2026)
Directors	: Amarjyoti Barua, Chairman (w.e.f. 10 Spetember 2024)
	: Raul Rebello, Non Executive Director (w.e.f. 16 July 2024)
	: Sapna Jain, Non Executive Director (w.e.f. 30 March 2025)
	: Pradeep Agrawal, Non Executive Director (w.e.f 15 December,2025)
	: Hemant Sikka, Non Executive Director (Till 15 July 2025)
	: Ramesh Iyer, Non Executive Director (Till 28 April 2024)
	: Jyotin Mehta, Independent Director (Till 29 March 2025)
	: Anjali Raina, Independent Director (Till 29 March 2025)
	: Vivek Karve, Non Executive Director (Till 31 October 2024)

Details of transaction between the Company and its related parties are disclosed below:

Particulars	For the year ended	Parent Company and Ultimate Parent company	KMP/ Directors of the Company	₹ in Lakhs
				Fellow subsidiaries
<u>Nature of transactions with Related Parties</u>				
Purchase of property and other assets	31-Mar-26	56.94	–	10.08
including intangibles	31-Mar-25	113.37	–	12.96
Rendering of services	31-Mar-26	–	–	–
	31-Mar-25	–	–	–
Receiving of services	31-Mar-26	576.90	476.15	590.32
	31-Mar-25	709.43	528.25	505.72
Interest Income	31-Mar-26	2,208.49	–	1,211.78
	31-Mar-25	1,353.66	–	2,499.40
Loans given (including Fixed Deposits & Intercorporate Deposits placed during the year)	31-Mar-26	22,922.82	–	6,650.00
	31-Mar-25	18,000.00	–	17,375.00
Repayment of loans (including Fixed Deposits matured & Intercorporate Deposits withdrawn during the year)	31-Mar-26	17,400.00	–	27,725.00
	31-Mar-25	15,650.00	–	19,225.00
Dividend Paid	31-Mar-26	17,731.96	–	–
	31-Mar-25	1,546.39	–	–
Commission and other benefits to directors	31-Mar-26	–	–	–
	31-Mar-25	–	25.58	–
Sale of Fixed Assets	31-Mar-26	20.04	–	–
	31-Mar-25	24.67	–	13.10

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 27 - Related Party Transactions (Cont)

Nature of Balances with Related Parties	Balance as on	Parent Company and Ultimate	KMP/Directors of the Company	Fellow subsidiaries
		Parent company		
Trade payables	31-Mar-26	227.85	–	6.48
	31-Mar-25	34.30	–	4.63
Loans & advances given (including Fixed Deposits and Intercompany Deposits placed)	31-Mar-26	27,822.82	–	6,650.00
	31-Mar-25	22,300.00	–	27,725.00
Other balances (including Trade Receivables and Interest Accrued)	31-Mar-26	1,357.73	–	122.33
	31-Mar-25	943.78	–	1,594.16

Compensation of Key Managerial Personnel

The remuneration of directors and other members of Key Managerial Personnel during the year was as follows:

Particulars	₹ in Lakhs	
	For the year ended 31 March 2026	For the year ended 31 March 2025
Short-term employee benefits	476.15	528.25
Post-employment benefits ¹	–	–
Other long-term benefits ¹	–	–
Termination benefits	–	–
Share-based payment ²	–	–

¹ Figures not available separately for gratuity and leave encashment

² Included in the Stock Option Charge paid to parent company for its Stock Options granted to Key Managerial Personnel

The remuneration of directors and key executives is determined by the remuneration committee having regard to the performance of individuals and market trends.

Note No. 28 - Income from contract with customers

A. Country-wise break up of Income

₹ in Lakhs					
31-March-26					
Country	Income from contracts with customers (Ind AS 115)	Income from operations from other than customers	Total Income from Operations	Other Income	Total Income
India	1,45,568.72	–	1,45,568.72	4,167.63	1,49,736.35
Total	1,45,568.72	–	1,45,568.72	4,167.63	1,49,736.35

₹ in Lakhs					
31-March-25					
Country	Income from contracts with customers (Ind AS 115)	Income from operations from other than customers	Total Income from Operations	Other Income	Total Income
India	1,19,150.60	–	1,19,150.60	4,808.68	1,23,959.28
Total	1,19,150.60	–	1,19,150.60	4,808.68	1,23,959.28

B. Breakup of Income into contracts entered in previous year and in current year

Particulars	₹ in Lakhs	
	31-March-26	31-March-25
Income from PO/ contract / agreement entered into previous year	1,45,364.26	1,18,530.61
Income from New PO/ contract / agreement entered into current year	204.46	619.99
Total Income recognised during the period	1,45,568.72	1,19,150.60

C. Reconciliation of Income from contract with customer

Particulars	₹ in Lakhs	
	31-March-26	31-March-25
Income from contract with customer as per the contract price	1,45,568.72	1,19,150.60
Adjustments made to contract price on account of :-		
a) Discounts / Rebates / Incentives	–	–
b) Sales Returns / Reversals	–	–
c) Deferrment of revenue	–	–
d) Changes in estimates of variable consideration	–	–
e) Recognition of revenue from contract liability out of opening balance of contract liability	–	–
f) Any other adjustments	–	–
Income from contract with customer as per the statement of Profit and Loss	1,45,568.72	1,19,150.60

D. Income to be recognised for performance obligation(s) not satisfied or partially satisfied at the end of the current year in respect of contracts with customer that are in place (i.e. signed agreements/ Pos/Wos/SOWs, etc) at the end of reporting period.

The company has reviewed the contract with insurers and customers and identified claims handling services as an area that is affected by the new accounting standard. The application of new standard results in the identification of separate performance obligation for handling claims on behalf of customers as part of insurance brokerage customary business practice. The new standard requires the deferral of Income recognition until the performance obligation is satisfied. Based on the results of the review, the company does not expect a material impact on the statement of profit and loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 28 - Income from contract with customers (Cont)

E. Break-up of Provision for Expected Credit Losses recognised in P&L

Particulars	₹ in Lakhs	
	31-March-26	31-March-25
Expected Credit loss recognised during the year on trade receivables	(11.22)	125.91
Expected Credit loss recognised during the year on contract assets	-	-
Expected Credit loss recognised during the year on others	-	-
Total	(11.22)	125.91

Note No. 29 - Income received from Insurer and Insurer's group companies

As per regulation 34 (6) of IRDAI (Insurance Brokers) Regulations, 2018, following are the details of all the incomes received from insurers and insurer's group companies

A. Details of incomes received from insurers (Top 15+ Others)

Particulars	₹ in Lakhs	
	Year Ended 31 March 2026	Year Ended 31 March 2025
SBI General Insurance Co Ltd	21,240.16	
ICICI Lombard General Insurance Ltd	19,790.94	
Universal Sampo General Insurance Co Ltd	18,733.94	
Tata AIG General Insurance Co Ltd	14,199.57	
Cholamandalam MS Gen Insurance Co Ltd	9,295.86	
IFFCO Tokio General Insurance Co Ltd	8,311.28	
Liberty General Insurance Co Ltd	7,960.08	
Generali Central Insurance Co Ltd	6,391.18	
Go Digit General Insurance Ltd.	5,923.54	
Magma General Insurance Company Limited	4,755.47	
Indusind General Insurance Company Limited	4,310.87	
Zuno General Insurance Company Ltd	3,933.76	
HDFC ERGO General Insurance Company Limited	3,868.28	
Bajaj General Insurance Co Ltd	3,851.15	
Royal Sundaram General Insurance Co. Ltd	3,176.35	
Others	9,727.68	
Total Revenue	1,45,470.11	

Particulars	₹ in Lakhs	
	Year Ended 31 March 2025	Year Ended 31 March 2026
ICICI Lombard General Insurance Company Limited	17,310.13	
SBI General Insurance Company	15,775.10	
Universal Sampo General Insurance Company Limited	14,354.04	
Tata AIG General Insurance Company Limited	11,940.49	
Cholamandalam Ms Gen Insurance Company Limited	9,217.73	
Iffco Tokio General Insurance Company Limited	7,109.99	
Liberty Videocon General Insurance Company Limited	6,008.06	
Magma HDI General Insurance Company Limited	5,855.97	
Reliance General Insurance Company Limited	4,624.93	
Go Digit General Insurance Limited	4,477.73	
Future Generali Insurance Company Limited	4,172.90	
Bajaj Allianz General Insurance Company Limited	3,545.18	
HDFC Ergo General Insurance Company Limited	3,107.22	
Edelweiss General Insurance Company Limited	2,595.81	
Raheja QBE General Insurance Company Ltd	1,325.50	
Others	7,667.40	
Total Revenue	1,19,088.18	

B. The Company has not received any income from any of the insurers' group companies.

Note No. 29 - Details of Payments received by the group companies and/or associates and/or related parties of the insurance broker from any insurer and the details thereof.

As per regulation 34 (6) of IRDAI (Insurance Brokers) Regulations, 2018, following are the details of payments received by the group companies and/or associates and/or related parties of the insurance broker from any insurer and the details thereof.

As per the information received from the group companies, payments received by Mahindra & Mahindra Financial Services Limited ("MMFSL") & Mahindra Rural Housing Finance Limited ("MRHFL")- towards usage of office space of MMFSL & MRHFL branches for display of marketing material/ advertisements of insurance companies, are as follows:-

Name of Insurance Company	₹ in Lakhs	
	Year Ended 31 March 2026	Year Ended 31 March 2025
NIVA BUPA HEALTH INSURANCE COMPANY LIMITED	-	398.00
CARE HEALTH INSURANCE LIMITED	-	372.00
AXIS MAX LIFE INSURANCE LIMITED	769.68	3,518.71
PNB METLIFE INDIA INSURANCE COMPANY LIMITED	254.02	-
Total	1,023.70	4,288.71

Mahindra & Mahindra Financial Services Limited ("MMFSL") has taken a Coporate Agency License with effect from May 21, 2024. Income Received towards Commission & Rewards from Insurance Companies is as follows

Name of Insurance Company	₹ in Lakhs	
	Year Ended 31 March 2026	Year Ended 31 March 2025
CARE HEALTH INSURANCE LIMITED	6,427.05	2,466.81
NIVA BUPA HEALTH INSURANCE COMPANY LIMITED	6,712.27	2,736.24
AXIS MAX LIFE INSURANCE LIMITED	15,020.00	10,166.04
KOTAK MAHINDRA LIFE INSURANCE COMPANY LTD	5,529.39	4,012.11
MAGMA GENERAL INSURANCE LIMITED	79.00	18.21
CHOLAMANDALAM GENERAL INSURANCE COMPANY LTD	1,417.17	654.76
GO DIGIT GENERAL INSURANCE LIMITED	68.69	17.82
TATA AIG GENERAL INSURANCE COMPANY LTD	1,789.28	236.97
HDFC LIFE INSURANCE COMPANY LIMITED	10,948.14	816.61
ICICI LOMBARD GENERAL INSURANCE COMPANY LIMITED	222.82	-
Total	48,213.81	21,125.57

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 29 - Details of Payments received by the group companies and/or associates and/or related parties of the insurance broker from any insurer and the details thereof. (Cont).

Mahindra Rural Housing Finance Limited ("MRHFL") has taken a Coporate Agency License with effect from October 03, 2025. Income Received towards Commission & Rewards from Insurance Companies is as follows.

Name of Insurance Company	Year Ended	
	31 March 2026	31 March 2025
PNB METLIFE INDIA INSURANCE COMPANY LIMITED	1,087.81	-
BAJAJ GENERAL INSURANCE COMPANY LIMITED	127.07	-
BAJAJ ALLIANZ LIFE INSURANCE CO LTD	242.98	-
AXIS MAX LIFE INSURANCE LIMITED	993.07	-
ICICI PRUDENTIAL LIFE INSURANCE COMPANY LIMITED	13.64	-
Total	2,464.57	-

As per the information received from the group companies, payments received by Tech Mahindra towards delivering various Information Technology services including development & support services are as follows:-

Name of Insurance Company	Year Ended	
	31 March 2026	31 March 2025
ADITYA BIRLA HEALTH INSURANCE CO LIMITED	225.83	-
ADITYA BIRLA SUN LIFE INSURANCE COMPANY LIMITED	92.25	-
AVIVA LIFE INSURANCE CO. INDIA LTD	983.39	-
ICICI PRUDENTIAL LIFE INSURANCE CO LTD	219.45	164.22
LIFE INSURANCE CORPORATION OF INDIA	2,018.52	755.12
MANIPALCIGNA HEALTH INSURANCE COMPANY LIMITED	79.50	-
SBI LIFE INSURANCE COMPANY LIMITED	1,999.40	2,240.34
THE NEW INDIA ASSURANCE COMPANY LTD.	642.00	611.07
AVIVA Life Insurance Co. India Ltd	-	557.59
Total	6,260.34	4,328.34

Note No. 30 - Contingent liabilities and Commitments

Contingent liabilities (to the extent not provided for)	₹ in Lakhs	
	As at 31 March 2026	As at 31 March 2025
Contingent liabilities		
Short Deduction of TDS and Interest thereon	7.97	11.51
Income Tax Liability on amount disallowed by Income tax for CSR expenses claimed as deduction u/s 80G.	25.26	-

Particulars	₹ in Lakhs	
	As at 31 March 2026	As at 31 March 2025
Commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for:		
Commitments for the acquisition of intangible assets	174.98	106.55

Note No. 31- Additional Information to the Financial Statements

31.1 Dividend

In respect of the current year, the directors propose that a dividend of Rs.77.50 per share be paid on equity shares on 16 April 2026. This equity dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as a liability in these financial statements. The proposed equity dividend is payable to all shareholders on the Register of Members on 19 June 2026. The total estimated equity dividend to be paid is Rs. 7,989.69 Lakhs.

31.2 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

Particulars	₹ in Lakhs	
	31-March-26	31-March-25
(i) Principal amount remaining unpaid to MSME suppliers as on	14.88	26.06
(ii) Interest due on unpaid principal amount to MSME suppliers as on	-	-
(iii) The amount of interest paid along with the amounts of the payment made to the MSME suppliers beyond the appointed day	-	-
(iv) The amount of interest due and payable for the year (without adding the interest under MSME Development Act)	-	-
(v) The amount of interest accrued and remaining unpaid as on	-	-
(vi) The amount of interest due and payable to be disallowed under Income Tax Act, 1961	-	-

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors.

31.3 Corporate Social Responsibility (CSR)

Particulars	₹ in Lakhs	
	31-March-26	31-March-25
Amount required to be spent as per section 135 of the Act	233.93	194.62
<u>Amount spent during the year on:</u>		
(i) Construction/acquisition of an asset	-	-
(ii) On purpose other than (i) above	235.00	199.30
Total Spent	235.00	199.30

Shortfall at the end of year

Promoting Education & Healthcare

Details of Related Party Transactions

Contribution to a trust controlled by the Company in relation to CSR expenditure.	-	-
Provision made with respect to a liability already incurred by entering into a contractual obligation	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 32 - Ratios

Ratio	Numerator	Denominator	As at 31 March 2026	As at 31 March 2025	% variance	Reason for variance
Current Ratio	Current Assets	Current Liabilities	2.18	3.06	-29%	Decrease in Current Assets (Majorly on account of decrease in ICDs) as compared to Previous year and Increase in Current Liabilities (Majorly Lease Liabilities) as compared to previous year.
Return on Equity Ratio	Profit After Tax	Avg. shareholders' equity	16%	13%	27%	Percentage increase in Profit after tax is more than percentage increase in average net-worth.
Trade Receivables Turnover Ratio	Net sales	Avg. Trade Receivables	6.84	6.97	-2%	Increase in trade receivables is on account of increase in sales due to newly introduced IRDAI expenses of management (EOM) regulations, 2023
Return on Investments	Interest and Dividend Income	Investments and ICDs	7%	7%	0%	-
Net Capital Turnover Ratio	Net Sales	Working Capital	361%	221%	64%	Percentage increase in net sales is more than percentage increase in working capital.
Net Profit Ratio	Profit After Tax	Net Sales	8%	7%	5%	Increase in Profit after tax as compared to previous year
Return on Capital Employed	EBIT	Capital Employed	18%	10%	68%	Increase in EBIT as compared to previous year

Note No. 33 - Additional Disclosures

1. During the financial years ended 31st March 2026 and 31st March 2025, the Company has not granted any loans or advances in the nature of loans to promoters, directors, KMPs and the related parties (as defined under the Companies Act, 2013), either severally or jointly with any other person (a) repayable on demand or (b) without specifying any terms or period of repayment.
2. There is no Benami Property held or there are no proceedings initiated or pending against the company for holding any Benami Property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
3. The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year
4. There was no scheme of arrangements approved by the competent authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year
5. Since the Company does not have any borrowing, it is not declared as "Wilful Defaulter" by any bank or financial institution during the current and previous financial year
- 6a. The Company has not advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) to or in any other person or entity, including foreign entity ("intermediaries"), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invested in other person or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate beneficiaries") or provide any guarantee, security or the like on behalf of the ultimate Beneficiaries.
- 6b. The Company has not received any fund (which are material either individually or in the aggregate) from any party(s) (Funding Party(ies)) with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the ultimate Beneficiaries.
7. The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.
8. There have been no events after the reporting date that require disclosure in these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

Note No. 34 - Exceptional items

On November 21, 2025, the Government of India notified the provisions of four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively "new Labour Codes") which consolidate 29 existing labour laws into a unified framework governing employee benefits during employment and post-employment.

In accordance with the new Labour Codes, the Company has currently estimated the incremental impact of Gratuity and Leave Encashment to be Rs.344.11 lakhs on the basis of Actuarial Valuation. This has been presented under "Exceptional Items" in the financial statements for the year ended March 31, 2026.

Note No. 35 - Details of transactions with Struck off Companies

Name of the Struck off Company	Nature of transactions with Struck off Company	Relationship with Struck off Company	Balance as at 31st March 2026	Balance as at 31 March 2025
		NIL		

Note No. 36 - Previous Year Figures

– Previous Year Figures have been regrouped /reclassified wherever found necessary.

The accompanying statement of accounting policies and notes 1 to 36 are an integral part of the Financial Statements.

As per our report of even date	For and on behalf of the Board of Directors			
For Gokhale & Sathe, Chartered Accountants Firm Regn No. 103264W	Amarjyoti Barua Chairman DIN: 09202472	Raul Rebello Director DIN: 10052487	Sapna Jain Director DIN: 10819819	Pradeep Agrawal Director DIN: 11206547
Rohit Ambekar Partner Membership No. 604211	Carishma Pagare Company Secretary Mem No.: ACS 34777	Suresh Agarwal Managing Director, CEO & Principal Officer DIN: 09126759	Saurabh V. Dharadhar Chief Financial Officer & Ethics Officer	
Place: Mumbai Date: April 16, 2026				Place: Mumbai Date: April 16, 2026

INDEPENDENT AUDITOR’S REPORT

To the Members of Mahindra Rural Housing Finance Limited Report on the Audit of the Standalone Financial Statements Opinion

We have audited the accompanying standalone financial statements of Mahindra Rural Housing Finance Limited (“the Company”), which comprise the Balance Sheet as at March 31, 2026, and the Statement of Profit and Loss (including Other Comprehensive Income/loss), the Cash Flow Statement and the Statement of Changes in Equity for the year ended, and a summary of material accounting policies and other explanatory information (“the standalone financial statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, (“the Ind AS”) and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit, total comprehensive income its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (“the SAs”). Our responsibilities under those Standards are further described in the *Auditor’s Responsibility for the Audit of the Standalone Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (“ICAI”) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI’s Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	Auditor’s Response
Impairment of loans and advances	
<i>(Refer “Note 2.09 (ii) Material Accounting Policy: Impairment of financial Assets”, “Note 6- Loans” and “Note 45 (ii)- Credit Risk Management to the financial statements)</i>	
<p>The Company has recognized impairment loss allowance of ₹ 3,699.74 lakhs in its Statement of Profit and Loss during the year 2025-2026. The Company has maintained impairment provisions amounting to ₹ 19,441.66 lakhs as at March 31, 2026.</p> <p>Under Ind AS 109, Financial Instruments, allowance for loan losses are determined using Expected Credit Loss (ECL) model. The estimation of impairment loss allowance on financial instruments involves significant judgement and estimates. The key areas where we identified greater levels of management judgement and therefore increased levels of audit focus in the Company’s estimation of ECLs are:</p> <ul style="list-style-type: none"> • Data inputs – The application of ECL model requires several data inputs. This increases the risk that the data that has been used to derive assumptions in the model, which are used for ECL calculations, may not be complete and accurate. • Model estimations – Inherently judgmental models are used to estimate ECL which involves determining Exposures at Default (“EAD”), Probabilities of Default (“PD”) and Loss Given Default (“LGD”). The PD and the LGD are the key drivers of estimation complexity in the ECL and as a result are considered the most significant judgmental aspect of the Company’s modelling approach. 	<p>Our key audit procedures included:</p> <ul style="list-style-type: none"> • Performed end to end process walkthroughs to identify the key systems, applications and controls used in the impairment loss allowance processes. We tested the relevant general IT and application controls over key systems used in the impairment loss allowance process. • Assessed the design and implementation of controls in respect of the Company’s impairment allowance process such as the timely recognition of impairment loss, the completeness and accuracy of reports used in the impairment allowance process and management review processes over the calculation of impairment allowance and the related disclosures on credit risk management. • Testing management’s controls over authorization and calculation of post model adjustments and management overlays, if any. • Evaluated whether the methodology applied by the Company is in compliance of the relevant accounting standards and confirmed that the calculations are performed in accordance with the approved methodology, checking mathematical accuracy of the workings.

Key audit matter	Auditor's Response
Impairment of loans and advances	
<ul style="list-style-type: none"> Economic scenarios – Ind AS 109 requires the Company to measure ECLs on an unbiased forward-looking basis reflecting a range of future economic conditions. During the year, the Company has engaged an industry expert to assist it in review and updation of the ECL model. <p>The underlying forecasts and assumptions used in the estimates of impairment loss allowance are subject to uncertainties and other macro-economic factors, which are often outside the control of the Company. Given the size of loan portfolio relative to the balance sheet and the impact of impairment allowance on the financial statements, we have considered this as a key audit matter.</p>	<ul style="list-style-type: none"> Sample testing over key inputs, data and assumptions impacting ECL calculations to assess the completeness, accuracy and relevance of data and reasonableness of periods considered, economic forecasts, weights, and model assumptions applied. Testing the 'Governance Framework' over validation, implementation and model monitoring in line with the RBI guidance. Assessed whether the disclosures on key judgements, assumptions and quantitative data with respect to impairment loss allowance in the financial statements are appropriate and sufficient. We have also obtained management representations wherever considered necessary

IT Systems and Controls	
Key Audit Matter	Auditor's Response
<p>The Company has separate software applications for management of its loan portfolio from origination to servicing and closure and for the routine accounting. Transfer of data from / to these applications is critical for accurate compilation of financial information. Further, the Company's financial accounting and reporting processes are dependent on information systems including automated controls in systems, such that there exists a risk that gaps in the IT control environment could result in the financial accounting and reporting records being misstated. We have identified 'IT systems and controls' as key audit matter because of the high-level automation, number of systems being used by the management and the inherent risks/ complexity of the IT architecture.</p>	<p>We have performed the following key audit procedures:</p> <ul style="list-style-type: none"> Performed control testing on user access management, change management, segregation of duties, system and system application controls over key financial accounting and reporting systems. Tested key controls operating over information technology in relation to financial accounting and reporting systems, including system access and system change management, program development and computer operations. Tested the design and operating effectiveness of key controls over user access management which includes granting access / right, new user creation, removal of user rights.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the Director's Report and Management Discussion and Analysis (collectively referred to as "the other information") but does not include the standalone financial statements and our auditor's report thereon. The Report of the Board of Directors is expected to be made available to us after the date of this report.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The Company's management is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal

financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors of the Company is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with the SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty

exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of section 143(11) of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by section 143(3) of the Act, based on our audit on the standalone financial statements, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion and to the best of our information and according to the explanations given to us, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 2(i)(vi) below on reporting under rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended)("the Rules").
 - c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account.

- d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under section 133 of the Act.
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act.
- f) With respect to the maintenance of accounts and other matters connected therewith, references is made in paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Rules.
- g) With respect to the adequacy of the internal financial controls with reference to the standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to the standalone financial statement.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.
- i) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position in Note No.39 to its standalone financial statement;
 - ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) The Management has also represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (c) Based on the audit procedures that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The Company has neither declared nor paid any dividend during the year.
- vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026, which has a feature of recording an audit trail (edit log) facility, and the same has been operated throughout the year under audit for all relevant transactions recorded in the software except that the audit trail log was not maintained for direct database changes in respect of two accounting applications for the period from April 2025 to February 2026. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with in respect of accounting software. The Company has not preserved database level audit trail logs pertaining to previous years. Except these

exceptions, the audit trail log has been preserved by the Company in accordance with statutory record retention requirements

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No. 104767W

Place: Mumbai
Dated this 15th day
of April, 2026

Hitesh Jain
Partner
Membership No. 410215
UDIN: 26410215LDPPMO7148

Annexure A to Independent Auditor's Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date to the members of Mahindra Rural Housing Finance Limited)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- (i) (a) (A) The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;
- (B) The Company has maintained proper records showing full particulars of intangible assets;
- (b) The Company has a regular programme of physical verification of its Property, Plant and Equipment under which the assets are physically verified annually. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification during the year.
- (c) Based on our examination of the title deeds (comprising of registered sale deeds/ transfer deeds/ conveyance deeds) of all the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) provided to us, are held in the name of the Company as at the balance sheet date.
- (d) The Company has not revalued its Property, Plant and Equipment and Intangible assets during the year. Accordingly, reporting under paragraph 3(i) (d) of the Order is not applicable; and
- (e) No proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- (ii) (a) The Company is engaged primarily in lending activities and consequently does not have any physical inventories and hence reporting under clause (ii)(a) of the Order is not applicable.
- (b) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of ₹ 5 crores, in aggregate, during the year, from banks and financial institutions on the basis of security of current assets. In our opinion and according to the information and explanations given to us, the quarterly returns or statements filed by the Company with such banks and financial institutions are in agreement with the audited books of account of the Company of the respective quarters.

- (iii) (a) The investments made, guarantees provided, security given and the terms and conditions of the grant of all loans and advances in the nature of loans and guarantees provided in the normal course of business are not prejudicial to the interest of the Company;
- (b) In respect of loans and advances in the nature of loans (together referred to as 'loan assets'), the schedule of repayment of principal and payment of interest has been stipulated. Note no. 2 to the standalone financial statements explains the Company's accounting policy relating to impairment of financial assets which include loan assets. In accordance with that policy, loan assets with balance as at March 31 2026, aggregating ₹ 20,335.15 lakhs were categorised as credit impaired ('Stage 3') and ₹ 28,602.60 lakhs were categorised as those where the credit risk has increased significantly since initial recognition ('Stage 2'). Disclosures in respect of such loans have been provided in note no.45 (ii) (i) to the standalone financial statements. Additionally, out of loans and advances in the nature of loans with balances as at the year end aggregating ₹ 8,02,765.96 lakhs, where credit risk has not significantly increased since initial recognition (categorised as 'Stage 1'), delinquencies in the repayment of principal and payment of interest aggregating ₹ 980.83 lakhs were also identified, albeit of less than 30 days. In all other cases, the repayment of principal and interest is regular. Having regard to the nature of the Company's business and the volume of information involved, it is not practicable to provide an itemised list of loan assets where delinquencies in the repayment of principal and interest have been identified.
- (c) The following amounts are overdue for more than ninety days from companies or any other parties to whom loan has been granted. The Company has taken reasonable steps for recovery of the overdue amount of principal and interest;

(₹ in Lakhs)

No. of cases	Principal amount overdue	Interest overdue	Total overdue	Remarks (if any)
18,528	3,568.52	6,571.98	10,140.50	None

- (d) The provisions of paragraph 3(iii)(e) of the Order are not applicable to the Company as its principal business is to give loans; and
- (e) The Company has not granted any loans or advances in the nature of loans that were either repayable on demand or without specifying any terms or period of repayment.

- (iv) The Company has not advanced loans or made investments in or provided guarantees or security to parties covered by section 185 and 186 of the Act. Hence reporting under paragraph 3(iv) of the Order is not applicable.
- (v) The Company has not accepted any deposits from the public to which the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other relevant provisions of the Act and Rules framed thereunder are applicable. Accordingly, clause 3(v) of the Order is not applicable to the Company.
- (vi) The maintenance of cost records has not been specified by the Central Government under section 148(1) of the Act, for the business activities carried out by the Company. Hence reporting under paragraph 3(vi) of the Order is not applicable.
- (vii) In respect of statutory dues:

- (a) The Company is regular in depositing undisputed statutory dues including Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess, and any other statutory dues, as applicable, to the appropriate authorities. According to the information and explanations given to us and based on verification carried out by us on test basis, there are no arrears of statutory dues outstanding as on the last day of the financial year concerned for a period of more than six months from the date, they became payable; and
- (b) The details of statutory dues referred to in sub paragraph (a) above which have not been deposited with the concerned authorities as on March 31, 2026, on account of dispute are given below:

(₹ in Lakhs)				
Name of the statute	Nature of Dues	Amount involved	Period to which the amount relates (F.Y.)	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	0.17	2009-10	Assessing Officer
Income Tax Act, 1961	Income Tax	8.11	2011-12	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	23.22	2013-14	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	31.00	2016-17	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	46.92	2017-18	Commissioner of Income Tax (Appeals)

(₹ in Lakhs)				
Name of the statute	Nature of Dues	Amount involved	Period to which the amount relates (F.Y.)	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	35.10	2021-22	Commissioner of Income Tax (Appeals)
Goods and Services Tax, Act 2017 Uttar Pradesh	Goods and Service Tax	85.92	2021-22	Appellate Authority
Goods and Services Tax Act ,2017 Andhra Pradesh	Goods and Service Tax	42.75	2023-24	Deputy Assistant Commissioner

- (viii) There are no transactions which are not recorded in the books of account and have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- (ix) (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender;
- (b) The Company has not been declared as wilful defaulter by any bank or financial institution or other lender;
- (c) The term loans availed by the Company during the year, were utilised by the Company for the purposes for which the loans were obtained;
- (d) According to the information and explanations given to us funds raised on short term basis have prima facie, not been used during the year for long term purposes by the Company.
- (e) The Company does not have subsidiary, associate or joint venture. Accordingly, reporting on paragraph 3(ix)(e) of the Order is not applicable; and
- (f) The Company does not have subsidiary, associate or joint venture. Accordingly, reporting on paragraph 3(ix)(f) of the Order is not applicable.
- (x) (a) The Company has not raised monies by way of Initial Public Offer or Further Public Offer (including debt instruments) during the year and hence reporting under clause 3 (x) (a) of the order is not applicable; and
- (b) The Company has not made preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) during

the year under audit and hence reporting under paragraph 3(x)(b) of the Order is not applicable to the Company.

- (xi) (a) In respect of frauds noticed and reported by the Company, the following information is furnished

Nature of fraud	Amount (₹ in Lakhs)
Cases of frauds by employees	17.07

- (b) No report under section 143(12) of the Act has been filed during the year by the auditors in Form ADT-4 as prescribed under rule 13 of the Companies (Audit and Auditors) Rules, 2014 with the Central Government; and
- (c) We have taken into consideration the whistle blower complaints received by the Company during the year and upto the date of this report, while determining the nature, timing and extent of our audit procedures.
- (xii) The Company is not a Nidhi Company and hence reporting under paragraph 3(xii) of the Order is not applicable.
- (xiii) In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- (xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business; and
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- (xv) In our opinion, during the year the Company has not entered into any non-cash transactions with its directors or persons connected with them and hence provisions of section 192 of the Act are not applicable to the Company.
- (xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 ("the RBI Act");
- (b) The Company is a Housing Finance Company and it holds a valid Certificate of Registration (CoR) from the National Housing Bank issued under Section 29A(2) of the National Housing Bank Act 1987 for conducting housing finance business. Prior to 9th August 2019, the power of registration of Housing Finance Companies was vested with the National Housing Bank and not the Reserve Bank of India.

- (c) The Company is not a Core Investment Company ("CIC") as defined in the regulations made by RBI. Accordingly, reporting on paragraph 3(xvi)(c) of the Order is not applicable; and

- (d) The Group as defined under Master Direction DNBR.PD.008/03.10.119/2016-17 - Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016) has more than one CIC as part of the Group. There are 5 CIC forming part of the Group.

- (xvii) The Company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year and accordingly reporting under paragraph 3(xviii) of the Order is not applicable.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report, that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) The Company does not satisfy the conditions laid down in section 135 (1) of the Act relating to applicability of Corporate Social Responsibility. Accordingly, reporting under clause 3(xx) of the Order is not applicable for the year.
- (xxi) The Company is not required to prepare Consolidated Financial Statements and therefore reporting under clause 3(xxi) of the Order is not applicable for the year.

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No. 104767W

Hitesh Jain
Partner

Place: Mumbai
Dated this 15th day
of April, 2026.

Membership No. 410215
UDIN: 26410215LDPPMO7148

Annexure B to the Independent Auditors' report

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of Mahindra Rural Housing Finance Limited of even date)

Report on the Internal Financial Controls under section 143(3)(i) of the Act

Opinion

We have audited the internal financial controls with reference to the standalone financial statements of **Mahindra Rural Housing Finance Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to the standalone financial statements and such internal financial controls with reference to the standalone financial statements were operating effectively as at March 31, 2026, based on the internal control with reference to the standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI").

Management's Responsibility for Internal Financial Controls with reference to Standalone Financial Statements

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to the standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility for Internal Financial Controls with reference to Standalone Financial Statements

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both

applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to the standalone financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the standalone financial statements and their operating effectiveness.

Our audit of internal financial controls with reference to the standalone financial statements included obtaining an understanding of internal financial controls with reference to the standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, both applicable to an audit of internal financial controls and, both issued by the ICAI.

The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to the standalone financial statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A Company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to the standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the standalone financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Place: Mumbai
Dated this 15th day of
April, 2026

For G. M. Kapadia & Co.
Chartered Accountants
Firm Registration No. 104767W

Hitesh Jain
Partner
Membership No: 410215
UDIN. 26410215LDPPMO7148

BALANCE SHEET AS AT 31 MARCH 2026

Particulars	Note	(₹ in Lakhs)	(₹ in Lakhs)
		As at 31 March 2026	As at 31 March 2025
ASSETS			
1) Financial Assets			
a) Cash and cash equivalents	3	4,635.90	13,599.02
b) Bank balance other than (a) above	4	10,208.98	9,760.39
c) Receivables	5		
i) Trade Receivables		773.84	–
ii) Other Receivables		–	–
d) Loans	6	8,31,963.41	6,89,373.07
e) Investments	7	51,202.21	40,200.08
f) Other financial assets	8	1,254.88	1,144.61
		<u>9,00,039.22</u>	<u>7,54,077.17</u>
2) Non-financial Assets			
a) Current tax assets (Net)		2,128.47	1,790.67
b) Deferred tax assets (Net)	9	16,734.33	18,542.23
c) Property, Plant and Equipments	10	8,906.83	9,696.16
d) Other intangible assets	11	76.32	301.54
e) Other non-financial assets	12	3,374.81	3,326.03
		<u>31,220.76</u>	<u>33,656.63</u>
Total Assets		<u>9,31,259.98</u>	<u>7,87,733.80</u>
LIABILITIES AND EQUITY			
LIABILITIES			
1) Financial Liabilities			
a) Derivative financial instruments	13	62.81	156.25
b) Payables	14		
I) Trade payables			
i) total outstanding dues of micro enterprises and small enterprises		12.80	6.60
ii) total outstanding dues of creditors other than micro enterprises and small enterprises		2,142.71	2,927.66
II) Other Payables			
i) total outstanding dues of micro enterprises and small enterprises		–	–
ii) total outstanding dues of creditors other than micro enterprises and small enterprises		20.30	24.50
c) Debt securities	15	4,18,883.05	3,65,707.51
d) Borrowings (Other than Debt Securities)	16	2,92,597.19	2,13,273.53
e) Subordinated liabilities	17	51,088.86	57,425.96
f) Other financial liabilities	18	31,552.51	20,447.46
		<u>7,96,360.23</u>	<u>6,59,969.47</u>
2) Non-Financial Liabilities			
a) Current tax liabilities (Net)		–	–
b) Provisions	19	3,128.52	1,281.84
c) Other non-financial liabilities	20	450.05	452.48
		<u>3,578.57</u>	<u>1,734.32</u>
3) EQUITY			
a) Equity share capital	21	12,262.71	12,245.96
b) Other equity	22	1,19,058.47	1,13,784.05
		<u>1,31,321.18</u>	<u>1,26,030.01</u>
Total Liabilities and Equity		<u>9,31,259.98</u>	<u>7,87,733.80</u>

The accompanying notes form an integral part of the financial statements.

1 to 57

In terms of our report attached.

For G M Kapadia & Co.
 Chartered Accountants
 Firm's Registration No: 104767W

For and on behalf of the Board of Directors
Mahindra Rural Housing Finance Limited
 CIN: U65922MH2007PLC169791

Hitesh Jain
 Partner
 Membership No: 410215

Debasish Kar
 Chief Executive Officer

Raul Rebello
 Director
 [DIN: 10052487]

Jyotin Mehta
 Director
 [DIN: 00033518]

Dinesh Prajapati
 Chief Financial Officer

Navin Joshi
 Company Secretary
 [ACS9049]

Mumbai
 15 April 2026

Mumbai
 15 April 2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Note	(₹ in Lakhs)	(₹ in Lakhs)
		Year ended 31 March 2026	Year ended 31 March 2025
Revenue from operations			
i) Interest income	23	1,10,016.13	1,16,220.85
ii) Fees, charges and commission income	24	4,444.41	1,142.21
iii) Net gain / (loss) on fair value changes	25	942.02	1,315.59
I Total revenue from operations		1,15,402.56	1,18,678.65
II Other income.....	26	2,101.35	991.42
III Total Income (I+II).....		1,17,503.91	1,19,670.07
Expenses			
i) Finance costs	27	52,320.83	52,169.27
ii) Fees and commission expense.....	28	818.07	499.63
iii) Impairment on financial instruments	29	3,699.74	46,029.11
iv) Employee benefits expenses	30	33,813.12	33,156.45
v) Depreciation, amortisation and impairment	31	2,797.79	3,227.67
vi) Other expenses	32	15,068.90	15,045.51
IV Total Expenses (IV).....		1,08,518.45	1,50,127.64
V Profit / (loss) before exceptional items and tax (III-IV).....		8,985.46	(30,457.57)
VI Exceptional Items (Impact of New labour code)		1,217.66	-
VII Profit / (Loss) before tax (V - VI)		7,767.80	(30,457.57)
VIII Tax expense:			
i) Current tax.....		-	-
ii) Deferred tax.....		1,966.76	(7,663.62)
		1,966.76	(7,663.62)
IX Profit / (Loss) for the year (VII-VIII).....		5,801.04	(22,793.95)
X Other Comprehensive Income (OCI)			
(A) (i) Items that will not be reclassified to profit or loss			
– Remeasurement gain / (loss) on defined benefit plans		(557.54)	(3.91)
(ii) Income tax relating to items that will not be reclassified to profit or loss		140.32	0.98
Subtotal (A).....		(417.22)	(2.93)
(B) (i) Items that will be reclassified to profit or loss			
– Net gain / (loss) on debt instruments through OCI		(73.66)	89.09
(ii) Income tax relating to items that will be reclassified to profit or loss		18.54	(22.42)
Subtotal (B).....		(55.12)	66.67
Other Comprehensive Income / (Loss) (A+B)		(472.34)	63.74
XI Total Comprehensive Income / (Loss) for the year (IX+X).....		5,328.70	(22,730.21)
XII Earnings per equity share (Face value - ₹ 10/- per equity share)	33		
Basic (Rupees).....		4.74	(18.62)
Diluted (Rupees).....		4.73	(18.62)

The accompanying notes form an integral part of the financial statements.

1 to 57

In terms of our report attached.

For G M Kapadia & Co.

Chartered Accountants

Firm's Registration No: 104767W

For and on behalf of the Board of Directors

Mahindra Rural Housing Finance Limited

CIN: U65922MH2007PLC169791

Hitesh Jain

Partner

Membership No: 410215

Debasish Kar

Chief Executive Officer

Dinesh Prajapati

Chief Financial Officer

Mumbai

15 April 2026

Raul Rebello

Director

[DIN: 10052487]

Navin Joshi

Company Secretary

[ACS9049]

Jyotin Mehta

Director

[DIN: 00033518]

Mumbai
15 April 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	(₹ in Lakhs) Year ended 31 March 2026	(₹ in Lakhs) Year ended 31 March 2025
CASH FLOW FROM OPERATING ACTIVITIES		
Profit / (loss) before exceptional items and tax	8,985.46	(30,457.57)
Add/(Less):		
Adjustments for:		
Depreciation, amortization and impairment	2,797.79	3,227.67
Provision for diminution in value of investments	7,967.10	–
Impairment on financial instruments	9,893.69	51,219.00
Interest income	(1,07,742.17)	(1,16,227.45)
Interest expense	52,683.23	52,101.71
Net (gain) / loss on derecognition of property, plant and equipment	(30.67)	52.91
Share based payments to employees	(149.78)	(135.14)
Net (gain) / loss on sale of investments	(1,030.41)	(1,260.92)
Net (gain)/ loss on fair value changes	88.39	(54.67)
Operating profit / (loss) before working capital changes	I	(41,534.46)
Adjustments for changes in working capital -		
(Increase)/Decrease in Stock on hire (net)		
Increase in Trade receivables		
Loans	(1,52,484.03)	(44,733.90)
Trade Receivable	(773.84)	–
Other financial assets	(4.80)	253.20
Other non-financial assets	(41.85)	110.54
Trade payable	(782.97)	(1,270.44)
Other liabilities	12,421.43	4,518.04
Provisions	1,294.78	(94.16)
	II	(41,216.72)
Cash generated from / (used in) operations	(I+II)	(82,751.18)
Interest received	1,05,614.88	1,13,692.50
Interest paid	(55,642.40)	(52,318.36)
Income tax paid (net of refunds)	(337.80)	1,114.99
NET CASH GENERATED FROM / USED IN OPERATING ACTIVITIES (A)	(1,17,273.96)	(20,262.05)
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipment and Intangible assets	(1,274.74)	(557.66)
Proceeds from sale of Property, Plant and Equipment	583.91	226.88
Purchase of investments measured at FVOCI	(5,676.75)	(34,745.54)
Proceeds from sale of investments measured at FVOCI	–	29,668.86
Purchase of investments measured at FVTPL	(5,09,196.66)	(3,72,883.19)
Proceeds from sale of investments measured at FVTPL	4,96,784.07	3,63,187.73
Investments in term deposits with banks	(10,503.83)	(9,500.21)
Proceeds from term deposits with banks	10,000.21	16,372.47
NET CASH GENERATED FROM / (USED IN) IN INVESTING ACTIVITIES (B)	(19,283.79)	(8,230.65)
CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from borrowings through Debt Securities	2,50,000.00	1,67,462.50
Repayment of borrowings through Debt Securities	(1,95,000.00)	(1,30,000.00)
Proceeds from borrowings through Subordinated Liabilities	–	10,000.00
Repayment of borrowings through Subordinated Liabilities	(6,000.00)	(1,000.00)
Proceeds from Borrowings (Other than Debt Securities)	3,68,631.96	77,875.00
Repayment of Borrowings (Other than Debt Securities)	(2,88,208.73)	(1,38,535.31)
Payments of lease liability	(1,828.60)	(1,383.73)
NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES (C)	1,27,594.63	(15,581.54)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026 (CONTD...)

Particulars	(₹ in Lakhs) Year ended 31 March 2026	(₹ in Lakhs) Year ended 31 March 2025
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(8,963.12)	(44,074.24)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR.....	13,599.02	57,673.26
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR.....	4,635.90	13,599.02
Components of Cash and Cash Equivalents		
Cash and cash equivalents at the end of the year		
– Cash on hand	441.84	800.58
– Balances with banks in current accounts	2,187.41	2,849.25
– Term deposits with original maturity up to 3 months	2,006.65	9,949.19
Total	4,635.90	13,599.02

Notes:

1) The above Statement of Cash Flow has been prepared under the 'Indirect method' as set out in the Ind AS 7 'Statement of Cash Flows'.

As per our report of even date attached.

For G M Kapadia & Co.
Chartered Accountants
Firm's Registration No: 104767W

For and on behalf of the Board of Directors
Mahindra Rural Housing Finance Limited
CIN: U65922MH2007PLC169791

Hitesh Jain
Partner
Membership No: 410215

Debasish Kar
Chief Executive Officer

Raul Rebello
Director
[DIN: 10052487]

Jyotin Mehta
Director
[DIN: 00033518]

Dinesh Prajapati
Chief Financial Officer

Navin Joshi
Company Secretary
[ACS9049]

Mumbai
15 April 2026

Mumbai
15 April 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2026

	(₹ in Lakhs)	(₹ in Lakhs)
A Equity Share Capital	31 March 2026	31 March 2025
Balance at the beginning of the year	12,288.79	12,288.79
Changes in Equity share capital during the year		
Add: Fresh allotment of shares:		
- Issue of Shares	-	-
- Shares issued under Employees' Stock Option Scheme	-	-
	12,288.79	12,288.79
Less : Shares issued to ESOS Trust but not allotted to employees	26.08	42.83
Balance at the end of the year	12,262.71	12,245.96

B Other Equity

	Reserves and Surplus					Other Comprehensive Income	Total
	Statutory reserves	Securities premium	General reserves	Employee stock options outstanding	Retained earnings	Debt instruments through OCI	
Balance as at 01 April 2024	31,889.93	44,045.40	290.00	1,027.04	59,428.68	(105.16)	1,36,575.89
Profit for the year	-	-	-	-	(22,793.95)	-	(22,793.95)
Other Comprehensive Income	-	-	-	-	(2.93)	66.67	63.74
Total Comprehensive Income	-	-	-	-	(22,796.84)	66.67	(22,730.17)
Premium on shares issued to ESOP Trust but not allotted to employees	-	-	-	-	-	-	-
Transfers to Securities premium on exercise of employee stock options	-	175.94	-	(175.94)	-	-	-
Allotment of equity shares by ESOP Trust to employees	-	73.48	-	-	-	-	73.48
Employee stock options lapsed / forfeited	-	-	-	-	-	-	-
ESOP outstanding reserve account	-	-	-	(242.89)	-	-	(242.89)
Share based payment expense	-	-	-	107.75	-	-	107.75
Balance as at 31 March 2025	31,889.93	44,294.82	290.00	715.96	36,631.84	(38.49)	1,13,784.05
Balance as at 01 April 2025	31,889.93	44,294.82	290.00	715.96	36,631.84	(38.49)	1,13,784.05
Profit for the year	-	-	-	-	5,801.04	-	5,801.04
Other Comprehensive Income	-	-	-	-	(417.22)	(55.12)	(472.34)
Total Comprehensive Income	-	-	-	-	5,383.82	(55.12)	5,328.70
Premium on shares issued to ESOP Trust but not allotted to employees	-	-	-	-	-	-	-
Transfers to Securities premium on exercise of employee stock options	-	256.01	-	(256.01)	-	-	-
Allotment of equity shares by ESOP Trust to employees	-	95.50	-	-	-	-	95.50
Employee stock options lapsed / forfeited	-	-	-	-	-	-	-
ESOP outstanding reserve account	-	-	-	(405.79)	-	-	(405.79)
Share based payment expense	-	-	-	256.01	-	-	256.01
Transfers to Statutory reserves	1,258.00	-	-	-	(1,258.00)	-	-
Balance as at 31 March 2026	33,147.93	44,646.33	290.00	310.17	40,757.66	(93.61)	1,19,058.47

For G M Kapadia & Co.

Chartered Accountants

Firm's Registration No: 104767W

Hitesh Jain

Partner

Membership No: 410215

Mumbai
15 April 2026

Debasish Kar

Chief Executive Officer

Dinesh Prajapati

Chief Financial Officer

Mumbai
15 April 2026

Raul Rebello

Director

[DIN: 10052487]

Navin Joshi

Company Secretary

[ACS9049]

For and on behalf of the Board of Directors

Mahindra Rural Housing Finance Limited

CIN: U65922MH2007PLC169791

Jyotin Mehta

Director

[DIN: 00033518]

Notes to the Financial Statements for the year ended 31 March 2026

1 COMPANY INFORMATION

Mahindra Rural Housing Finance Limited ('the Company'), having corporate identification number CIN: U65922MH2007PLC169791, incorporated in India is a Housing Finance Company ('HFC') engaged in providing housing finance through its pan India branch network. In exercise of the powers conferred on the National Housing Bank vide Section 29A of The National Housing Bank Act, 1987, the Company has been granted Certificate of Registration dated 13 August 2007 to commence the business of a housing finance institution without accepting public deposits.

The Company fulfils the Principal Business Criteria as laid down under paragraph 10 (9) , of the Master Direction - Reserve Bank of India (Housing Finance Companies) Directions, 2025 ('Master Directions'). The Company's financial assets constitute more than 60% of its total assets and out of the total assets, the Company has financed over 50% towards housing loans to individuals.

The Company is a subsidiary of Mahindra & Mahindra Financial Services Limited. Mahindra & Mahindra Limited is the ultimate holding company. The Company's registered office is at Mahindra Towers, 4th Floor, Dr. G. M. Bhosale Marg, Worli, Mumbai 400018, India.

2 MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Statement of compliance and basis for preparation and presentation of financial statements

These standalone or separate financial statements of the Company have been prepared in accordance with the Indian Accounting Standards ("Ind AS") as per the Companies (Indian Accounting Standards) Rules, 2015 as amended and notified under section 133 of the Companies Act, 2013 ("the Act") and in conformity with the accounting principles generally accepted in India and other relevant provisions of the Act. Further, the Company has complied with all the directions related to Implementation of Indian Accounting Standards prescribed for Non-Banking Financial Companies (NBFCs) in accordance with the Reserve Bank of India Direction no. RBI/DOR/2025-26/359 DOR.ACC.REC.No.278/21.04.018/2025-26 dated November 28, 2025.

Any application guidance/ clarifications/ directions issued by Reserve Bank of India (RBI), National Housing Bank (NHB) or other regulators are implemented as and when they are issued/ applicable.

Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The Company presents its Balance Sheet in the order of liquidity.

The Company prepares and presents its Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity in the format prescribed by Division III of Schedule III to the Act. The Statement of Cash Flows has been prepared and presented as per the requirements of Ind AS 7 'Statement of Cash Flows'.

These separate financial statements were approved by the Company's Board of Directors and authorised for issue on 15th April 2026.

2.2 Functional and presentation currency

These financial statements are presented in Indian Rupees ('INR' or '₹') which is also the Company's functional currency. All amounts are rounded-off to the nearest lakhs, unless otherwise indicated.

2.3 Basis of measurement

The financial statements have been prepared on the historical cost convention and on an accrual basis, except for certain financial instruments which are measured at fair values as required by relevant Ind AS.

2.4 Measurement of fair values

The Company's certain accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has established policies and procedures with respect to the measurement of fair values. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.

- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

2.5 Use of estimates and judgements and Estimation uncertainty

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, expenses and the disclosures of contingent assets and liabilities. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were issued. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions as and when they occur.

Following are the areas that involve a higher degree of estimate and judgement or complexity in determining the carrying amount of some assets and liabilities.

(i) Effective Interest Rate (EIR)

The Company recognizes interest income / expense using a rate of return that represents the best estimate of a constant rate of return over the life of the loans given / taken. This estimation, by nature, requires an element of judgement regarding the expected behaviour and life-cycle of the instruments, as well as expected changes to other fee income/expense that are integral parts of the instrument.

(ii) Impairment of Financial Assets

The measurement of impairment losses on loan assets and commitments, requires judgement, in estimating the amount and timing of future cash flows and recoverability of collateral values while determining the impairment losses and assessing a significant increase in credit risk.

The Company's Expected Credit Loss (ECL) calculation is the output of a complex model with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL model that are considered accounting judgements and estimates include:

- The Company's criteria for assessing if there has been a significant increase in credit risk
- The classification of financial assets when their ECL is assessed on a collective basis
- Development of ECL model, including the various formulas and the choice of inputs
- Selection of forward-looking macroeconomic scenarios and their probability weights, to derive the economic inputs into the ECL model
- Management overlay used in circumstances where management judges that the existing inputs, assumptions and model techniques do not capture all the risk factors relevant to the Company's lending portfolios.

It has been the Company's policy to regularly review its model in the context of actual loss experience and adjust when necessary (refer note 45)

(iii) Provisions and other contingent liabilities:

The Company does not recognise a contingent liability but discloses its existence in the financial statements. Contingent assets are neither recognised nor disclosed in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic

Notes to the Financial Statements for the year ended 31 March 2026

benefits will arise, the asset and related income are recognised in the year in which the change occur. Contingent Liabilities in respect of show cause notices are considered only when converted into demands.

The reliable measure of the estimates and judgements pertaining to litigations and the regulatory proceedings in the ordinary course of the Company's business are disclosed as contingent liabilities.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Company and that are believed to be reasonable under the circumstances.

When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision is made. The disclosure of contingent liability is made when there is a possible obligation or present obligation that may, but probably will not, require an outflow of resources. The Company also discloses present obligation for which a reliable estimate cannot be made as a contingent liability.

(iv) Provision for income tax and deferred tax assets:

The Company uses estimates and judgements based on the relevant rulings in the areas of allocation of revenue, costs, allowances and disallowances which is exercised while determining the provision for income tax, including the amount expected to be paid / recovered for uncertain tax positions. A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Accordingly, the Company exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting year.

(v) Defined Benefit Plans / Compensated absences:

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

(vi) Going Concern

The financial statements of the Company are prepared on a going concern basis for the year ended March 31, 2026.

The Management is satisfied that the Company shall be able to continue its business for the foreseeable future and no material uncertainty exists that may cast significant doubt on the going concern assumption. In making this assessment, the Management has considered a wide range of information relating to present and future conditions, including future projections of profitability, cash flows and capital resources. (refer note 43 and note 44 (iii))

2.6 Revenue recognition :

a) Recognition of interest income

Effective Interest Rate (EIR) method

Interest income is recognized in Statement of profit and loss using the effective interest method for all financial instruments measured at amortized cost, debt instruments measured at Fair Value Through Other Comprehensive Income (FVOCI) and debt instruments designated at Fair Value Through Profit and Loss (FVTPL). The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument.

The calculation of the effective interest rate includes transaction costs and fees that are an integral part of the contract. Transaction costs include incremental costs that are directly attributable to the acquisition of financial asset.

If expectations regarding the cash flows on the financial asset are revised for reasons other than credit risk, the adjustment is recorded as a positive or negative adjustment to the carrying amount of the asset in the balance sheet with an increase or reduction in interest income. The adjustment is subsequently amortised through interest income in the Statement of Profit and Loss.

Interest income

The Company calculates interest income by applying the EIR to the gross carrying amount of financial assets other than credit-impaired assets.

When a financial asset becomes credit-impaired, the Company calculates interest income by applying the effective interest rate to the net amortised cost of the financial asset. If the financial assets cures and is no longer credit-impaired, the Company reverts to calculating interest income on a gross basis (amortised cost). Additional interest levied on customers for delay in repayments/ non payment of contractual cashflows is recognised on realisation.

b) Fees and commission income

The Company recognises service and administration charges at point in time towards rendering of additional services to its loan customers on satisfactory completion of service delivery.

Fees and commission that are not directly linked to the sourcing of financial assets are recognised at point in time in the Statement of Profit and Loss when the right to receive the same is established.

Instrument Return Charges levied on customers for non payment of instalments on the contractual date is recognised on realisation.

Foreclosure charges are collected from loan customers for early payment/closure of loan and are recognised on realisation.

Commission/Distribution income on distribution of insurance/other products are earned by distribution of services and products of other entities under distribution arrangements. The income is recognised on distribution on behalf of other entities subject to there being reasonable certainty of its recovery.

Other income includes fees and charges that are not considered integral to the EIR. These are recognised in accordance with Ind AS 115 – Revenue from Contracts with Customers, when the performance obligation is satisfied and it is probable that economic benefits will flow to the Company. This includes insurance commission, foreclosure/prepayment charges, cheque bounce charges, etc.

c) Dividend and interest income on investments

Dividend income from investments is recognised when the Company's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company and the amount of dividend income can be measured reliably). The gain / loss on account of redemption of units of mutual funds is recognised in the period in which redemption occurs.

Interest income from investment is recognised when it is certain that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time proportionate basis, by reference to the principle outstanding and at the effective interest rate applicable.

d) Net gain/(loss) on fair value changes :

The Company designates certain financial instruments for subsequent measurement at fair value through profit or loss (FVTPL) or fair value through other comprehensive income (FVOCI) as per the criteria in Ind AS 109. The Company recognises gains/(losses) on fair value change of financial instruments and realised gains/(losses) on derecognition of financial instruments measured at FVTPL and FVOCI on net basis.

2.7 Property, Plant and Equipment (PPE)

PPE are stated at cost of acquisition (including incidental expenses), less accumulated depreciation and accumulated impairment loss, if any. Cost of acquisition consists of purchase price or construction cost which is the amount paid, freight, duties, taxes and any other incidental expenses directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the management.

Notes to the Financial Statements for the year ended 31 March 2026

Subsequent expenditure is recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured.

Other repairs and maintenance costs are expensed off as and when incurred.

Advances paid towards the acquisition of PPE (excluding lease improvements) outstanding at each balance sheet date are disclosed separately as "Capital advances" under other non-financial assets. Capital work in progress comprises the cost of PPE that are not ready for its intended use at the reporting date and cost of leasehold improvements. Capital work-in-progress is stated at cost, net of impairment loss, if any. On completion of work related to leasehold property improvements, the relevant cost is capitalized and the same is amortized over the lease term.

Depreciation on PPE is provided on straight-line basis in accordance with the useful lives specified in Schedule II to the Companies Act, 2013 on a pro-rata basis assuming no residual life at the end of useful life of the asset, subject to exceptions listed here below. Depreciation methods, useful lives and residual values are reviewed in each financial year, and changes, if any, are accounted for prospectively.

In accordance with Ind AS 116 - Leases, the Right-Of-Use assets are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-Of-Use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The estimated useful lives used for computation of depreciation are as follows:

Assets	Useful life
Buildings	60 years
Computers	3 years
Furniture and fixtures	10 years
Vehicles	8 years
Office equipments	5 years
Right-Of-Use assets	Over the lease term of the respective agreements
Leasehold premises	Over the lease term of the respective agreements

Exceptions to useful lives specified in Schedule II to the Companies Act, 2013-

- Assets costing less than ₹5000/- are fully depreciated in the year of purchase.
- Vehicles provided to employees as part of Cost-To-Company (CTC) scheme are depreciated using estimated useful life of 4 years

PPE is derecognized on disposal or when no future economic benefits are expected from its use. Assets retired from active use and held for disposal are generally stated at the lower of their carrying amount & fair value less costs to sell. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the net carrying amount of the asset) is recognized in other income / netted off from any loss on disposal in the Statement of profit and loss in the year the asset is derecognized.

2.8 Intangible assets :

Intangible assets are stated at cost less accumulated amortization and accumulated impairment loss, if any.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

Intangible assets comprises of computer software which is amortized over the estimated useful life. The maximum year for such amortization is taken as 36 months based on management's estimates of useful life. Amortisation is calculated using the Straight line method to write down the cost of intangible assets over their estimated useful lives.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset are recognised in the Statement of Profit and Loss when the asset is derecognised.

2.9 Financial instruments :

Recognition and initial measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at Fair Value Through Profit and Loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in the Statement of Profit and Loss.

Classification and subsequent measurement

- Financial assets

On initial recognition, a financial asset is classified as measured at

- Amortised cost;
- Fair Value Through Other Comprehensive Income (FVTOCI) - debt instruments;
- Fair Value Through Other Comprehensive Income (FVTOCI) - equity instruments;
- Fair Value Through Profit and Loss (FVTPL)

Amortized cost -

The Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios being the level at which they are managed. The financial asset is held with the objective to hold financial asset in order to collect contractual cash flows as per the contractual terms that give rise on specified dates to cash flows that are solely payment of principal and interest ('SPPI') on the principal amount outstanding. Accordingly, the Company measures Bank balances, Loans, Trade receivables and other financial instruments that meet the SPPI criterion at amortized cost.

FVOCI - debt instruments -

The Company measures its debt instruments at FVOCI when the instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets; and the contractual terms of the financial asset meet the SPPI test.

FVOCI - equity instruments -

The Company subsequently measures all equity investments at fair value through profit or loss, unless the Company's management has elected to classify irrevocably some of its equity instruments at FVOCI, when such instruments meet the definition of Equity under Ind AS 32 Financial Instruments and are not held for trading.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in Other Comprehensive Income. This cumulative gain or loss is not reclassified to Statement of Profit and Loss on disposal of such instruments. Investments representing equity interest in subsidiary and associate are carried at cost less any provision for impairment.

Financial assets are not reclassified subsequent to their initial recognition, except if and in the year the Company changes its business model for managing financial assets.

All financial assets not classified as measured at amortised cost or FVTOCI are measured at FVTPL.

Notes to the Financial Statements for the year ended 31 March 2026

Subsequent measurement and gains and losses:

Financial assets classified at amortised cost are subsequently measured at amortised cost using effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in Statement of profit and loss. Any gain and loss on derecognition is recognised in Statement of Profit and Loss.

Debt investment at FVOCI are subsequently measured at fair value. Interest income at effective interest rate and impairment provision, if any, are recognised in Statement of profit and loss. Net gains or losses on fair valuation are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to Statement of profit and loss.

Financial assets at FVTPL are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in Statement of Profit and Loss.

Financial instruments :

Financial liabilities and equity instruments:

Classification as debt or equity -

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments -

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received. Transaction costs of an equity transaction are recognised as a deduction from equity.

Financial liabilities -

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading or it is a derivative or it is designated as such on initial recognition. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Statement of Profit and Loss. Any gain or loss on derecognition is also recognised in the Statement of Profit and Loss.

Derecognition

Financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

If the Company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. The difference between the carrying value of the financial liability and the consideration paid is recognised in the Statement of Profit and Loss.

The Company also derecognises a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value.

Derivative financial instruments

The Company enters into derivative financial instruments to manage its borrowing exposure to interest rate risks.

Derivatives embedded in non-derivative host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of the host contracts and the host contracts are not measured at FVTPL.

Derivatives are initially recognised at fair value on the date on which the contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting year. A derivative with a positive fair value is recognised as a financial asset whereas a derivative with a

negative fair value is recognised as a financial liability. The resulting gain/loss is recognised in Statement of profit and loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedging relationship and the nature of the hedged item.

At the inception of the hedge relationship, the Company documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Company documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk.

Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in the statement of profit and loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the group or the counterparty.

Impairment of financial instruments

Equity instruments are not subject to impairment under Ind AS 109.

Financial assets carried at amortised cost:

The Company recognises lifetime expected credit loss (ECL) when there has been a significant increase in credit risk since initial recognition and when the financial assets carried at amortised cost is credit impaired. If the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12 month ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition. 12 month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument.

When determining whether credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit losses, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on historical experience and forward-looking information. (Refer Note 45)

Management overlay is used to adjust the ECL allowance in circumstances where management judges that the existing inputs, assumptions and model techniques do not capture all the risk factors relevant to the Company's lending portfolio. Emerging local or global macro economic, micro economic or political events, and natural disasters that are not incorporated in to the current parameters, risk ratings, or forward looking information are examples of such circumstances. The use of management overlay may impact the amount of ECL recognised.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. It has been the Company's policy to regularly review its model in the context of actual loss experience and provide for additional impairment allowance due to management overlay when necessary (refer note 45)

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. For debt securities measured at FVOCI, the loss allowance is recognized in OCI.

Loan contract renegotiation and modifications:

Loans are identified as renegotiated and classified as credit impaired when the Company modifies the contractual payment terms due to significant credit distress of the borrower. Renegotiated loans remain classified as

Notes to the Financial Statements for the year ended 31 March 2026

credit impaired until there is sufficient evidence to demonstrate a significant reduction in the risk of non payment of future cash flows and retain the designation of renegotiated until maturity or derecognition.

Mandatory and general offer loan modifications that are not borrower-specific, for example market-wide customer relief programmes announced by the Regulator or other statutory body, have not been classified as renegotiated loans and so have not resulted in derecognition, but their stage allocation is determined considering all available and supportable information under our ECL impairment policy.

A loan that is renegotiated is derecognised if the existing agreement is cancelled and a new agreement is made on substantially different terms, or if the terms of an existing agreement are modified such that the renegotiated loan is a substantially different financial instrument. Any new loans that arise following derecognition events in these circumstances are considered to be originated credit impaired financial asset and will continue to be disclosed as renegotiated loans.

Other than originated credit-impaired loans, all other modified loans could be transferred out of stage 3 if they no longer exhibit any evidence of being credit impaired and, in the case of renegotiated loans, there is sufficient evidence to demonstrate a significant reduction in the risk of non-payment of future cash flows over the minimum observation year, and there are no other indicators of impairment. These loans could be transferred to stage 1 or 2 based on the risk assessment mechanism by comparing the risk of a default occurring at the reporting date (based on the modified contractual terms) and the risk of a default occurring at initial recognition (based on the original, unmodified contractual terms). Any amount written off as a result of the modification of contractual terms would not be reversed.

Loan modifications that are not identified as renegotiated are considered to be commercial restructuring. Where a commercial restructuring results in a modification (whether legalised through an amendment to the existing terms or the issuance of a new loan contract) such that the Company's rights to the cash flows under the original contract have expired, the old loan is derecognised and the new loan is recognised at fair value. The rights to cash flows are generally considered to have expired if the commercial restructure is at market rates and no payment-related concession has been provided.

Collateral repossessed:

In the normal course of business, the Company does not physically repossess assets/properties in its loan portfolio, but engages external agents to repossess and recover funds, generally by selling at auction, to settle outstanding debt. Any surplus funds are returned to the customers/obligors. As a result of this practice, the assets/properties under legal repossession processes are not separately recorded on the balance sheet.

Write offs:

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made from written off assets are netted off against the amount of financial assets written off during the year under "bad debts/loss on termination" forming part of "impairment on financial instruments" in Statement of Profit and Loss.

2.10 Employee benefits:

a) Short-term employee benefits

All employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus and gratia. Short-term employee benefit obligations are measured on an undiscounted basis and these are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

b) Contribution to Provident Fund, ESIC and National Pension Scheme

The defined contribution plans i.e. provident fund (administered through Regional Provident Fund Office), superannuation fund and

employee state insurance corporation and National Pension Scheme are post-employment benefit plans under which a Company pays fixed contributions and will have no legal and constructive obligation to pay further amounts beyond its contributions. The Superannuation scheme, a defined contribution scheme, administered by Life Insurance Corporation of India and the Company has no obligation to the scheme beyond its contributions.

Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

Company's contribution paid/payable during the year to provident fund, superannuation scheme, employees state insurance corporation (ESIC) and national pension scheme (NPS) is recognised in the Statement of Profit and Loss.

c) Gratuity and post retirement medical benefit -

The Company's liability towards gratuity and post retirement medical benefit schemes are determined by independent actuaries, using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. Past services are recognized at the earlier of the plan amendment / curtailment and recognition of related restructuring costs/termination benefits.

The Company determines the net interest expense (income) on the net defined benefit liability (asset) for the year by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual year to the then-net defined benefit liability (asset), taking into account any changes in the net defined benefit liability (asset) during the year as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in the Statement of Profit and Loss.

"When the calculation results in a potential asset for the Company, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contribution to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Remeasurement gains/losses

Remeasurement of defined benefit plans, comprising of actuarial gains / losses, return on plan assets excluding interest income are recognised immediately in the balance sheet with corresponding debit or credit to Other Comprehensive Income (OCI). Remeasurements are not reclassified to the Statement of Profit and Loss in the subsequent year.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service ('past service cost' or 'past service gain') or the gain or loss on curtailment is recognised immediately in Statement of Profit and Loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

d) Leave encashment / compensated absences / sick leave

The Company provides for the encashment / ailment of leave with pay subject to certain rules as per leave policy of the Company. The employees are entitled to accumulate leave subject to certain limits for future encashment / availment. The liability is provided based on the number of days of unutilized leave at each balance sheet date on the basis of an independent actuarial valuation.

e) Employee stock options :

Compensation cost on Equity-settled share-based payments to employees are recognized as an expense at the fair value of equity stock options at the grant date. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the graded vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

f) Long-Term Incentive Plan:

The Company pays Long Term Incentives to certain employees on fulfilment of prescribed criteria/conditions. The Company's liability

Notes to the Financial Statements for the year ended 31 March 2026

towards Long Term Incentive is determined actuarially based on certain assumptions regarding rate of Interest, staff attrition and mortality as per Projected Unit Credit Method. Expenses towards long term incentive are recognised in the Statement of Profit and Loss.

2.11 Finance costs :

Finance costs include interest expense computed by applying the effective interest rate on respective financial instruments measured at amortised cost, i.e., bank term loans, non-convertible debentures, inter corporate deposits, commercial papers and subordinated debts, to the extent they are regarded as an adjustment to the interest cost. Finance costs are charged to the Statement of Profit and Loss.

Interest expense on lease liabilities (Ind AS 116 - Leases) computed by applying the Company's weighted average incremental borrowing rate has been included under finance costs.

2.12 Taxation - Current and deferred tax:

Income tax expense comprises of current tax and deferred tax. Current and deferred tax are recognised in the Statement of Profit and Loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current and deferred tax are also recognised in Other Comprehensive Income or directly in equity respectively. Significant judgments are involved in determining the provision for income taxes including judgment on whether tax positions are probable of being sustained in tax assessments. A tax assessment can involve complex issues, which can only be resolved over extended time years.

a) Current tax :

Current tax comprises amount of tax payable in respect of the taxable income or loss for the year determined in accordance with Income Tax Act, 1961 and any adjustment to the tax payable or receivable in respect of previous years. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting year. Significant judgments are involved in determining the provision for income taxes including judgment on whether tax positions are probable of being sustained in tax assessments. A tax assessment can involve complex issues, which can only be resolved over extended time periods.

Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Current tax is recognised in statement of profit or loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current tax is also recognised in other comprehensive income or directly in equity respectively.

The management yearly evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

b) Deferred tax :

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the year in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting year. The measurement of deferred tax liabilities and assets reflects the tax consequence that would follow from the manner in which the Company expects, at the end of the reporting year, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary difference could be utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. The carrying amount of deferred tax assets is reviewed at the end of each reporting year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is recognised in statement of

profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off current tax assets against current tax liabilities and the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities on a net basis or simultaneously.

2.13 Securities issue expenses :

Expenses incurred in connection with the fresh issue of Share capital are adjusted against Securities premium reserve. In current year there is no fresh issue of Share capital

2.14 Impairment of non financial assets :

The Company reviews the carrying amounts of its tangible and other intangible assets at the end of each reporting year, to determine whether there is any indication that those assets have impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is determined for an individual asset, unless the asset does not generate cash flows that are largely independent of those from other assets or group of assets.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the assets is considered impaired, and is written down to its recoverable amount.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount such that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised for the asset (or cash-generating unit) in prior years. The reversal of an impairment loss is recognised in the Statement of Profit and Loss.

2.15 Leases :

The Company as a lessee -

As a lessee, the Company's lease asset class primarily consist of buildings or part thereof taken on lease for office premises and certain IT equipment and general purpose office equipments used for operating activities. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a year of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the year of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

The carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset. ROU assets and corresponding lease liabilities constitute lease contracts for office premises.

Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term

The lease liability is initially measured at amortized cost at the present value of the future lease payments that are not paid at the commencement date, discounted using the Company's incremental borrowing rate. Lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Company changes its assessment if whether it will exercise an extension or a termination option.

In the Balance Sheet, ROU assets have been included in property, plant and equipment and Lease liabilities have been included in Other financial liabilities and the principal portion of lease payments have been classified as financing cash flows. The Company has used a single discount rate to a portfolio of leases with similar characteristics.

In accordance with Ind AS 116, Leases, the financial information have been presented in the following manner.

- a) ROU assets and lease liabilities have been included within the line items "Property, Plant and Equipment" and "Other financial liabilities" respectively in the Balance sheet;
- b) Interest expenses on the lease liability and depreciation charge for the right-to-use asset have been included within the line items "Finance costs" and "Depreciation, amortization and impairment" respectively in the statement of profit or loss;
- c) Short-term lease payments and payments for leases of low-value assets, where exemption as permitted under this standard is availed, have been recognized as expense on a straight line basis over the lease term in the statement of profit or loss.
- d) Cash payments for the principal and interest of the lease liability have been presented within "financing activities" in the statement of cash flows;

The disclosures pertaining to Ind AS 116 are set out under **note no. 37.**

2.16 Provisions, contingent liabilities and contingent assets:

Provisions are recognized when there is a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that the outflow of resources would be required to settle the obligation, the provision is reversed. Provisions are not recognised for future operating losses.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision is made. The disclosure of contingent liability is made when there is a possible obligation or present obligation that may, but probably will not, require an outflow of resources. The Company also discloses present obligation for which a reliable estimate cannot be made as a contingent liability. Contingent Liabilities are reviewed at each Balance Sheet date.

A contingent asset is disclosed where an inflow of economic benefit is probable.

When some or all economic benefits required to settle a provision are expected to be recovered from third party, a receivable is recognised as an

asset, if it is virtually certain that reimbursement will be received and the amount can be measured reliably.

Commitments are future liabilities for contractual obligation. The commitments are classified and disclosed as follows:

- i. The estimated amount of contracts remaining to be executed on capital account and not provided for; and
- ii. Other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of the Management.

2.17 Cash and Cash Equivalents :

Cash and cash equivalents comprise the net amount of short-term, highly liquid investments that are readily convertible to known amounts of cash (short-term deposits with an original maturity of three months or less) and are subject to an insignificant risk of change in value, cheques on hand and balances with banks.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash on hand, cheques on hand, balances with banks (of the nature of cash and cash equivalents), and short- term deposits.

2.18 Earnings per share :

The Company reports basic and diluted earnings per share in accordance with Ind AS 33 - Earnings per Share. Basic EPS is calculated by dividing the net profit or loss for the year attributable to equity shareholders (after deducting preference dividend and attributable taxes) by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the period unless they have been issued at a later date. In computing the dilutive earnings per share, only potential equity shares that are dilutive and that either reduces the earnings per share or increases loss per share are included.

2.19 Exceptional Items :

Exceptional items are those items of income or expense from ordinary activities which are non-recurring and are of such size, nature or incidence that their separate disclosure in the financial statements is considered necessary to explain the performance of the Company.

2.20 Other Expenses :

Expenses are recognised on accrual basis net of the goods and services tax, except where credit for the input tax is not statutorily permitted.

2.21 New standards or amendments to the existing standards and other pronouncements :

Recent pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. As on March 31, 2026, there is no new standard notified or amendment to any of the existing standards under Companies (Indian Accounting Standards) Rules, 2015.

On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Company has considered such incremental impact as exceptional item in the Statement of Profit and Loss for the year ended March 31, 2026. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect based on such developments as needed."

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026
3 Cash and cash equivalents

	31 March 2026	31 March 2025
Cash on hand	441.84	800.58
Balances with banks in current accounts	2,187.41	2,849.25
Term deposits with original maturity up to 3 months	2,006.65	9,949.19
Total	4,635.90	13,599.02

4 Bank balances other than cash and cash equivalents

	31 March 2026	31 March 2025
Term deposits with original maturity more than 3 months		
- Free	10,180.96	9,760.39
- Under lien	28.02	
Total	10,208.98	9,760.39

5 Receivables

	31 March 2026	31 March 2025
Trade receivables		
- Unsecured, considered good :	773.84	
- Less : Provision for impairment	-	
	773.84	-

There is no due by Directors or other officers of the company or any firm or private company in which any Director is a partner, a Director or a member.

Trade Receivables aging schedule as at 31 March 2026 is as follows:

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6months- 1 years	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables						
Considered good	773.84	-	-	-	-	773.84
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
(ii) Disputed Trade receivables						
Considered good	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-

Trade Receivables aging schedule as at 31 March 2025 is as follows:

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6months- 1 years	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables						
Considered good	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
(ii) Disputed Trade receivables						
Considered good	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-

6 Loans

	31 March 2026	31 March 2025
A) Loans (at amortised cost):		
i) Loans against assets	8,42,178.32	7,50,297.39
ii) Other loans and advances	9,036.37	11.56
Total (A) - Gross	8,51,214.69	7,50,308.95
Less: Impairment loss allowance	(19,251.28)	(60,935.88)
Total (A) - Net	8,31,963.41	6,89,373.07
B)		
i) Secured by tangible assets (hypothecation on land and/or building)	8,42,178.32	7,50,297.39
ii) Unsecured	9,036.37	11.56
Total (B) - Gross	8,51,214.69	7,50,308.95
Less: Impairment loss allowance	(19,251.28)	(60,935.88)
Total (B) - Net	8,31,963.41	6,89,373.07
C) I) Loans in India		
i) Public Sector	-	-
ii) Others	8,51,214.69	7,50,308.95
Total (C) - Gross	8,51,214.69	7,50,308.95
Less: Impairment loss allowance	(19,251.28)	(60,935.88)
Total (C) (I) - Net	8,31,963.41	6,89,373.07
II) Loans outside India	-	-
Less: Impairment loss allowance	-	-
Total (C) (II) - Net	-	-
Total C (I) and C (II)	8,31,963.41	6,89,373.07

There is no loan asset measured at FVOCI or FVTPL or designated at FVTPL. Refer note no.45 for information related to stage-wise classification of loan assets and ECL movement.

Notes to the Financial Statements for the year ended 31 March 2026

7 Investments	31 March 2026	31 March 2025		31 March 2026	31 March 2025
			Investments in India	51,202.21	40,200.08
A) At Fair Value			Investments outside India	-	-
Through Profit or Loss			Total (Net)	51,202.21	40,200.08
Units of mutual funds	12,376.09	19,350.06			
Certificate of deposits	2,480.97	-			
Commercial Papers	12,402.14	2,487.41			
Investments in security receipt	7,967.10	-			
Total (Gross)	35,226.30	21,837.47			
Less: Impairment loss allowance	(7,967.10)	-			
Total (Net) - A	27,259.20	21,837.47			
B) At Fair Value					
Through Other Comprehensive Income					
Government securities*	23,943.01	18,362.61			
Total (Gross)	23,943.01	18,362.61			
Less: Impairment loss allowance	-	-			
Total (Net) - B	23,943.01	18,362.61			

* Government Securities being risk free the Company has not recognised any provision under Expected Credit Loss on such Investments.

The Company has sold loans to an Asset Reconstruction Company (ARC) on August 25, 2025 and August 25, 2025 SRs were received as considerations for the transfer of loans. However, as the legal form of the asset has changed from loans to investments, it is accounted under investments. SRs have followed the same measurement/ classification approach and ECL has been recognised in a similar manner as applicable to the underlying loans.

Impairment allowance includes management overlay of ₹7967.10 lakhs on security receipts as on March 31, 2026.

8 Other financial assets

	31 March 2026	31 March 2025
Security deposits for office premises / others	1,131.34	1,062.78
Other receivables	123.54	81.83
Total	1,254.88	1,144.61

9 Taxation
Deferred tax assets

Particulars	Balance as at 01 April 2024	Charge/ (credit) to profit and loss	Charge/ (credit) to OCI	Balance as at 31 March 2025	Charge/ (credit) to profit and loss	Charge/ (credit) to OCI	Balance as at 31 March 2026
Tax effect of items constituting deferred tax liabilities :							
- FVTPL financials assets	17.06	12.26		29.32	(22.99)	-	6.33
- FVTOCI through Investment (G-Sec)	(35.37)		22.41	(12.96)	-	(18.54)	(31.50)
	(18.31)	12.26	22.41	16.37	(22.99)	(18.54)	(25.16)
Tax effect of items constituting deferred tax assets :							
- Provision for employee benefits & others	393.88	(23.50)	0.98	371.36	296.87	140.34	808.57
- Allowance for Expected Credit Loss (ECL)	2,811.12	7,755.71		10,566.83	(4,503.65)		6,063.18
- Effective Interest Rate (EIR) on financial instruments	1,237.92	(91.43)		1,146.49	(44.04)		1,102.45
- Depreciation on property, plant and equipment	502.68	127.98		630.66	57.52		688.18
- Lease liabilities	295.02	24.25		319.28	(29.05)		290.23
- Other provisions	209.17	75.12		284.29	32.70		316.99
- Tax Losses	5,431.95	(192.26)		5,239.69	2,199.88		7,439.57
	10,881.75	7,675.87	0.98	18,558.60	(1,989.77)	140.34	16,709.17
Total deferred tax assets (net)	10,900.05	7,663.61	(21.43)	18,542.23	(1,966.78)	158.88	16,734.33

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026
Income tax recognised in Statement of Profit and loss

	31 March 2026	31 March 2025		31 March 2026	31 March 2025
Current tax:			Total income tax recognised in Other Comprehensive Income	158.88	21.44
In respect of current year	-	-			
In respect of prior years	-	-			
	<u>-</u>	<u>-</u>			
Deferred tax:			Reconciliation of estimated income tax expense at tax rate to income tax expense reported in the statement of profit and loss:		
In respect of current year origination and reversal of temporary differences	1,966.76	(7,663.62)	Profit before tax	7,767.80	(30,457.57)
In respect of prior years	-	-	Applicable income tax rate	25.168%	25.168%
	<u>1,966.76</u>	<u>(7,663.62)</u>	Expected income tax expense	1,955.02	(7,665.56)
Total income tax recognised in Statement of Profit and Loss	1,966.76	(7,663.62)	Tax effect of adjustments to reconcile expected Income tax expense at tax rate to reported income tax expense:		
Income tax recognised in Other Comprehensive Income			Effect of income exempt from tax	-	-
	31 March 2026	31 March 2025	Effect of expenses / provisions not deductible in determining taxable profit	11.74	1.94
Deferred tax related to items recognised in Other Comprehensive Income during the year :			Tax of earlier years	-	-
Remeasurement of defined employee benefits for current year	140.34	(0.98)	Income tax expense	1,966.76	(7,663.62)
Remeasurement of Debt Instruments for current year	18.54	22.42			

10 Property, plant and equipments

Particulars	Buildings*	Computers	Furniture and fixtures	Vehicles	Office equipments	Leasehold assets Improvement	Right-of-use Leasehold Premises)	Total
GROSS CARRYING AMOUNT								
Balance as at 1 April 2024	23.12	2,533.07	2,380.59	2,647.43	1,797.27	-	12,835.45	22,216.93
Additions during the year	-	68.71	73.93	378.51	74.35	-	804.57	1,400.07
Disposals / deductions during the year	-	46.92	182.02	503.24	121.27	-	654.99	1,508.44
Balance as at 31 March 2025	23.12	2,554.86	2,272.50	2,522.70	1,750.35	-	12,985.03	22,108.56
Balance as at 1 April 2025	23.12	2,554.86	2,272.50	2,522.70	1,750.35	-	12,985.03	22,108.56
Additions during the year	-	207.35	108.72	613.31	97.95	119.65	2,376.55	3,523.53
Disposals / deductions during the year	-	29.91	236.82	1,250.79	105.11	-	1,274.26	2,896.89
Balance as at 31 March 2026	23.12	2,732.30	2,144.40	1,885.22	1,743.19	119.65	14,087.32	22,735.20
ACCUMULATED DEPRECIATION								
Balance as at 1 April 2024	3.21	1,784.42	1,053.05	1,152.03	1,223.35	-	4,834.92	10,050.98
Additions during the year	0.39	585.37	179.72	499.27	190.19	-	1,480.14	2,935.08
Disposals / deductions during the year	-	44.71	110.63	314.09	104.23	-	-	573.66
Balance as at 31 March 2025	3.60	2,325.08	1,122.14	1,337.21	1,309.31	-	6,315.06	12,412.40
Balance as at 1 April 2025	3.60	2,325.08	1,122.14	1,337.21	1,309.31	-	6,315.06	12,412.40
Additions during the year	0.39	219.54	179.99	436.63	184.50	11.18	1,477.47	2,509.70
Disposals / deductions during the year	-	28.68	136.62	816.99	94.64	-	16.80	1,093.73
Balance as at 31 March 2026	3.99	2,515.94	1,165.51	956.85	1,399.17	11.18	7,775.73	13,828.37
NET CARRYING AMOUNT								
As at 31 March 2025	19.52	229.78	1,150.36	1,185.49	441.04	-	6,669.97	9,696.16
As at 31 March 2026	19.13	216.36	978.89	928.37	344.02	108.47	6,311.59	8,906.83

* Secured non convertible debentures (NCDs) have pari passu charges on buildings whose carrying amount is ₹ 19.13 Lakhs (31 March 2025 - ₹ 19.52 Lakhs)

There is no immovable property where title deed of such immovable property is not held in name of company or jointly held with others.

The company has not revalued its property, plant and equipment (including right of use Assets)

Notes to the Financial Statements for the year ended 31 March 2026
11 Other intangible assets

Particulars	Computer software
GROSS CARRYING AMOUNT	
Balance as at 1 April 2024	1,139.99
Additions during the year	10.90
Disposals / deductions during the year	–
Balance as at 31st March 2025	1,150.89
Balance as at 1 April 2025	1,150.89
Additions during the year	87.22
Disposals / deductions during the year	163.05
Balance as at 31st March 2026	1,075.06
ACCUMULATED DEPRECIATION	
Balance as at 1 April 2024	556.76
Additions during the year	292.59
Disposals / deductions during the year	–
Balance as at 31st March 2025	849.35
Balance as at 1 April 2025	849.35
Additions during the year	304.90
Disposals / deductions during the year	155.51
Balance as at 31st March 2026	998.74
NET CARRYING AMOUNT	
As at 31 March 2025	301.54
As at 31 March 2026	76.32

The company has not revalued its intangibles assets

12 Other non-financial assets

	31 March 2026	31 March 2025
Capital advances	43.49	2.95
Prepaid expenses	1,105.59	1,336.55
Balances with Government Authorities	1,855.38	1,754.02
Other Advance	370.35	232.51
Total	3,374.81	3,326.03

13 Derivative financial instruments

	31 March 2026	31 March 2025
Interest rate derivatives :		
Interest rate swaps	62.81	156.25
Total derivative financial instruments	62.81	156.25

Ageing for trade payables outstanding as at 31 March 2026 is as follows:

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME *	12.8	–	–	–	12.80
(ii) Others	1621.75	122.56	398.01	0.38	2,142.70
(iii) Disputed dues – MSME	–	–	–	–	–
(iv) Disputed dues – Others	–	–	–	–	–

There is neither an instance where due date is not specified nor there is any unbilled due.

14 Payables

	31 March 2026	31 March 2025
I) Trade payables		
i) total outstanding dues of micro enterprises and small enterprises	12.80	6.60
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	2,142.71	2,927.66
II) Other payables		
i) total outstanding dues of micro enterprises and small enterprises	–	–
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	20.30	24.50
TOTAL	2,175.81	2,958.76

Micro, Small and Medium Enterprises:

Based on and to the extent of the information received by the Company from the suppliers during the year regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act), the total outstanding dues of Micro and Small enterprises, which are outstanding for more than the stipulated period and other disclosures as per the Micro, Small and Medium Enterprises Development Act, 2006 (hereinafter referred to as “the MSMED Act”) are given below :

	31 March 2026	31 March 2025
a) Dues remaining unpaid to any supplier at the year end		
– Principal	12.80	6.60
– Interest on the above	–	–
b) Interest paid in terms of Section 16 of the MSMED Act along with the amount of payment made to the supplier beyond the appointed day during the year		
– Principal paid beyond the appointed date	22.18	1.89
– Interest paid in terms of Section 16 of the MSMED Act	0.05	0.01
c) Amount of interest due and payable for the year of delay on payments made beyond the appointed day during the year	–	–
d) Amount of interest accrued and remaining unpaid	–	–
e) Further interest due and payable even in the succeeding years, until such date when the interest due as above are actually paid to the small enterprises	–	–

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

Ageing for trade payables outstanding as at 31 March 2025 is as follows:

	%				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME *	2.10	4.50	–	–	6.60
(ii) Others	2,916.00	11.66	–	–	2,927.66
(iii) Disputed dues – MSME	–	–	–	–	–
(iv) Disputed dues – Others	–	–	–	–	–

There is neither an instance where due date is not specified nor there is any unbilled due.

15 Debt Securities

	31 March 2026	31 March 2025
At Amortised cost		
i) Bonds / Debentures (Secured)		
– Non-convertible debentures	3,04,661.54	2,26,462.38
ii) Bonds / Debentures (Unsecured)		
– Non-convertible debentures	40,239.96	1,08,651.92
iii) Others (Unsecured)		
– Commercial Papers	73,981.55	30,593.21
Total	<u>4,18,883.05</u>	<u>3,65,707.51</u>
Debt securities in India	4,18,883.05	3,65,707.51
Debt securities outside India	–	–
Total	<u>4,18,883.05</u>	<u>3,65,707.51</u>

There are no debt securities measured at FVTPL or designated at FVTPL

There are no redeemed bonds/debentures which the company has power to reissue.

Details of Bonds / Debentures (Secured) - Redeemable Non-convertible debentures# :

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Repayable on maturity:				
Maturing within 1 year	8.30%-8.458%	43,500.00	7.75%-8.20%	57,500.00
Maturing between 1 year to 3 years	7.15%-9.18%	2,06,010.00	8.30%-8.45%	43,500.00
Maturing between 3 years to 5 years	7.45%	24,930.11	7.99%-9.18%	96,010.00
Maturing beyond 5 years	7.90%-8.35%	21,000.00	7.90%-8.35%	20,839.53
Total at face value		<u>2,95,440.11</u>		<u>2,17,849.53</u>
Less: Unamortised finance cost		388.86		380.83
Add: Interest Accrued but not due		9,610.29		8,993.68
Total amortised cost		<u>3,04,661.54</u>		<u>2,26,462.38</u>

Secured by pari passu charges on the property of the Company located at Chinchwad, Pune in the State of Maharashtra and/ or exclusive charge on book debt and receivables under loan contracts and/ or owned assets to the extent of 100% of outstanding secured debentures.

The rates mentioned above are the applicable rates as at the year end. These includes floating rate loans which are based on external benchmark.

The funds raised by the Company during the year by issue of Secured Redeemable Non Convertible Debenture/ Bonds were utilised for the purpose intended i.e. towards lending, financing, to refinance the existing indebtedness of the Company or for long-term working capital or General Corporate purposes of the Company in compliance with applicable laws and the terms of the issue.

Details of Bonds / Debentures (Unsecured) Redeemable Non-convertible debentures :

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Repayable on maturity:				
Maturing within 1 year	-	–	8.32%-8.55%	67,500.00
Maturing between 1 year to 3 years	8.32%	37,500.00	8.32%	37,500.00
Maturing between 3 years to 5 years	-	–		–
Total at face value		<u>37,500.00</u>		<u>1,05,000.00</u>

Notes to the Financial Statements for the year ended 31 March 2026
Details of Bonds / Debentures (Unsecured) Redeemable Non-convertible debentures :

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Less: Unamortised discounting charges		27.91		34.79
Add: Interest Accrued but not due		2,767.87		3,686.71
Total amortised cost		40,239.96		1,08,651.92

The rates mentioned above are the applicable rates as at the year end. These includes floating rate loans which are based on external benchmark

The funds raised by the Company during the year by issue of Unsecured Redeemable Non Convertible Debenture/Bonds were utilised for the purpose intended i.e. towards lending, financing, to refinance the existing indebtedness of the Company or for long-term working capital or General Corporate purposes of the Company in compliance with applicable laws and the terms of the issue.

Details of others debt securities (Unsecured) - Commercial Papers :

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Repayable on maturity:				
Maturing within 1 year	6.60%-7.66%	77,500.00	7.85%-7.90%	32,500.00
Total at face value		77,500.00		32,500.00
Less: Unamortised discounting charges		3,518.45		1,906.79
Total amortised cost		73,981.55		30,593.21

16 Borrowings (Other than Debt Securities)

	31 March 2026	31 March 2025
At Amortised cost		
i) Term loans		
Secured -		
– from banks	2,83,488.74	1,83,954.37
ii) Loans from related parties		
Unsecured -		
– Inter-corporate deposits (ICDs)	6,772.32	29,319.16
iii) Other loans and advances		
Unsecured -		
– Inter-corporate deposits (ICDs) other than related parties	2,336.13	–
Total	2,92,597.19	2,13,273.53
Borrowings in India	2,92,597.19	2,13,273.53
Borrowings outside India	–	–
Total	2,92,597.19	2,13,273.53

There are no borrowings measured at FVTPL or designated at FVTPL

The Company's borrowings have not been guaranteed by the directors or any other parties. Further, the Company has not defaulted in the repayment of principal or interest.

Details of term loans from banks (Secured)

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
1) Repayable on maturity:				
Maturing within 1 year	6.70%-8.60%	19,153.55	7.90%-8.35%	14,000.00
Maturing between 1 year to 3 years	7.25%	10,000.00	8.29%	10,000.00
Maturing between 3 years to 5 years	–	–	–	–
Total		29,153.55		24,000.00
2) Repayable in instalments:				
i) Quarterly -				
Maturing within 1 year	6.18%-7.85%	27,580.65	7.46%-9.05%	13,657.23
Maturing between 1 year to 3 years	6.18%-7.85%	67,630.81	7.46%-8.55%	28,049.46
Maturing between 3 years to 5 years	7.75-7.85%	3,842.11	7.46%-8.80%	9,188.31
Maturing beyond 5 years	–	–	–	–
Sub total		99,053.57		50,895.00

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
ii) Half yearly -				
Maturing within 1 year	7.00%-7.35%	20,777.78	8.11%-8.60%	20,777.78
Maturing between 1 year to 3 years	7.07%-7.64%	40,222.22	8.11%-8.60%	28,500.00
Maturing between 3 years to 5 years			8.18%	7,500.00
Sub total		61,000.00		56,777.78
iii) Yearly -				
Maturing within 1 year	6.50%-8.15%	25,044.44	8.35%-9.00%	25,125.00
Maturing between 1 year to 3 years	6.50%-8.15%	55,733.33	8.65%-9.00%	25,388.89
Maturing between 3 years to 5 years	6.50%-8.10%	13,000.00	8.70%	1,500.00
Sub total		93,777.77		52,013.89
Total		2,53,831.34		1,59,686.67
Total (1+2) (As per contractual terms)		2,82,984.89		1,83,686.67
Less: Unamortized finance cost		11.19		0.01
Add: Interest Accrued but not due		515.04		267.71
Total amortized cost		2,83,488.74		1,83,954.37

Secured by an exclusive charge on book debt and receivables under loan contracts to the minimum of 100% of outstanding secured loans plus applicable margin.

The rates mentioned above are the applicable rates as at the year end. These includes floating rate loans which are based on Marginal Cost of fund based Lending Rate (MCLR) & external benchmark based spreads.

Details of Inter-corporate deposits (ICDs) (Unsecured) :

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Repayable on maturity:				
Maturing within 1 year	6.82%-6.97%	6,650.00	6.75%-8.05%	27,725.00
Maturing between 1 year to 3 years	7.65%	2,200.00	-	-
Total		8,850.00		27,725.00
Less: unamortized finance cost		4.14		-
Add: Interest Accrued but not due		262.59		1,594.16
Total amortized cost		9,108.45		29,319.16

The rates mentioned above are the applicable rates as at the year end.

17 Subordinated liabilities

	31 March 2026	31 March 2025
At Amortised cost		
Unsecured Subordinated redeemable non-convertible debentures	51,088.86	57,425.96
Total	51,088.86	57,425.96
Subordinated liabilities in India	51,088.86	57,425.96
Subordinated liabilities outside India	-	-
Total	51,088.86	57,425.96

There are no subordinated liabilities measured at FVTPL or designated at FVTPL

Details of Subordinated liabilities (at Amortised cost) - Unsecured Subordinated redeemable non-convertible debentures*:

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
A) Issued on private placement basis				
Repayable on maturity:				
Maturing within 1 year	8.40%-9.10%	12,200.00	9.25%-9.50%	6,000.00
Maturing between 1 year to 3 years	8.50%-9.40%	22,000.00	8.40%-9.10%	20,700.00

Notes to the Financial Statements for the year ended 31 March 2026

From the Balance Sheet date	As at 31 March 2026		As at 31 March 2025	
	Interest rate range	Amount	Interest rate range	Amount
Maturing between 3 years to 5 years	7.90%	5,000.00	9.00%-9.40%	13,500.00
Maturing beyond 5 years	8.35%	10,000.00	7.90%-8.35%	15,000.00
Sub-total at face value		49,200.00		55,200.00
Less: Unamortised finance cost		142.55		175.17
Add: Interest Accrued but not due		2,031.40		2,401.13
Total amortised cost		51,088.86		57,425.96

The funds raised by the Company by issue of Unsecured Subordinated Redeemable Non Convertible Debentures/Bonds were utilised for the purpose intended i.e. towards lending, financing, to refinance the existing indebtedness of the Company or for long-term working capital or General Corporate purposes of the Company, in compliance with applicable laws and the terms of the issue.

18 Other financial liabilities

	31 March 2026	31 March 2025
Credit balances in current accounts with banks as per books	17,719.72	4,798.66
Insurance premium payable (on behalf of borrowers)	444.34	430.53
Salary, bonus and performance pay payable	2,610.30	2,277.18
Provision for expenses	2,315.13	2,495.65
Lease liabilities (refer note 37)	7,464.76	7,938.56
Other liabilities	998.26	2,506.88
Total	31,552.51	20,447.46

19 Provisions

	31 March 2026	31 March 2025
Provision for employee benefits (refer note 35)		
– Gratuity	1,886.10	451.91
– Leave encashment/ Post retirement medical benefits	1,030.35	772.19
– Post Retirement Medical Benefit Scheme	21.69	15.24
Provision for ECL on loan commitments & Other advances	190.38	42.50
Total	3,128.52	1,281.84

20 Other non-financial liabilities

	31 March 2026	31 March 2025
Statutory dues payable	450.05	452.48
Others	–	–
Total	450.05	452.48

21 (i) Equity Share capital

	31 March 2026	31 March 2025
Authorised capital:		
150,000,000 (31 March 2025 : 150,000,000) Equity shares of ₹10/- each	15,000.00	15,000.00
	15,000.00	15,000.00
Issued capital:		
122,887,870 (31 March 2025 : 122,887,870) Equity shares of ₹10/- each	12,288.79	12,288.79
	12,288.79	12,288.79
Subscribed and paid-up capital:		
122,887,870 (31 March 2025: 122,887,870) Equity shares of ₹10/- each fully paid up	12,288.79	12,288.79
Less : Shares issued to ESOS Trust but not allotted to employees	26.08	42.83
Total	12,262.71	12,245.96

	31 March 2026		31 March 2025	
	No. of shares	₹ in Lakhs	No. of shares	₹ in Lakhs
a) Reconciliation of number of equity shares:				
Balance at the beginning of the year	12,28,87,870	12,288.79	12,28,87,870	12,288.79
Add: Fresh allotment of shares:				
Issue of Shares	–	–	–	–
Shares issued under Employees' Stock Option Scheme	–	–	–	–
Less: Shares issued to ESOS Trust but not allotted to employees	(2,60,737)	(26.08)	(4,28,240)	(42.83)
Balance at the end of the year	12,26,27,133	12,262.71	12,24,59,630	12,245.96
b) Number of equity shares held by holding company or ultimate holding company including shares held by its subsidiaries / associates :				
Holding Company: Mahindra & Mahindra Financial Services Limited (including 12 shares held jointly with nominees)	12,09,52,678	12,095.27	12,09,52,678	12,095.27
Percentage of holding (%)	98.43%	98.43%	98.43%	98.43%
c) Shareholders holding more than 5 percent shares:				
Mahindra & Mahindra Financial Services Limited	12,09,52,678	12,095.27	12,09,52,678	12,095.27
Percentage of holding (%)	98.43%	98.43%	98.43%	98.43%

Notes to the Financial Statements for the year ended 31 March 2026
d) Terms / rights attached to equity shares:

The Company has only one class of equity shares having a par value of ₹ 10/- per share. Each holder of equity shares is entitled to one vote per share. The dividend proposed by the board of directors and approved by the shareholders in the annual general meeting is paid in Indian rupees. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders

21 (ii) Disclosure of shareholding of promoters

Disclosure of shareholding of promoters as at 31 March 2026 is as follows

Promoter name	Shares held by promoter				% Change during the year
	As at 31 March 2026		As at 31 March 2025		
	No of shares	% of total shares	No of shares	% of total shares	
Mahindra & Mahindra Financial Services Limited (including 12 shares held jointly with nominees)	12,09,52,678	98.43%	12,09,52,678	98.43%	–
Total	12,09,52,678	98.43%	12,09,52,678	98.43%	–

22 Other Equity
Description of the nature and purpose of Other Equity :
Statutory reserve

As per Section 29C of the National Housing Bank Act, 1987, the Company is required to transfer at least 20% of its net profits every year to a reserve before any dividend is declared. The Company transfers an amount to Special Reserve at year end. The Company does not anticipate any withdrawal from Special Reserve in the foreseeable future.

Securities premium

Securities premium is used to record the premium on issue of shares. The reserve can be utilised only for limited purposes such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013.

General reserve

General reserve was created through transfer of profits at a specified percentage in accordance with applicable regulations under the erstwhile Companies Act, 1956. The purpose of these transfers was to ensure that if a dividend distribution in a given year is more than 10% of the paid up capital of the Company for that year, then the total dividend distribution is less than the total distributable profits for that year. Consequent to introduction of the Companies Act, 2013, the requirement to mandatorily transfer specified percentage of net profits to General reserve has been withdrawn. However, the amount previously transferred to the General reserve can be utilised only in accordance with the specific requirements of the Companies Act, 2013.

Employee stock options outstanding

The Employee Stock Options outstanding represents amount of reserve created by recognition of compensation cost at grant date fair value on stock options vested but not exercised by employees.

Retained earnings

Retained earnings or accumulated surplus represents total of all profits retained since Company's inception. Retained earnings are credited with current year profits, reduced by losses, if any, dividend payouts, transfers to General reserve or any such other appropriations to specific reserves.

23 Interest income

	31 March 2026	31 March 2025
(A) On financial assets measured at amortised cost		
Interest on loans	1,07,479.99	1,12,836.78
Other interest income	0.03	0.14
(B) Interest income from investments		
Interest income from investments	1,627.74	1,342.21
(C) Interest on deposits with banks		
Interest on deposits with banks	908.37	2,041.72
Total (A+B+C)	1,10,016.13	1,16,220.85

Note: There is no loan asset measured at FVTPL

24 Fees and commission income

	31 March 2026	31 March 2025
Service charges and other fees on loan transactions	1,979.83	1,142.21
Income From Commission/Distribution Services	2,464.58	–
Total	4,444.41	1,142.21

Revenue from contracts with customers

Set out below is the revenue from contracts with customers and reconciliation to the statement of profit and loss.

Particulars	31 March 2026	31 March 2025
Type of services or service		
Service charges and other fees on loan transactions	1,979.83	1,142.21
Income From Commission/Distribution Services	2,464.58	–
Total revenue from contract with customers	4,444.41	1,142.21
Geographical markets		
India	4,444.41	1,142.21
Outside India	–	–
Total revenue from contract with customers	4,444.41	1,142.21
Timing of revenue recognition		
Services transferred at a point in time	4,444.41	1,142.21
Services transferred over time	–	–
Total revenue from contract with customers	4,444.41	1,142.21

Contract Balances

Particulars	31 March 2026	31 March 2025
Income from commission/distribution services receivables	773.84	–
Impairment loss allowance recognised on contract balance is Rs 4.49 Lakhs (Previous year ₹ Nil)	–	–
Contract asset as on 31 March 2026 is Nil (Previous year Nil)	–	–

25 Net gain / (loss) on fair value changes

	31 March 2026	31 March 2025
Net gain / (loss) on financial instruments at FVTPL		
– Mutual fund units		
Fair value changes :		
– Realised	1,030.41	1,260.92
– Unrealised	(88.39)	54.67
Total	942.02	1,315.59

Fair value changes in this schedule are other than those arising on account of accrued interest income/expense

Notes to the Financial Statements for the year ended 31 March 2026
26 Other income

	31 March 2026	31 March 2025
Net gain on derecognition of property, plant and equipment	30.67	–
Income from branding and marketing activities	1,170.50	855.42
Others	900.18	136.00
Total	2,101.35	991.42

27 Finance costs

	31 March 2026	31 March 2025
On financial liabilities measured at amortised cost		
Interest on borrowings	17,173.39	20,372.44
Interest on debt securities	29,822.53	26,784.70
Interest on subordinated liabilities	4,494.11	4,248.33
Interest on lease liability (refer note 37)	596.60	512.77
Other borrowing costs	234.20	251.03
Total	52,320.83	52,169.27

There are no financial liabilities measured at FVTPL

28 Fees and commission expense

	31 March 2026	31 March 2025
Fees, commission / brokerage	818.07	499.63
Total	818.07	499.63

29 Impairment on financial instruments

	31 March 2026	31 March 2025
On financial instruments measured at amortised cost		
Loans	(41,684.60)	33,357.50
Bad debts / Loss on termination	37,269.36	12,733.56
Investments	7,967.10	–
Loan commitment & other advances	147.88	(61.95)
Total	3,699.74	46,029.11

There are no financial instruments measured at FVOCI

30 Employee benefits expenses

	31 March 2026	31 March 2025
Salaries and wages	31,668.75	30,533.93
Contribution to provident and other funds	1,760.75	2,202.37
Share based payments to employees	(76.75)	(86.61)
Staff welfare expenses	460.37	506.76
Total	33,813.12	33,156.45

31 Depreciation, amortization and impairment

	31 March 2026	31 March 2025
Depreciation on property, plant and equipment (refer note 10)	1,032.21	1,454.95
Amortization of intangible assets (refer note 11)	304.90	292.59
Amortization on right of use assets (refer note 10 and 37)	1,460.68	1,480.13
Total	2,797.79	3,227.67

32 Other expenses

	31 March 2026	31 March 2025
Rent	332.20	287.29
Rates and taxes, excluding taxes on income	239.16	154.11
Electricity charges	288.52	260.82
Repairs and maintenance	217.72	186.98
Communication costs	512.24	617.95
Printing and stationery	162.43	178.72
Travelling and conveyance expenses	2,221.16	3,376.11
Advertisement and publicity	73.24	92.49
Administration support charges	312.61	443.53
Directors' fees, allowances and expenses	39.00	46.79
Auditor's fees and expenses -		
- Audit fees	24.80	24.84
- Other services	12.40	10.33
- Reimbursement of expenses	1.31	1.02
Legal and professional charges	2,051.29	3,316.41
Insurance	1,147.15	1,257.04
Manpower outsourcing cost	4,142.77	2,340.80
Net loss on derecognition of property, plant and equipment	–	52.91
Software License Expenses	2,062.24	1,072.24
Other expenses	1,228.66	1,325.13
Total	15,068.90	15,045.51

33 Earning Per Share

Basic EPS is calculated in accordance with Ind AS 33 'Earnings Per Share' by dividing the net profit for the year attributable to equity holders of the Company by the weighted average number of equity shares outstanding during the year. Diluted EPS is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares of the Company. In case diluted EPS is increased when taking the dilutive shares into account, the dilutive shares are anti-dilutive and are ignored in the calculation of diluted EPS.

The following reflects the income and share data used in the basic and diluted EPS computations:

	31 March 2026	31 March 2025
Profit/(loss) for the year attributable to equity shareholders (Rupees in lakhs)	5,801.04	(22,793.95)
Weighted average number of equity shares used in computing basic EPS	12,25,04,224	12,23,88,069
Effect of potential dilutive equity shares	1,89,321	4,15,197
Weighted average number of equity shares used in computing diluted EPS	12,26,93,544	12,28,03,266
Basic earnings per share (₹) (Face value of ₹ 10/- per share)	4.74	(18.62)
Diluted earnings per share (₹)	4.73	(18.62)

34 Employee Stock Option Scheme:

The Company has used fair value method to account for the compensation cost of stock options. Fair value of options is based on the valuation of the independent valuer using the Black -Scholes model.

Notes to the Financial Statements for the year ended 31 March 2026
Description of ESOP Scheme:

Particulars	ESOP
Vesting requirements	Stock Options due for vesting on each vesting date shall vest on the basis of time i.e. mere continuance of employment as on relevant date of vesting.
Vesting Conditions	25% on expiry of 12 months from the date of grant
	25% on expiry of 24 months from the date of grant
	25% on expiry of 36 months from the date of grant
	25% on expiry of 48 months from the date of grant
Method of Settlement	Equity settled

The Fair value of options, based on the valuation of the independent values as on the date of grant are:

Vesting Date	31 March 2026			31 March 2025		
	No of years vesting	Fair Value (₹) per share	Exercise Price (₹)	No of years vesting	Fair Value (₹) per share	Exercise Price (₹)
		NIL			NIL	

The Key assumptions used in Black-Scholes model for calculating fair value as on the date of grant are:

Variables [#]	31 March 2026	31 March 2025
1) Risk free interest rate	NIL	NIL
2) Expected life	NIL	NIL
3) Expected volatility	NIL	NIL
4) Price of the underlying share at the time of option grant (₹)	NIL	NIL

[#] the value mentioned against each of the variables are based on the weighted average percentage of vesting.

Number and weighted average exercise price of options

Sr. No	Particulars	31 March 2026		31 March 2025	
		Number of options	Weighted Average Exercise Price	Number of options	Weighted Average Exercise Price
1	Outstanding at the beginning of the year	4,84,798	10.00	10,51,108	26.05
2	Granted during the year	-	-	-	-
3	Forfeited / Lapsed during the year	1,12,009	10.00	4,37,405	46.33
4	Exercised during the year	1,67,503	10.00	1,28,905	17.61
5	Outstanding at the end of the year	2,05,286	10.00	4,84,798	10.00
6	Exercisable at the end of the year	1,94,659	10.00	3,17,386	10.00

Range of exercise price and weighted average remaining contractual life of outstanding options:

Grant date	31 March 2026			31 March 2025		
	Number of Options Outstanding	Weighted Average Remaining Contractual Life (in years)	Weighted Average Exercise Price (₹)	Number of Options Outstanding	Weighted Average Remaining Contractual Life (in years)	Weighted Average Exercise Price (₹)
07-Oct-17	-	0.00	67.00	-	0.00	67.00
08-Dec-17	-	0.00	67.00	-	0.00	67.00
16-Jan-18	-	0.00	67.00	-	0.00	67.00
16-Oct-19	7,909	0.54	10.00	19,051	1.21	10.00
18-Jan-21	6,963	1.36	10.00	22,500	2.18	10.00
21-Oct-21	1,47,885	1.78	10.00	3,97,769	2.42	10.00
19-Oct-22	42,529	2.05	10.00	45,478	3.05	10.00

Notes to the Financial Statements for the year ended 31 March 2026

35 Employee Benefits

General description of defined benefit plans:

Gratuity

The Company provides for the gratuity, a defined benefit retirement plan covering qualifying employees. The plan provides for lump sum payments to employees upon death while in employment or on separation from employment after serving for the stipulated period mentioned under The Code on Social Security, 2020. The Company makes annual contribution to the gratuity scheme administered by the Life Insurance Corporation of India through its gratuity fund.

Post retirement medical cover

The Company provides for post retirement medical cover to select grade of employees to cover the retiring employee and their spouse upto a specified age through mediclaim policy on which the premiums are paid by the Company. The eligibility of the employee for the benefit as well as the amount of medical cover purchased is determined by the grade of the employee at the time of retirement.

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

Investment risk -

The plan liabilities are calculated using a discount rate set with references to government bond yields; if plan assets underperform compared to this yield, this will create or increase a deficit.

Interest rate risk -

A decrease in government bond yields will increase plan liabilities, although this is expected to be partially offset by an increase in the value of the plan's investment in debt instruments.

Variability in withdrawal rates -

If actual withdrawal rates are higher than assumed withdrawal rate assumption then the gratuity benefits will be paid earlier than expected. The impact of this will depend on whether the benefits are vested as at the resignation date.

Regulatory Risk -

Gratuity Benefit must comply with the requirements of the Payment of Gratuity Act, 1972 (as amended up-to-date). There is a risk of change in the regulations requiring higher gratuity payments (e.g. raising the present ceiling of ₹ 20.00 Lakhs, raising accrual rate from 15/26 etc.).

Inflation risk -

The present value of some of the defined benefit plan obligations are calculated with reference to the future salaries of plan participants. As

such, an increase in the salary of the plan participants will increase the plan's liability. The post retirement medical benefit obligation is sensitive to medical inflation and accordingly, an increase in medical inflation rate would increase the plan's liability.

Salary Risk -

The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

Asset Liability Matching Risk -

The plan faces the ALM risk as to the matching cash flow. Since the plan is invested in lines of Rule 101 of Income Tax Rules, 1962, this generally reduces ALM risk.

Concentration Risk -

Plan is having a concentration risk as all the assets are invested with the insurance company and a default will wipe out all the assets. Although probability of this is very low.

Life expectancy -

The present value of defined benefit plan obligation is calculated by reference to the best estimate of the mortality of plan participants, both during and after the employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

If actual mortality rates are higher than assumed mortality rate assumption than the gratuity benefits will be paid earlier than expected. Since there is no condition of vesting on the death benefit, the acceleration of cashflow will lead to an actuarial loss or gain depending on the relative values of the assumed salary growth and discount rate.

On November 21, 2025, the Government of India notified the provisions of four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively "new Labour Codes") which consolidate 29 existing labour laws into a unified framework governing employee benefits during employment and post-employment.

In accordance with the new Labour Codes, the Company has currently estimated the incremental impact of Gratuity to be ₹900.32 lakhs and Leave Encashment to be ₹257.34 lakhs on the basis of Actuarial Valuation. This has been presented under "Exceptional Items" in the standalone financial statements for the year ended March 31, 2026.

The Company continues to monitor developments on the Rules to be notified by regulatory authorities, including clarifications/ additional guidance from authorities and will continue to assess the accounting implications, basis such developments/ guidance.

Details of defined benefit plans as per actuarial valuation are as follows:

Particulars	Funded Plan Gratuity		Unfunded Plan-Post retirement medical benefits	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
I Amount recognised in the Statement of Profit and Loss for the year ended:				
1 Current service cost	78.44	212.91	0.15	–
2 Interest cost on benefit obligation (Net)	48.09	28.50	1.04	–
3 Past service cost	900.32	–	–	15.23
4 Adjustment due to opening balance	–	–	–	–
Total expenses included in employee benefits expense	1,026.86	241.40	1.19	15.23
II Amount recognised in Other Comprehensive income for the year				
1 Actuarial (gains)/losses arising from changes in demographic assumption	223.03	(28.24)	9.07	–

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	Funded Plan Gratuity		Unfunded Plan-Post retirement medical benefits	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
2 Actuarial (gains)/losses arising from changes in financial assumption	(90.44)	8.76	(2.06)	-
3 Actuarial (gains)/losses arising from changes in experience adjustment	384.20	5.12	(1.38)	-
4 Return on plan assets	35.12	-	-	-
Recognised in other comprehensive income	551.91	(14.36)	5.63	-
III Change in the present value of obligation during the year				
1 Present value of defined benefit obligation at the beginning of the year	1,213.86	1,346.89	15.23	-
2 Current service cost	78.44	212.91	0.15	-
3 Interest cost/income	95.47	97.65	1.04	15.23
4 Past service cost	900.32	-	-	-
5 Liability Transferred In/ Acquisitions	73.24	-	-	-
6 (Liability Transferred Out/ Divestments)	(22.15)	-	-	-
7 Remeasurements (gains)/ losses	-	-	-	-
(i) Actuarial (gains)/losses arising from changes in demographic assumption	223.03	(28.24)	9.07	-
(ii) Actuarial (gains)/losses arising from changes in financial assumption	(90.44)	8.76	(2.06)	-
(iii) Actuarial (gains)/losses arising from changes in experience adjustment	384.20	5.12	(1.38)	-
8 Benefits paid	(225.20)	(429.23)	(0.37)	-
Present value of defined benefit obligation at the end of the year	2,630.77	1,213.86	21.69	15.23
IV Change in fair value of plan assets during the year				
1 Fair value of plan assets at the beginning of the year	761.95	953.84	-	-
2 Interest income	47.38	69.15	-	-
3 Contributions by employer	139.36	186.47	-	-
4 Assets Transferred In/Acquisitions	73.24	-	-	-
5 (Assets Transferred Out/ Divestments)	(16.94)	-	-	-
6 Benefits paid	(225.20)	(429.23)	-	-
7 Return on plan assets excluding interest income	(35.12)	(18.27)	-	-
8 Adjustment to the change in opening balance of plan assets	-	-	-	-
Fair value of plan assets at the end of the year	744.68	761.96	-	-
V Net Asset/(Liability) recognised in the Balance Sheet as at year end				
1 Present value of defined benefit obligation	(2,630.78)	(1,213.86)	(21.69)	(15.23)
2 Fair value of plan assets	744.68	761.95	-	-
3 Surplus/(Deficit)	(1,886.10)	(451.91)	(21.69)	(15.23)
4 Current portion of the above	(1,886.10)	(451.91)	(21.69)	(15.23)
5 Non-current portion of the above	-	-	-	-
VI Actuarial assumptions and Sensitivity				
1 Discount rate	6.48%	6.54%	7.59%	6.82%

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	Funded Plan Gratuity		Unfunded Plan-Post retirement medical benefits	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
2 Expected rate of return on plan assets				
3 Salary growth rate	8.00%	7.00%	7.00%	7.00%
4 Attrition rate	47.82% for age upto 30, 36.58% for age 31-44, 25.83% for above 44	83.05% for age upto 30, 70.76% for age 31-44, 35.55% for above 44	47.82% for age upto 30, 36.58% for age 31-44, 25.83% for above 44	83.05% for age upto 30, 70.76% for age 31-44, 35.55% for above 44
5 In-service mortality	Indian Assured Lives Mortality (2012-14) Urban	Indian Assured Lives Mortality (2012-14) Urban	Indian Assured Lives Mortality (2012-14) Urban	Indian Assured Lives Mortality (2012-14) Urban

Quantitative sensitivity analysis for impact of significant assumptions on defined benefit obligation are as below:

Assumptions	31 March 2026	31 March 2025	31 March 2026	31 March 2025
One percentage point increase in discount rate	(55.51)	(12.27)	(2.31)	(1.25)
One percentage point decrease in discount rate	58.94	12.82	2.73	1.44
One percentage point increase in salary growth rate	54.27	12.64	2.72	1.42
One percentage point decrease in salary growth rate	(52.77)	(12.33)	(2.34)	(1.26)
One percentage point increase in rate of employee turnover	(12.75)	(2.10)	(1.17)	(0.33)
One percentage point decrease in rate of employee turnover	13.08	2.15	1.32	0.36

Expected contribution for the next annual reporting year	31 March 2026	31 March 2025	31 March 2026	31 March 2025
Service Cost	271.68	57.14	0.47	0.15
Net Interest Cost	122.22	29.55	1.65	1.04
Expected Expense for the next annual reporting year	393.89	86.69	2.12	1.19

Maturity profile of defined benefit obligation

	31 March 2026	31 March 2025	31 March 2026	31 March 2025
1st Following Year	771.71	633.58	0.54	0.65
2nd Following Year	574.72	287.68	0.71	0.85
3rd Following Year	437.34	146.66	0.79	0.96
4th Following Year	350.79	84.21	0.93	1.03
5th Following Year	281.42	53.38	1.09	1.10
Sum of Years 6 To 10	530.92	95.86	8.57	7.17
Sum of Years 11 and above	146.99	8.34	51.19	19.84

The estimate of future salary increases, considered in actuarial valuation, considers inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The plan assets have been primarily invested in government securities and corporate bonds.

The cost of the defined benefit plans and other long term benefits are determined using actuarial valuations. Actuarial valuations involve making various assumptions that may differ from actual developments in the future. These includes the determination of the discount rate, future salary increases and mortality rate. Due to these complexity involved in the valuation it is highly sensitive to the changes in these assumptions. All assumptions are reviewed at each reporting date. The present value of the defined benefit obligation and the related current service cost and planned service cost were measured using the projected unit cost method.

Contribution to funds

The Company's contribution to provident fund ,superannuation fund & national pension scheme aggregating ₹ 1390.36 lakhs (31 March 2025: ₹ 1,684.18 lakhs) has been recognised in the statement of profit and loss under the head employee benefits expenses.

Notes to the Financial Statements for the year ended 31 March 2026
Compensated Absences

The principal assumptions used in determining obligations for the Company are shown below:

Particulars	31 March 2026	31 March 2025
Rate of discounting	6.48%	6.54%
Expected rate of salary increase	8.00%	7.00%
Rate of employee turnover	47.82% for age upto 30, 36.58% for age 31-44, 25.83% for above 44	83.05% for age upto 30, 70.76% for age 31-44, 35.55% for above 44
Mortality	Indian Assured Lives Mortality (2012-14) Urban	Indian Assured Lives Mortality (2012-14) Ultimate
Expenses recognised in statement of profit and loss	232.36	276.70

The Company has not funded its compensated absences liability and the same continues to remain as unfunded as at March 31, 2026.

The estimate of future salary increase takes into account inflation, seniority, promotion and other relevant factors.

Discount rate is based on the prevailing market yields of Indian Government Bonds as at the balance sheet date for the estimated term of the obligation.

Contribution to funds

Long Term Incentive Scheme

The Long-Term Incentive Plan is annually granted along with the performance cycle at the end of the financial year and determined on the individual performance rating criteria, awarded LTIP will vest equally in 3 years. This incentive scheme is launched in current financial year.

Actuarial assumptions and Sensitivity

Particulars	31 March 2026	31 March 2025
Retirement Age	60 years	
Discount Rate	6.48%	

The following table gives information as required under the Ind AS -108 on Operating Segments:

Particulars	Year Ended March 31, 2026			Year Ended March 31, 2025		
	Financing Activities	Corporate Insurance agency	Total	Financing Activities	Corporate Insurance agency	Total
External Revenue	1,15,039.33	2,464.58	1,17,503.91	1,19,670.07	-	1,19,670.07
Inter Segment Revenue	-	-	-	-	-	-
Net Revenue	1,15,039.33	2,464.58	1,17,503.91	1,19,670.07	-	1,19,670.07
Segment Results (Profit/(Loss) before tax):	6,536.37	2,449.09	8,985.46	(30,457.57)	-	(30,457.57)
Add: Other unallocable income net of unallocable expenditure	-	-	-	-	-	-
Net Profit before tax	6,536.37	2,449.09	8,985.46	(30,457.57)	-	(30,457.57)
Segment Assets*	9,30,486.14	773.84*	9,31,259.98	7,87,733.80	-	7,87,733.80
Unallocated corporate assets	-	-	-	-	-	-
Total Assets	9,30,486.14	773.84	9,31,259.98	7,87,733.80	-	7,87,733.80
Segment Liabilities	9,31,259.98	-	9,31,259.98	7,87,733.80	-	7,87,733.80
Other unallocable liabilities	-	-	-	-	-	-
Total Liabilities	9,31,259.98	-	9,31,259.98	7,87,733.80	-	7,87,733.80

* Receivable of ₹ 773.84 lakhs pertaining to insurance agency business includes both billed and unbilled amounts but not received.

Particulars	31 March 2026	31 March 2025
Attrition Rate	6.90%	
Performance Measurement	85%	

Reconciliation of the Liability recognised in the Balance Sheet:

Particulars	31 March 2026	31 March 2025
Opening Net Liability	-	-
Expense recognised in the P&L	11.52	-
Contribution/Benefit Paid by the Company	-	-
Amount recognised in the Balance Sheet under "Provision for Retirement Benefits"	11.52	-

The Company has not funded its compensated absences liability and the same continues to remain as unfunded as at 31st March 2026.

Discount rate is based on the prevailing market yields of Indian Government Bonds as at the balance sheet date for the estimated term of the obligation.

36 Operating segments

Primary segment (Business Segment)

The Group's business is organised in to following segments and the management reviews the performance based on the business segments as mentioned below:

Segment	Activities covered
Financing activities	Providing Housing Finance Services
Insurance agency business	Corporate Insurance agency Business.

Income for each segment has been specifically identified. Expenditure, assets and liabilities are either specifically identifiable with individual segments or have been allocated to segments on a systematic basis. Based on such allocation, segment disclosures relating to revenue, results, assets and liabilities have been prepared.

Secondary segment (Geographical Segment)

Since the business operations of the Company are primarily concentrated in India, the Company is considered to operate only in the domestic segment and therefore there is no reportable geographic segment.

Notes to the Financial Statements for the year ended 31 March 2026

No revenue from transactions with a single external customer amounted to 10% or more of the Company's total revenue in year ended 31 March 2026 or 31 March 2025.

Corporate Insurance agency Business-Commenced from 03 Oct 2025

37 Leases

In the cases where assets are taken on operating lease (as lessee) -

As a lessee, the Company's lease asset class primarily consist of buildings or part thereof taken on lease for office premises and certain IT equipment and general purpose office equipment used for operating activities.

In accordance with the requirements under Ind AS 116, Leases, the Company has recognized the lease liability at the present value of the future lease payments discounted at the incremental borrowing rate.

Maturity analysis – contractual undiscounted cash flows	31 March 2026	31 March 2025
Less than 1 year	1,827.69	1,818.85
1-3 years	3,198.72	3,284.60
3-5 years	2,813.36	2,742.06
More than 5 years	1,374.95	2,015.63
Total undiscounted lease liabilities	9,214.72	9,861.14

Other disclosures:

Following table summarizes other disclosures including the note references for the expense, asset and liability heads under which certain expenses, assets and liability items are grouped in the financial statements.

Particulars	31 March 2026	31 March 2025
i) Depreciation charge for Right-Of-Use assets for Leasehold premises (presented under note - 31 "Depreciation, amortization and impairment")	1,460.68	1,480.14
ii) Interest expense on lease liabilities (presented under note - 27 "Finance costs")	596.60	512.77
iii) Expense relating to short-term leases		-
iv) Expense relating to leases of low-value assets	202.03	272.67
v) Payments for lease liability	1,755.76	1,896.49
vi) Additions to right-of-use assets during the year	2,376.55	804.57
vii) Carrying amount of right-of-use assets at the end of the reporting year by class of underlying asset -		
- Property taken on lease for office premises (presented under note - 10 "Property, plant and equipment")	6,311.59	6,669.97
viii) Lease liabilities (presented under note - 18 "Other financial liabilities")	7,464.76	7,938.56

38 Frauds reported during the year

There were 15 cases (31 March 2025: 50 cases) of frauds amounting to ₹ 17.07 Lakhs (31 March 2025: ₹ 82.68 Lakhs) reported during the year. The Company has recovered an amount of ₹ 19.83 Lakhs (31 March 2025: ₹ 18.28 Lakhs) and wherever required has initiated appropriate legal actions against the individuals involved. The claims for the un-recovered losses are lodged with the insurance companies on a merit basis.

39 Contingent liabilities and commitments (to the extent not provided for)

	31 March 2026	31 March 2025
i) Claims against the Company not acknowledged as debt		
Legal suits filed by customers	133.26	170.78
Income Tax matters where Company has gone in Appeal	144.52	144.35
GST matters where Company has gone in Appeal	128.67	
ii) Commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for	598.69	340.51
Other commitments:		
Amount on account of loan sanctioned but not disbursed	81,717.18	53,169.04
Total	82,722.32	53,824.68

The Company's pending litigations comprise of claims against the Company primarily by the customers and proceedings pending with Income Tax authorities. The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed the contingent liabilities where applicable, in its financial statements. The amount of provisions/contingent liabilities is based on management's estimate, and no significant liability is expected to arise out of the same.

The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required. The Company does not expect the outcome of these proceedings to have a materially adverse effect on its financial performance and financial position regarding the amounts disclosed above, it is not practicable to disclose information on the possibility of any reimbursements as it is determinable only on the occurrence of uncertain future events.

40 The Company has a process whereby periodically all long term contracts (including derivative contracts) are assessed for material foreseeable losses. At the year end, the Company has reviewed and ensured that adequate provision as required under any law/accounting standards for material foreseeable losses on such long term contracts has been made in the books of accounts.

41 Capital Management

The Reserve Bank of India Master Direction RBI/DOR/2025-26/359 DOR.ACC.REC.No.278/21.04.018/2025-26 and Master Direction RBI/DoR/2025-26/365 DoR.FIN.REC.284/03-10-119/2025-26 dated November 28, 2025 (as amended), outlines the regulatory guidance in relation to Ind AS financial statements. This includes the guidance for computation of 'owned funds', 'net owned funds' and 'regulatory capital'. Accordingly, the 'regulatory capital' has been computed in accordance with these requirements.

The Company's capital management strategy is to effectively determine, raise and deploy capital so as to create value for its shareholders. The same is done through a mix of either equity and/or convertible and/or combination of short term /long term debt as may be appropriate.

The Company determines the amount of capital required on the basis of its operations, capital expenditure and strategic investment plans. The capital structure is monitored on the basis of net debt to equity and maturity profile of overall debt portfolio.

The Company is subject to the capital adequacy requirements as per Chapter-III – Prudential Regulation – Capital; of Master Directions. As per Capital requirement guidelines, the Company is required to maintain a capital adequacy ratio on an going basis consisting of Tier I and Tier II Capital which shall not be less than 15% of its aggregate risk weighted assets on-balance sheet and of risk adjusted value of off-balance sheet. The Tier I capital at any point of time shall not be less than 10 percent. The total of Tier II Capital at any point of time, shall not exceed 100 percent of Tier I Capital.

Company has complied with all regulatory requirements related to regulatory capital and capital adequacy ratios as prescribed by RBI.

Notes to the Financial Statements for the year ended 31 March 2026

Regulatory capital

	31 March 2026	31 March 2025
Tier 1 capital	1,14,352.04	1,06,953.75
Tier 2 capital	25,535.12	32,020.98
Total capital	1,39,887.16	1,38,974.73
Risk weighted assets	5,34,231.12	4,07,832.23
Tier 1 capital ratio	21.40%	26.23%
Tier 2 capital ratio	4.78%	7.85%
Total capital ratio	26.18%	34.08%

"Tier I Capital" means owned fund as reduced by investment in shares of other non-banking financial companies including housing finance companies and in shares, debentures, bonds, outstanding loans and advances including hire purchase and lease finance made to and deposits with subsidiaries and companies in the same group exceeding, in aggregate, ten per cent of the owned fund.

"Owned Fund" means paid up equity capital, preference shares which are compulsorily convertible into equity, free reserves including balance in share premium account and capital reserves representing surplus arising out of sale proceeds of asset, excluding reserves created by revaluation of asset, as reduced by accumulated loss balance, book value of intangible assets and deferred revenue expenditure, if any.

"Tier II capital" includes the following -

- Preference shares other than those which are compulsorily convertible into equity;
 - Revaluation reserves at discounted rate of fifty-five per cent.
 - General provisions and loss reserves to the extent these are not attributable to actual diminution in value or identifiable potential loss in any specific asset and are available to meet unexpected losses, to the extent of one and one fourth per cent of risk weighted assets;
 - Hybrid debt capital instruments and
 - Subordinated debt;
- to the extent the aggregate does not exceed Tier I capital.

42 Change in liabilities arising from financing activities

Particulars	31 March 2025	Cash flows	Others	31 March 2026
Debt securities	3,65,707.51	55,000.00	(1,824.46)	4,18,883.05
Borrowings other than debt securities	2,13,273.53	80,423.23	(1,099.57)	2,92,597.19
Subordinated liabilities	57,425.96	(6,000.00)	(337.10)	51,088.86
Lease liability	7,938.56	(1,828.60)	1,354.80	7,464.76
Total liabilities from financing activities	6,44,345.56	1,27,594.63	(1,906.33)	7,70,033.86

Particulars	31 March 2024	Cash flows	Others	31 March 2025
Debt securities	3,28,786.28	37,462.50	(541.27)	3,65,707.51
Borrowings other than debt securities	2,74,065.21	(60,660.31)	(131.37)	2,13,273.53
Subordinated liabilities	48,330.47	9,000.00	95.49	57,425.96
Lease liability	9,172.70	(1,383.73)	149.59	7,938.56
Total liabilities from financing activities	6,60,354.66	(15,581.54)	(427.56)	6,44,345.56

43 Maturity analysis of assets and liabilities

The table below shows an analysis of assets and liabilities according to when they are expected to be recovered or settled.

	31 March 2026			31 March 2025		
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Assets						
Financial Assets						
Cash and cash equivalents	4,635.90	—	4,635.90	13,599.02	—	13,599.02
Bank balance other than above	10,208.98	—	10,208.98	9,760.39	—	9,760.39
i) Trade Receivables	773.84	—	773.84	—	—	—
Loans	78,969.95	7,52,993.46	8,31,963.41	96,060.68	5,93,312.39	6,89,373.07
Investments	51,202.21	—	51,202.21	40,200.08	—	40,200.08
Other financial assets	462.90	791.97	1,254.88	381.26	763.35	1,144.61

Notes to the Financial Statements for the year ended 31 March 2026

	31 March 2026			31 March 2025		
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Non-financial Assets						
Current tax assets (Net)	–	2,128.47	2,128.47	–	1,790.67	1,790.67
Deferred tax assets (Net)	–	16,734.33	16,734.33	–	18,542.23	18,542.23
Property, plant and equipment	–	8,906.83	8,906.83	–	9,696.16	9,696.16
Other intangible assets	–	76.32	76.32	–	301.54	301.54
Other non-financial assets	3,299.78	75.03	3,374.81	3,062.86	263.17	3,326.03
Total	1,49,553.56	7,81,706.42	9,31,259.98	1,63,064.29	6,24,669.51	7,87,733.80
Liabilities						
Financial Liabilities						
Payables						
Derivative financial instruments	–	62.81	62.81	–	156.25	156.25
I) Trade Payables						
i) total outstanding dues of micro enterprises and small enterprises	12.80	–	12.80	6.60	–	6.60
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	2,142.71	–	2,142.71	2,927.66	–	2,927.66
II) Other Payables						
i) total outstanding dues of micro enterprises and small enterprises	–	–	–	–	–	–
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	20.30	–	20.30	24.50	–	24.50
Debt securities	1,29,773.93	2,89,109.12	4,18,883.05	1,68,141.79	1,97,565.72	3,65,707.51
Borrowings (other than debt securities)	99,980.12	1,92,617.07	2,92,597.19	1,03,146.45	1,10,127.08	2,13,273.53
Subordinated liabilities	14,205.03	36,883.83	51,088.86	8,368.85	49,057.11	57,425.96
Other financial liabilities	25,197.31	6,355.20	31,552.51	13,610.99	6,836.47	20,447.46
Non-Financial Liabilities						
Current tax liabilities (Net)	–	–	–	–	–	–
Provisions	551.83	2,576.70	3,128.52	986.29	295.55	1,281.84
Other non-financial liabilities	450.05	–	450.05	452.48	–	452.48
Total	2,72,334.09	5,27,604.73	7,99,938.80	2,97,665.61	3,64,038.18	6,61,703.79
Net Total	(1,22,780.53)	2,54,101.69	1,31,321.18	(1,34,601.32)	2,60,631.33	1,26,030.01

44 Analysis of financial assets and liabilities and loan commitments

a The table below summarises the maturity pattern of certain items of assets and liabilities:

31 March 2026	Upto 1 month	Over	Over	Over	Over	Over	Over	Over	Over	Over 10 years	Total
		1 month & up to 2 months	2 months & up to 3 months	3 months & up to 6 months	6 months & up to 1 year	1 year & up to 3 years	3 years & up to 5 years	5 years & up to 7 years	7 years & up to 10 years		
Financial Assets											
Cash and cash equivalents	3,632.27	1,003.63	–	–	–	–	–	–	–	–	4,635.90
Bank balance other than above	–	1,625.48	225.64	1,303.47	7,054.39	–	–	–	–	–	10,208.98
Trade Receivables	773.84	–	–	–	–	–	–	–	–	–	773.84

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

31 March 2026	Upto 1 month	Over 1 month & up to 2 months	Over 2 months & up to 3 months	Over 3 months & up to 6 months	Over 6 months & up to 1 year	Over 1 year & up to 3 years	Over 3 years & up to 5 years	Over 5 years & up to 7 years	Over 7 years & up to 10 years	Over 10 years	Total
Financial investments	43,046.33	–	74.12	12.33	8,069.44	–	–	–	–	–	51,202.21
Loans	12,827.20	6,294.61	7,042.21	16,312.21	36,493.72	97,109.09	75,608.50	71,271.39	1,21,785.19	3,87,219.30	8,31,963.41
Other financial assets	151.40	26.22	16.06	22.02	247.21	234.98	98.13	367.94	90.93	–	1,254.88
Total Financial Assets	60,431.04	8,949.94	7,358.02	17,650.02	51,864.75	97,344.07	75,706.62	71,639.33	1,21,876.12	3,87,219.30	9,00,039.22
Financial Liabilities											
Debt securities	–	17,084.77	11,554.04	3,939.99	97,195.13	2,00,679.01	67,430.11	21,000.00	–	–	4,18,883.05
Borrowings (other than debt securities)	14,373.15	1,592.11	13,428.06	17,484.05	53,102.76	1,28,598.21	64,018.86	–	–	–	2,92,597.19
Subordinated liabilities	1,626.03	7,138.55	337.67	2,867.56	2,235.21	11,883.83	15,000.00	–	10,000.00	–	51,088.86
Other financial liabilities	20,786.12	1,141.42	136.50	757.80	2,372.54	2,487.75	2,530.60	994.61	322.47	22.71	31,552.51
Total Financial Liabilities	36,785.30	26,956.84	25,456.27	25,049.40	1,54,905.64	3,43,648.81	1,48,979.56	21,994.61	10,322.47	22.71	7,94,121.61
Total Financial Assets/ (Liabilities) - Net	23,645.74	(18,006.90)	(18,098.24)	(7,399.38)	(1,03,040.89)	(2,46,304.74)	(73,272.94)	49,644.72	1,11,553.65	3,87,196.59	1,05,917.61

b The table below summarises the contractual expiry by maturity of the undiscounted cash flows of the Company's loan commitments

31 March 2026	Up to 3 months	Over 3 months & upto 12 months	Above 12 months	Total
Loan commitments	57,256.77	10,938.46	13,521.95	81,717.18

a The table below summarises the maturity pattern of certain items of assets and liabilities:

31 March 2025	Upto 1 month	Over 1 month & up to 2 months	Over 2 months & up to 3 months	Over 3 months & up to 6 months	Over 6 months & up to 1 year	Over 1 year & up to 3 years	Over 3 years & up to 5 years	Over 5 years & up to 7 years	Over 7 years & up to 10 years	Over 10 years	Total
Financial Assets											
Cash and cash equivalents	13,599.02	–	–	–	–	–	–	–	–	–	13,599.02
Bank balance other than above	–	1,033.84	12.25	2,778.84	5,935.46	–	–	–	–	–	9,760.39
Financial investments	21,943.56	68.58	11.99	50.42	18,125.53	–	–	–	–	–	40,200.08
Loans	10,715.77	5,462.06	7,165.11	12,220.77	60,496.97	1,19,732.21	74,873.93	61,075.09	85,165.04	2,52,466.12	6,89,373.07
Other financial assets	124.09	18.79	8.47	22.98	206.93	211.33	77.39	405.87	68.76	–	1,144.61
Total Financial Assets	46,382.43	6,583.27	7,197.82	15,073.01	84,764.89	1,19,943.54	74,951.32	61,480.96	85,233.80	2,52,466.12	7,54,077.17
Financial Liabilities											
Debt securities	2,445.53	12,187.28	31,514.96	12,184.51	1,09,809.51	80,868.77	95,735.33	11,000.00	9,961.62	–	3,65,707.51
Borrowings (other than debt securities)	20,593.58	3,077.56	11,557.08	21,314.53	46,603.70	91,938.76	18,188.32	–	–	–	2,13,273.53
Subordinated liabilities	2,845.31	639.48	337.67	367.56	4,178.82	20,648.65	13,463.10	4,979.55	9,965.82	–	57,425.96
Other financial liabilities	7,635.54	2,875.12	306.97	1,678.43	1,114.94	2,494.21	2,374.27	1,783.54	161.74	22.70	20,447.46
Total Financial Liabilities	33,519.96	18,779.44	43,716.68	35,545.03	1,61,706.97	1,95,950.39	1,29,761.02	17,763.09	20,089.18	22.70	6,56,854.46
Total Financial Assets/ (Liabilities) - Net	12,862.48	(12,196.17)	(36,518.86)	(20,472.02)	(76,942.08)	(76,006.85)	(54,809.70)	43,717.87	65,144.62	2,52,443.42	97,222.71

Notes to the Financial Statements for the year ended 31 March 2026

b The table below summarises the contractual expiry by maturity of the undiscounted cash flows of the Company's loan commitments

	Up to 3 months	Over 3 months & upto 12 months	Total
31 March 2025	41,454.77	11,714.27	53,169.04
Loan commitments			

45 Financial Risk Management Framework

In the course of its business, the Company is exposed to certain financial risks namely credit risk, interest risk, currency risk & liquidity risk. The Company's primary focus is to achieve better predictability of financial markets and seek to minimize potential adverse effects on its financial performance.

The financial risks are managed in accordance with the Company's risk management policy which has been approved by its Board of Directors.

Board of Directors of the Company have established Asset and Liability Committee (ALCO), which is responsible for developing and monitoring risk management policies for its business. The Company's businesses are exposed to high credit risk given the unbanked rural customer base. The credit risk is managed through credit norms established based on historical experience and regulatory requirements.

i) Market Risk

Market the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, etc. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while maximizing the return.

a) Pricing Risk

The Company's Investments in Commercial Papers and Mutual Funds are exposed to pricing risk. Other financial instruments held by the company does not possess any risk associated with trading. A 5 percent increase in Net Assets Value (NAV) would increase profit before tax by approximately ₹ 1761.32 lakhs (31st March 2025: ₹ 1,091.87 lakhs). A similar percentage decrease would have resulted equivalent opposite impact.

b) Currency Risk

The Company does not have significant foreign currency exposure. As a result, the Company is not exposed to currency risk.

c) Interest Rate Risk

The Company uses a mix of cash and borrowings to manage the liquidity & fund requirements of its day-to-day operations. Further, certain interest bearing liabilities carry variable interest rates.

Interest Rate risk on fixed rate borrowings is managed by way of interest rate swaps, wherever necessary.

Interest Rate sensitivity

The sensitivity analyses below have been determined based on exposure to financial instruments at the end of the reporting year. For floating rate liabilities, analysis is prepared assuming the amount of liability outstanding at the end of the reporting year was outstanding for the whole year. The following table demonstrates the sensitivity to a reasonably possible change in interest rates on the financial assets & liabilities.

With all other variables held constant, the Company's profit before tax is affected through the impact on floating rate borrowings and floating rate advances given, as follows:

	Currency	Increase/ decrease in basis points	Effect on profit before tax	Effect on pre-tax equity
Year ended 31 March 2026	INR	100	4,680.58	-
Year ended 31 March 2025	INR	100	3,256.69	-

Offsetting of balances: The Company has not offset financial assets and financial liabilities.

ii) Credit Risk Management

Credit risk is the risk that the Company will incur a loss because its customers fail to discharge their contractual obligations. The Company has a comprehensive framework for monitoring credit quality of its loans primarily based on days past due monitoring as at a year end. Repayment by individual customers and portfolio is tracked regularly and required steps for recovery are taken through follow ups and legal recourse.

Credit quality of financial assets

The following table sets out information about credit quality of loan assets measured at amortised cost primarily based on days past due information. The amount represents gross carrying amount.

Particulars	31 March 2026	31 March 2025
Gross carrying value of loan assets		
Neither Past due nor impaired	7,78,314.68	6,12,727.71
Past Due but not impaired		
30 days past due	23,962.27	24,634.89
31 - 90 days past due	28,602.59	48,051.54
Impaired (more than 90 days past due)	20,335.15	64,894.81
Total Gross carrying value as at reporting date	8,51,214.69	7,50,308.95

The Credit quality of the loan is monitored concurrently. Since the company is into retail home loan lending business, there is no significant credit risk of any individual customer that may impact company adversely, and hence, the Company has calculated its ECL allowances on a collective basis.

Inputs considered in the ECL model

In assessing the impairment of loan assets under Expected Credit Loss (ECL) Model, the assets have been classified into three stages. The three stages reflect the general pattern of credit deterioration of a financial instrument. The differences in accounting between stages, relate to the recognition of expected credit losses and the measurement of interest income.

The Company categorises loan assets into stages primarily based on the Days Past Due status at end of day (EOD) at borrower level.

Stage 1: 0-30 days past due

Stage 2: 31-90 days past due

Stage 3: More than 90 days past due

(a) Definition of default

The Company considers a financial asset to be in "default" and therefore Stage 3 (credit impaired) for ECL calculations when the borrower exceeds 90 days past due on its contractual payments.

(b) Exposure at default

"Exposure at Default" (EAD) represents the gross carrying amount of the assets subject to impairment calculation. Future Expected Cash flows (Principal and adjusted EIR) for future years has been used as exposure for Stage 2.

(c) Estimations and assumptions considered in the ECL model

The Company has made the following assumptions in the ECL Model:

a. "Loss given default" (LGD) is common for all three Stages and is based on loss in past portfolio. LGD methodology uses workout approach to include active accounts completed recovery period along with closed accounts. Loss rates are arrived at after adjusting for recovery costs.

b. "Probability of Default" (PD) is applied on Stage 1 and Stage 2 on portfolio basis and for Stage 3 PD at 100%. Through the

Notes to the Financial Statements for the year ended 31 March 2026

cycle- TTC PD methodology all active accounts are grouped into monthly cohorts of performing customers, ensuring only non-defaulted accounts at the start of each period are considered. The performance of these active accounts is evaluated at the end of the 12th month, and the Observed Default Rate is calculated as the proportion of customers who default within each monthly cohort during the defined observation period.

- c. Coverages for new business: Industry bench mark coverage will be used for new business not having company history.

(d) Measurement of ECL

The assessment of credit risk and estimation of ECL are unbiased and probability weighted.

It incorporates all information that is relevant including information about past events, current conditions and reasonable forecasts of future events and economic conditions at the reporting date. In addition, the estimation of ECL takes into account the time value of money. Forward looking economic scenarios determined with reference to external forecasts of economic parameters that have demonstrated a linkage to the performance of respective portfolios over a period of time have been applied to determine impact of macroeconomic factors.

ECL allowance (or provision) on Stage 1 and Stage 2 assets is measured using portfolio approach, whereas impairment provisions on Stage 3 assets is measured at each individual asset/instrument level.

- Financial assets that are not credit impaired at the reporting date:
ECL for Stage 1: Gross exposure is multiplied by PD and LGD percentage to arrive at the ECL allowance;
- Financial assets that have had a significant increase in credit risk (SICR) since initial recognition (unless they have low credit risk at the reporting date) but that do not have objective evidence of impairment:
ECL for Stage 2: Future Expected Cash flows (Principal and Adjusted EIR) for respective future years is multiplied by respective years Marginal PDs and LGD percentage and thus arrived ECL allowance to calculate the present value of ECL allowance.
- Financial assets that are credit impaired at the reporting date:
ECL for Stage 3: (Future principal + Overdue EMI (Principal + interest) – Unamortised EIR adjusted) X LGD%
Stage 3 Interest: Overdue EMI Interest * (1- LGD%)

Undrawn loan commitments:

ECL on undrawn loan commitments is calculated basis the Stage in which that particular customer already exists.

(e) Forward Looking Adjustments

The Historical PDs are converted into forward looking Point-in-Time PDs using statistical model incorporating the forward looking economic outlook, as required by Ind AS 109.

PIT PD methodology considers development of an initial macroeconomic variable (MEV) framework, where lagged variables and appropriate transformations are applied to capture delayed and non-linear relationships. Standard regression assumptions are then tested to ensure model validity and statistical robustness. Final models are shortlisted based on explanatory power (R^2 greater than 60%) and consistency with recent index trends, ensuring both statistical strength and economic interpretability.

(f) Assessment of significant increase in credit risk

When determining whether the credit risk has increased significantly since initial recognition, the Company considers both quantitative and qualitative information and analysis based on the Company's historical experience, including forward-looking information. The Company considers reasonable and supportable information that is relevant and available without undue cost and effort. The Company's

accounting policy is not to use the practical expedient that the financial assets with 'low' credit risk at the reporting date are deemed not to have had a significant increase in credit risk. As a result, the Company monitors all financial assets and loan commitments that are subject to impairment for significant increase in credit risk (SICR).

As per Ind AS 109, loans are required to be moved from Stage 1 to Stage 2 if and only if they have been the subject of a SICR. A SICR occurs when there has been a significant increase in the risk of a default occurring over the expected life of a financial instrument. In case of government endorsed instalment moratoriums, it cannot be assumed that those borrowers that are granted moratoriums have suffered a SICR. In line with Basel guidance on ECL, the definition of default and the convention for counting days past due adopted for accounting purposes will be guided by the definition used for regulatory purposes. Therefore, we consider that use of government-endorsed instalment moratoriums by a borrower would not on its own trigger the counting of days past due for the 30 days past due backstop used to determine SICR or the 90 days past due backstop used to determine default.

Moreover, the acceptance of such moratorium may indicate short-term liquidity or cash flow problems but is likely to provide little information to differentiate borrower's lifetime credit risk. Thus, the grant of such moratorium cannot be considered as the sole indicator that SICR has occurred or even as the basis to adjust the borrower's probability of default.

(g) Policy for write off of Loan Assets

The gross carrying amount of a financial asset is written off to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the customer does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the loan outstanding dues. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made from written off assets are netted off against the amount of financial assets written off during the year under "bad debts/loss on termination" forming part of "impairment on financial instruments" in statement of profit and loss.

(h) Inputs to the Model

Macro-Economic Modelling:

- a. Observed Default Rates (ODRs) over past 5 years for each product category
- b. Macro-economic variables provided by Economist Intelligence Unit (EIU)# for the past 5 years
- c. Macro-economic variables projected by EIU for the next 4 years
- d. 61 factors are considered as the key indicators that have been shortlisted by the management. These are selected based on suitability to the business type.

The Economist Intelligence Unit (EIU) is the research and analysis division of the Economist Group, providing forecasting, macro-economic analysis and advisory services through research and analysis, such as monthly country reports, five-year country economic forecasts, country risk service reports, and industry reports.

Model Process

A. Process

- a. Macro-economic historical yearly numbers are converted into monthly figures using the cubic spline technique.
- b. In addition to the original raw variables, transformations and lag indicators are applied to evaluate plausible associations with the dependent variable.
- c. All variables, along with their transformations, are tested for statistical robustness and filtered based on correlation, stationarity, and directionality.
- d. Acceptable variables are regressed against historical Observed Default Rates (ODRs), considering two or three variables at a time.

Notes to the Financial Statements for the year ended 31 March 2026

- e. Following regression, assumption testing of Ordinary Least Squares (OLS) regression is conducted, and all models that pass the tests are selected.
- f. This combination is processed through the regression equation, and the derived scalars from TTC PDs are used to project PDs.
- B. In the selection of macro-economic variables out of the list of 61 shortlisted variables, the management considers best combination of variables for its respective product categories based on statistically tested models as well as those which have business relevance as per management assessment.
- C. In the selection of macro-economic variables for the best combination, the following parameters are considered:
 - a. Assumption Testing
 - b. Trend Analysis
 - c. Adjusted R Square (Minimum 60%)

Impairment loss

The expected credit loss allowance provision for loans is determined as follows:

Particulars	Performing Loans - 12 month ECL	Under performing loans - lifetime ECL not credit impaired	Impaired loans - lifetime ECL credit impaired	Total
Gross Balance as at 31 March 2026	8,02,276.93	28,602.62	20,335.15	8,51,214.69
Expected credit loss rate	0.30%	9.67%	69.09%	
Carrying amount as at 31 March 2026 (net of impairment provision)	7,99,841.62	25,835.79	6,286.00	8,31,963.41
Gross Balance as at 31 March 2025	6,37,362.60	48,051.54	64,894.81	7,50,308.95
Expected credit loss rate	0.17%	9.90%	84.90%	
Carrying amount as at 31 March 2025 (net of impairment provision)	6,36,281.62	43,292.67	9,798.78	6,89,373.07

Level of Assessment - Aggregation Criteria

The Company recognises the expected credit losses (ECL) on a collective basis that takes into account comprehensive credit risk information.

Considering the economic and risk characteristics, pricing range, sector concentration, the Company calculates ECL on a collective basis for all stages - Stage 1, Stage 2 and Stage 3 assets.

(i) An analysis of changes in the gross carrying amount and the corresponding ECLs in relation to loans
Gross exposure reconciliation - Loans

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 1 April 2024	5,95,981.33	59,835.58	65,091.29	7,20,908.20
- Transfers to Stage 1	(32,508.98)	25,797.30	6,711.68	-
- Transfers to Stage 2	6,916.75	(13,839.90)	6,923.15	-
- Transfers to Stage 3	775.87	616.70	(1,392.57)	-
- Loans that have been derecognised during the year	(65,328.64)	(12,043.71)	(11,785.98)	(89,158.33)
New loans originated during the year	1,81,907.66	413.51	197.00	1,82,518.17
Write-offs	-	-	(6,715.14)	(6,715.14)
Remeasurement of net exposure	(50,381.41)	(12,727.92)	5,865.38	(57,243.95)
Gross carrying amount balance as at 31 March 2025	6,37,362.58	48,051.56	64,894.81	7,50,308.95
- Transfers to Stage 1	(17,608.14)	12,785.04	4,823.10	-
- Transfers to Stage 2	8,291.38	(14,338.37)	6,046.99	-
- Transfers to Stage 3	471.57	322.70	(794.27)	-
- Loans that have been derecognised during the year	(84,993.60)	(10,248.88)	(47,846.24)	(1,43,088.72)
New loans originated during the year	3,03,476.44	177.75	180.47	3,03,834.66
Write-offs	-	-	(6,738.57)	(6,738.57)
Remeasurement of net exposure	(44,723.28)	(8,147.19)	(231.15)	(53,101.63)
Gross carrying amount balance as at 31 March 2026	8,02,276.93	28,602.62	20,335.15	8,51,214.69

* The contractual amount outstanding on financial assets that have been written off during the year ended 31 March 2026 and are under enforcement activity was ₹ 2503.74 Lakhs (31 March 2025: ₹ 3743.85 Lakhs)

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026
Gross exposure reconciliation - Loan commitments

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 1 April 2024	56,837.99	62.90	9.63	56,910.52
Changes due to loans recognised in the opening balance that have:				
- Transfers to Stage 1	(40.97)	35.83	5.14	-
- Transfers to Stage 2	-	-	-	-
- Transfers to Stage 3	-	-	-	-
- Loans that have been derecognised during the year	(50,921.22)	(62.90)	(9.63)	(50,993.75)
New loans originated during the year	49,705.92	15.50	-	49,721.42
Write-offs	-	-	-	-
Remeasurement of net exposure	(2,459.04)	(9.81)	(0.29)	(2,469.14)
Gross carrying amount balance as at 31 March 2025	53,122.68	41.52	4.85	53,169.06
Changes due to loans recognised in the opening balance that have:				
- Transfers to Stage 1	(59.00)	59.00	-	-
- Transfers to Stage 2	-	-	-	-
- Transfers to Stage 3	-	-	-	-
- Loans that have been derecognised during the year	(44,264.42)	(39.71)	(4.85)	(44,308.97)
New loans originated during the year	75,832.91	-	-	75,832.91
Write-offs	-	-	-	-
Remeasurement of net exposure	(2,967.16)	(8.63)	-	(2,975.80)
Gross carrying amount balance as at 31 March 2026	81,665.01	52.18	0.00	81,717.19

Reconciliation of ECL balance on loans

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1 April 2024	1,592.76	4,924.68	21,060.94	27,578.38
- Transfers to Stage 1	(163.68)	126.70	36.98	-
- Transfers to Stage 2	662.53	(1,162.53)	500.00	-
- Transfers to Stage 3	269.49	217.74	(487.23)	-
- Loans that have been derecognised during the year	(200.11)	(776.43)	(4,037.30)	(5,013.84)
New loans originated during the year	148.93	82.88	56.85	288.66
Write-offs	-	-	(3,065.56)	(3,065.56)
Net remeasurement of loss allowance	(1,228.94)	1,345.83	41,031.35	41,148.24
ECL allowance balance as at 31 March 2025	1,080.98	4,758.87	55,096.03	60,935.88
- Transfers to Stage 1	(88.28)	58.29	29.99	-
- Transfers to Stage 2	1,008.32	(1,506.74)	498.42	-
- Transfers to Stage 3	190.89	139.11	(330.00)	-
- Loans that have been derecognised during the year	(144.42)	(950.76)	(42,667.19)	(43,762.36)
New loans originated during the year	697.17	19.34	59.00	775.51
Write-offs	-	-	(6,107.71)	(6,107.71)
Net remeasurement of loss allowance	(309.54)	248.70	7,470.79	7,409.95
ECL allowance balance as at 31 March 2026	2,435.11	2,766.81	14,049.34	19,251.28

Notes to the Financial Statements for the year ended 31 March 2026**Reconciliation of ECL balance on loan commitments**

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1 April 2024	98.13	3.83	2.49	104.45
Changes due to loans recognised in the opening balance that have:				
– Transfers to Stage 1	(0.15)	0.12	0.03	–
– Transfers to Stage 2	–	–	–	–
– Transfers to Stage 3	–	–	–	–
– Loans that have been derecognised during the year	(84.59)	(3.83)	(2.49)	(90.91)
New loans originated during the year	33.27	2.11	–	35.38
Write-offs	–	–	–	–
Net remeasurement of loss allowance	(9.77)	2.16	1.19	(6.42)
ECL allowance balance as at 31 March 2025	36.89	4.39	1.22	42.50
Changes due to loans recognised in the opening balance that have:				
– Transfers to Stage 1	(0.08)	0.08	–	–
– Transfers to Stage 2	–	–	–	–
– Transfers to Stage 3	–	–	–	–
– Loans that have been derecognised during the year	(26.70)	(4.14)	(1.22)	(32.05)
New loans originated during the year	162.03	–	–	162.03
Write-offs	–	–	–	–
Net remeasurement of loss allowance	13.19	4.70	0.01	17.89
ECL allowance balance as at 31 March 2026	185.34	5.02	0.01	190.38

The increase in ECL of the portfolio was driven by an increase in the size of the portfolio, movements between stages as a result of increases in credit risk and due to deterioration in economic conditions.

Significant changes in the gross carrying value that contributed to change in loss allowance

The Company provides loans to retail individual customers in rural, semi urban and urban areas. Change in any single customer repayment will not impact significantly to Company's provisioning. All customers are being monitored based on past due and corrective actions are taken accordingly to limit the Company's risk.

Concentration of Credit Risk

Company's loan portfolio is predominantly to finance retail home loans. The Company manages concentration of risk primarily by geographical region in India. The following tables show the geographical concentrations of loans:

Particulars	As at 31 March 2026	As at 31 March 2025
Concentration by geographical region in India:		
North	1,31,321.99	1,06,811.86
East	23,493.38	20,717.27
West	3,99,474.48	3,21,102.77
South	2,96,924.84	3,01,677.05
Total	8,51,214.69	7,50,308.95

Maximum exposure to credit risk

The maximum exposure to credit risk of loans is their carrying amount. The maximum exposure is before considering the effect of mitigation through collateral.

(j) Collaterals**Narrative description of collateral**

Collateral primarily include land and constructed/purchased house property by retail loan customers Company generally does not obtain additional collateral during the term of the loan.

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

The below tables provide an analysis of the fair values of collateral held for credit impaired assets:

	Maximum exposure to Credit Risk	Land and Building	Surplus Collateral	Total Collateral	Net Exposure	Associated ECL
31 March 2026						
Loans:						
a) Loans against assets	20,335.15	98,390.48	78,230.78	20,159.70	175.45	14,049.34
b) Others	-	-	-	-	-	-
Total	20,335.15	98,390.48	78,230.78	20,159.70	175.45	14,049.34
	Maximum exposure to Credit Risk	Land and Building	Surplus Collateral	Total Collateral	Net Exposure	Associated ECL
31 March 2025						
Loans:						
a) Loans against assets	64,894.81	1,39,531.65	76,484.09	63,047.56	1,847.25	55,096.03
b) Others	-	-	-	-	-	-
Total	64,894.81	1,39,531.65	76,484.09	63,047.56	1,847.25	55,096.03

The Company has provided for additional impairment for the shortfall in collateral value on its credit impaired assets.

Collaterals repossessed

Company did not obtain non financial assets during the year by taking possession of collateral it held as security.

Quantitative information of collateral - credit impaired assets

The company's concentrations of risk are managed based on Loan to value (LTV) segregation. The following tables stratify credit exposures from housing and other loans to customers by range of Loan to value (LTV) ratio. LTV is calculated as the ratio of gross amount of loan or the amount committed for loan commitments to the value of collateral. The value of the collateral for housing and other loans is based on collateral value at origination.

Gross value of total loans to value of collateral:

Loan To Value	Gross Value of total loans	
	31 March 2026	31 March 2025
Upto 50%	3,19,364.76	2,97,369.48
51 - 70%	2,62,969.23	2,39,154.74
71 - 100%	2,59,844.34	2,13,773.17
Above 100%	-	-
	8,42,178.32	7,50,297.39

Gross value of credit impaired loans to value of collateral:

Loan To Value	Gross value of loans in stage 3	
	31 March 2026	31 March 2025
Upto 50%	8,616.58	30,913.87
51 - 70%	7,204.46	24,793.34
71 - 100%	4,512.97	9,187.60
Above 100%	-	-
	20,334.00	64,894.81

iii) Liquidity Risk Management

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established Asset and Liability Committee (ALCO) for the management of the Company's short, medium and long term funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities. The Company also has Inter corporate deposits line available from holding company and fellow subsidiary companies within its group to meet any short term fund requirements.

a) Maturity profile of non-derivative financial liabilities

The following table details the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment years. The amount disclosed in the tables have been drawn up based on the undiscounted contractual cash flows of financial liabilities based on the earliest date on which the Company may be required to pay.

Notes to the Financial Statements for the year ended 31 March 2026

The tables include both interest and principal cash flows.

To the extent that interest flows are floating rate, the undiscounted amount is calculated considering interest rate prevailing as at respective year end date.

Particulars	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above
Non-derivative financial liabilities				
31 March 2026				
Trade payable:	1,634.55	520.57	0.38	–
Other payable	20.30	–	–	–
Debt securities:				
– Principal	1,21,000.00	2,01,010.00	67,500.00	21,000.00
– Interest	26,320.07	37,294.77	10,634.84	2,531.95
Borrowings (Other than debt securities):				
– Principal	99,206.43	1,28,609.61	64,018.86	–
– Interest	18,513.97	19,998.49	4,355.35	–
Subordinated liabilities:				
– Principal	12,200.00	12,000.00	15,000.00	10,000.00
– Interest	4,135.59	5,639.34	3,360.00	3,335.42
Other financial liabilities:				
	25,791.24	3,258.49	2,839.42	1,413.32
Total	3,08,822.14	4,08,331.27	1,67,708.86	38,280.69
31 March 2025				
Trade payable	2,918.10	16.16	–	–
Other payable	24.50	–	–	–
Debt securities:				
– Principal	1,57,500.00	81,000.00	96,010.00	21,000.00
– Interest	25,754.92	24,881.16	14,858.39	4,233.68
Borrowings (Other than debt securities):				
– Principal	1,01,285.01	91,938.35	18,188.31	–
– Interest	15,057.72	10,470.85	1,080.27	–
Subordinated liabilities:				
– Principal	6,000.00	20,700.00	13,500.00	15,000.00
– Interest	4,830.87	7,315.92	4,589.00	4,565.42
Other financial liabilities:				
	14,159.80	3,290.25	2,841.56	2,169.63
Total	3,27,530.92	2,39,612.69	1,51,067.53	46,968.73

b) Maturity profile of derivative financial liabilities

The following table details the Company's liquidity analysis for its derivative financial instruments. The table has been drawn up based on the undiscounted gross inflows and outflows on those derivatives that require gross settlement. There is no derivative instruments that is settled on a net basis. When the amount payable or receivable is not fixed, the amount disclosed has been determined by reference to the projected interest rates as illustrated by the yield curves at the end of the reporting year.

Particulars	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above
	INR	INR	INR	INR
Derivative financial instruments				
As at 31 March 2026				
Gross settled:				
Interest Rate swaps				
- Payable	–	–	(86.71)	–
- Receivable	–	–	–	–
Total Payable	–	–	(86.71)	–
Total Receivable	–	–	–	–

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above
	INR	INR	INR	INR
As at 31 March 2025				
Gross settled:				
Interest Rate swaps				
- Payable	-	-	(170.15)	-
- Receivable	-	-	-	-
Total Payable	-	-	(170.15)	-
Total Receivable	-	-	-	-

iv) Measurement of Fair Value
Valuation technique for fair value measurement

Fair value of loans and borrowings are calculated using a portfolio based approach, grouping them as far as possible into homogenous groups based on similar characteristics (such as tenor and rates of interest). Using the discounted cash flow approach, the values are then calculated for the portfolio considering all significant characteristics of the loans and borrowings.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial instruments measured at amortised cost

Particulars	Carrying Value	Fair value	Fair value		
			Level 1	Level 2	Level 3
As at 31 March 2026					
Financial assets					
a) Loans	8,31,963.41	8,32,446.85	-	-	8,32,446.85
Total	8,31,963.41	8,32,446.85	-	-	8,32,446.85
Financial liabilities					
a) Debt securities	4,18,883.05	3,97,250.47	3,97,250.47		-
b) Borrowings other than debt securities	2,92,597.19	2,83,324.04	-	2,83,324.04	-
c) Subordinated liabilities	51,088.86	51,449.01	51,449.01		-
d) Lease liability	7,464.76	9,214.72	-	9,214.72	-
Total	7,70,033.86	7,41,238.25	4,48,699.49	2,92,538.76	-
As at 31 March 2025					
Financial assets					
a) Loans	6,89,373.07	6,90,321.01	-	-	6,90,321.01
Total	6,89,373.07	6,90,321.01	-	-	6,90,321.01
Financial liabilities					
a) Debt securities	3,65,707.51	3,65,479.66	3,65,479.66		-
b) Borrowings other than debt securities	2,13,273.53	2,13,273.53	-	2,13,273.53	-
c) Subordinated liabilities	57,425.96	57,540.59	57,540.59		-
d) Lease liability	7,938.56	9,861.14	-	9,861.14	-
Total	6,44,345.56	6,46,154.92	4,23,020.25	2,23,134.67	-

Short-term financial assets and liabilities

For financial assets and financial liabilities that have a short-term maturity (less than twelve months), the carrying amounts, which are net of impairment, are a reasonable approximation of their fair value. Such instruments include: cash and cash equivalent, trade receivables, balances other than cash and cash equivalents, term deposits, other payable and trade payables.

Loans and Advances to customers

The fair values of loans and advances are estimated by discounted cash flow models based on contractual cash flows using actual yields

Notes to the Financial Statements for the year ended 31 March 2026

Financial Investments

For Government securities and bonds, the quoted market price as on date of reporting is considered for fair value computations. Where such price is not available, quoted market price of similar instruments as on date of reporting is considered.

Borrowings other than deposits from public

The fair value of borrowings is estimated by a discounted cash flow model incorporating interest rate estimates from market-observable data such as secondary prices for its traded debt itself.

There were no transfers between Level 1, Level 2 and Level 3 during the year.

Financial instruments regularly measured using fair value - recurring items

Financial assets/ financial liabilities	Fair Value				Fair value hierarchy	Valuation technique(s)	Key inputs	Significant unobservable input(s) for level 3 hierarchy	Relationship of unobservable inputs to fair value and sensitivity
	Financial assets/ financial liabilities	Category	As at 31 March 2026	As at 31 March 2025					
Investment in Mutual Funds	Financial Assets	Financial instrument measured at FVTPL	12,376.09	19,350.06	Level 1	Quoted market price			
Investment in Certificate of Deposit	Financial Assets	Financial instrument measured at FVTPL	2,480.97	–	Level 1	Quoted market price			
Investment in Commercial Paper	Financial Assets	Financial instrument measured at FVTPL	12,402.14	2,487.41	Level 1	Quoted market price			
Investment in Government Securities	Financial Assets	Financial instrument measured at FVOCI	23,943.01	18,362.61	Level 1	Quoted market price			
Investment in Security Receipt	Financial Assets	Financial instrument measured at FVTPL	7,967.10	–	Level 3	Un quoted market price			
Interest rate swaps	Financial Assets	Financial instrument measured at FVTPL	–	–	Level 2	Discounted Cash Flow			
Interest rate swaps	Financial Liabilities	Financial instrument measured at FVTPL	62.81	156.25	Level 2	Discounted Cash Flow			

46 Disclosure as required under Guidelines on Resolution Framework for COVID-19-related Stress:

In the year ending 31 March 2022 to relieve COVID-19 pandemic related stress, the Company had invoked resolution plans for eligible borrowers based on the parameters laid down in accordance with the resolution policy approved by the Board of Directors of the Company and in accordance with the guidelines issued by the RBI vide its circular no. RBI/2021-22/32 DOR.STR.REC.12/21.04.048/2021-22 on Resolution Framework – 2.0: Resolution of Covid-19 related stress of Individuals and Small Businesses dated 5 May 2021. This is in continuation to the restructuring plan implemented for the customers as per the RBI circular no. RBI/2020-21/16 DOR.No.BP.BC/3/21.04.048/2020-21 on Resolution Framework for COVID-19-related Stress dated 6 August 2020.

As at 31 March 2026

(i) Disclosure as per format prescribed under circular no.RBI/2020-21/16 DOR.No.BP.BC/3/21.04.048/2020-21 for the year ended 31 March 2026 for the restructuring plans implemented as per RBI circular dated 6 August 2020.

Type of borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous half-year (A)	Of (A), aggregate debt that slipped into NPA during the half-year *	Of (A) amount written off during the half-year	Of (A) amount paid by the borrowers during the half-year	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this half-year **
Personal Loans	–	–	–	–	–
Corporate persons	–	–	–	–	–
Of which, MSMEs	–	–	–	–	–
Others - Housing Loan	158.93	–	–	34.77	136.55

* Represents amount outstanding as at the end of 30 September 2025

** Represents the closing balance of loan accounts as at 31 March 2026

(ii) Disclosure as per format prescribed under circular no. RBI/2021-22/32 DOR.STR.REC.12/21.04.048/2021-22 for the year ended 31 March 2026 for the restructuring plans implemented as per RBI circular dated 5 May 2021.

Type of borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous half-year (A)	Of (A), aggregate debt that slipped into NPA during the half-year ***	Of (A) amount written off during the half-year	Of (A) amount paid by the borrowers during the half-year	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this half-year ****
Personal Loans	–	–	–	–	–
Corporate persons	–	–	–	–	–
Of which, MSMEs	–	–	–	–	–
Others - Housing Loan	26,936.49	626.21	960.46	8,598.67	19,474.70

*** Represents amount outstanding as at the end of 30 September 2025

**** Represents the closing balance of loan accounts as at 31 March 2026

Notes to the Financial Statements for the year ended 31 March 2026
As at 30 September 2025

- (i) Disclosure as per format prescribed under circular no.RBI/2020-21/16 DOR.No.BP.BC/3/21.04.048/2020-21 for the period ended 30 September 2025 for the restructuring plans implemented as per RBI circular dated 6 August 2020.

Type of borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous half-year (A)	Of (A), aggregate debt that slipped into NPA during the half-year *	Of (A) amount written off during the half-year	Of (A) amount paid by the borrowers during the half-year	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this half-year **
Personal Loans	–	–	–	–	–
Corporate persons	–	–	–	–	–
Of which, MSMEs	–	–	–	–	–
Others - Housing Loan	166.75	4.62	–	11.41	161.77

* Represents amount outstanding as at the end of 30 September 2025

** Represents the closing balance of loan accounts as at 31 March 2025

- (ii) Disclosure as per format prescribed under circular no. RBI/2021-22/32 DOR.STR.REC.12/21.04.048/2021-22 for the period ended 30 September 2025 for the restructuring plans implemented as per RBI circular dated 5 May 2021.

Type of borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous half-year (A)	Of (A), aggregate debt that slipped into NPA during the half-year ***	Of (A) amount written off during the half-year	Of (A) amount paid by the borrowers during the half-year	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this half-year ****
Personal Loans	–	–	–	–	–
Corporate persons	–	–	–	–	–
Of which, MSMEs	–	–	–	–	–
Others - Housing Loan	52,330.37	1,616.85	1,314.66	14,251.49	37,467.27

*** Represents amount outstanding as at the end of 30 September 2025

**** Represents the closing balance of loan accounts as at 31 March 2025

47 Disclosure as required under RBI Direction. RBI/DOR/2025-26/359 DOR.ACC.REC.No.278/21.04.018/2025-26 Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures) Directions, 2025 dated November 28, 2025

- i) A comparison between provisions required under extant prudential norms on Income Recognition, Asset Classification and Provisioning (IRACP) and impairment allowances made under Ind AS 109 for the year ended

31 March 2026

Asset Classification as per NHB Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)= (3) - (4)	(6)	(7)= (4) - (6)
Performing Assets						
Standard	Stage 1	8,00,934.91	2,409.01	7,98,525.89	3,413.57	(1,004.55)
	Stage 2	11,130.42	951.25	10,179.16	210.40	740.85
Subtotal for standard		8,12,065.32	3,360.27	8,08,705.05	3,623.97	(263.69)
Non-Performing Assets (NPA)						
Substandard	Stage 1*	573.70	10.06	563.64	83.13	(73.08)
	Stage 2*	7,112.24	740.76	6,371.48	1,026.56	(285.80)
	Stage 3	7,034.48	2,844.36	4,190.12	984.70	1,859.66
Subtotal for Substandard		14,720.43	3,595.19	11,125.24	2,094.41	1,500.78
Doubtful - up to 1 year	Stage 1*	398.89	8.45	390.44	98.23	(89.78)
	Stage 2*	4,983.44	484.54	4,498.90	1,186.32	(701.78)
	Stage 3	8,746.32	8,479.41	266.92	2,172.56	6,306.85
Subtotal for doubtful up to 1 year		14,128.65	8,972.40	5,156.26	3,457.11	5,515.29

Notes to the Financial Statements for the year ended 31 March 2026

Asset Classification as per NHB Norms (1)	Asset classification as per Ind AS 109 (2)	Gross Carrying Amount as per Ind AS (3)	Loss Allowances (Provisions) as required under Ind AS 109 (4)	Net Carrying Amount (5)= (3) - (4)	Provisions required as per IRACP norms (6)	Difference between Ind AS 109 provisions and IRACP norms (7)= (4) - (6)
Doubtful - 1 to 3 years	Stage 1*	337.22	7.45	329.77	133.08	(125.63)
	Stage 2*	5,322.47	584.81	4,737.66	2,028.02	(1,443.20)
	Stage 3	4,395.23	2,566.46	1,828.77	1,522.48	1,043.98
Subtotal for doubtful up to 1 to 3 years		10,054.92	3,158.72	6,896.20	3,683.58	(524.86)
More than 3 years	Stage 1*	7.15	0.16	6.99	7.00	(6.84)
	Stage 2*	54.03	5.45	48.58	51.17	(45.72)
	Stage 3	42.01	42.01	–	35.52	6.49
Subtotal for Doubtful - More than 3 years		103.19	47.62	55.57	93.69	(46.07)
Subtotal for Doubtful		24,286.76	12,178.74	12,108.02	7,234.38	4,944.36
Loss	Stage 3	117.10	117.10	–	99.98	17.12
Subtotal for NPA		39,124.29	15,891.03	23,233.27	9,428.78	6,462.26
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	81,665.01	185.35	81,479.66	–	185.35
	Stage 2	52.18	5.02	47.15	–	5.02
	Stage 3	–	–	–	–	–
Subtotal		81,717.18	190.37	81,526.81	–	190.37
Total	Stage 1	8,83,916.88	2,620.47	8,81,296.39	3,735.01	(1,114.53)
	Stage 2	28,654.76	2,771.83	25,882.93	4,502.47	(1,730.63)
	Stage 3	20,335.17	14,049.36	6,285.80	4,815.25	9,234.10
Total (Including commitments)		9,32,906.81	19,441.66	9,13,465.12	13,052.72	6,388.93
31 March 2025						
Asset Classification as per NHB Norms (1)	Asset classification as per Ind AS 109 (2)	Gross Carrying Amount as per Ind AS (3)	Loss Allowances (Provisions) as required under Ind AS 109 (4)	Net Carrying Amount (5)= (3) - (4)	Provisions required as per IRACP norms (6)	Difference between Ind AS 109 provisions and IRACP norms (7)= (4) - (6)
Performing Assets						
Standard	Stage 1	6,36,534.29	1,074.07	6,35,460.22	3,058.09	(1,984.02)
	Stage 2	17,668.31	1,775.78	15,892.53	342.02	1,433.76
Subtotal for standard		6,54,202.60	2,849.85	6,51,352.75	3,400.11	(550.26)
Non-Performing Assets (NPA)						
Substandard	Stage 1*	459.68	3.95	455.73	66.63	(62.68)
	Stage 2*	13,854.78	1,264.53	12,590.25	1,970.08	(705.55)
	Stage 3	8,571.65	4,296.64	4,275.01	1,228.21	3,068.43
Subtotal for substandard		22,886.11	5,565.12	17,320.99	3,264.92	2,300.20
Doubtful - up to 1 year	Stage 1*	142.45	1.10	141.35	34.90	(33.80)
	Stage 2*	4,655.88	481.74	4,174.14	1,104.20	(622.46)
	Stage 3	8,760.36	7,819.37	940.99	2,045.53	5,773.84
Subtotal for doubtful up to 1 year		13,558.69	8,302.19	5,256.48	3,184.63	5,117.58

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

Asset Classification as per NHB Norms (1)	Asset classification as per Ind AS 109 (2)	Gross Carrying Amount as per Ind AS (3)	Loss Allowances (Provisions) as required under Ind AS 109 (4)	Net Carrying Amount (5)= (3) - (4)	Provisions required as per IRACP norms (6)	Difference between Ind AS 109 provisions and IRACP norms (7)= (4) - (6)
Doubtful - 1 to 3 years	Stage 1*	226.17	1.86	224.31	88.43	(86.57)
	Stage 2*	11,862.02	1,233.97	10,628.05	4,510.82	(3,276.85)
	Stage 3	46,954.97	42,372.19	4,582.78	12,917.53	29,454.66
Subtotal for doubtful up to 1 to 3 years		59,043.16	43,608.02	15,435.14	17,516.78	26,091.24
More than 3 years	Stage 1*			-	-	-
	Stage 2*	10.55	2.86	7.69	10.15	(7.29)
	Stage 3	428.56	428.55	0.01	222.31	206.24
Subtotal for Doubtful - More than 3 years		439.11	431.41	7.70	232.46	198.95
Subtotal for Doubtful		73,040.96	52,341.63	20,699.32	20,933.87	31,407.77
Loss	Stage 3	179.28	179.27	0.01	180.35	(1.08)
Subtotal for NPA		96,106.35	58,086.03	38,020.33	24,379.14	33,706.89
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	53,122.68	36.89	53,085.79	-	36.89
	Stage 2	41.52	4.39	37.13	-	4.39
	Stage 3	4.85	1.22	3.63	-	1.22
Subtotal		53,169.05	42.50	53,126.55	-	42.50
Total	Stage 1	6,90,485.27	1,117.87	6,89,367.40	3,248.05	(2,130.18)
	Stage 2	48,093.06	4,763.27	43,329.79	7,937.27	(3,174.00)
	Stage 3	64,899.67	55,097.24	9,802.43	16,593.93	38,503.31
Total (Including commitments)		8,03,478.00	60,978.38	7,42,499.62	27,779.25	33,199.13

Since the total impairment allowances under Ind AS 109 is higher than the total provisioning required under IRACP (including standard asset provisioning) as at 31 March 2026, no amount is required to be transferred to 'Impairment Reserve' for the financial year. The gross carrying amount of asset as per Ind AS 109 and Loss allowances (Provisions) thereon includes interest accrual on net carrying value of stage - 3 assets as permitted under Ind AS 109. While, the provisions required as per IRACP norms does not include any such interest as interest accrual on NPAs is not permitted under IRACP norms.

The balance in the 'Impairment Reserve' (as and when created) shall not be reckoned for regulatory capital. Further, no withdrawals shall be permitted from this reserve without prior permission from the Department of Supervision, RBI

ii) In terms of recommendations as per above referred notification, the Company has complied with Ind AS 109, Financial Instruments and the Board approved Expected Credit Loss (ECL) policy in the computation and measurement of impairment allowance. For the purpose of provisions as per IRACP norms the Company has adopted the definition used for regulatory purposes.

As at 31 March 2026 and 31 March 2025, there were no loan accounts that are past due beyond 90 days but not treated as impaired, i.e. all 90+ days ageing loan accounts have been classified as Stage-3 and no dispensation is considered in stage-3 classification.

iii) *The gross carrying amount of stage 1 and 2 in non performing assets section are classified in respective stages as per Ind AS.

48 **Disclosure to the Stock Exchange as per SEBI circular SEBI/HO/DDHS/PoD1/P/CIR/2024/54 dated May 22, 2024 (as amended from time to time) & SEBI/HO/DDHS/PoD1/ P/CIR/2023/119 update dated 7th July 2023**

As per the definition given in above referred notification, the Company is a Large Corporate and hence is required to disclose the following information about its borrowings.

**Initial Disclosure to be made by an entity identified as a Large Corporate
(To be submitted to the Stock Exchange(s) within 30 days from the beginning of the FY)**

SN	Particulars	Details
1	Name of the company	Mahindra Rural Housing Finance Limited
2	CIN	U65922MH2007PLC169791
3	Outstanding borrowing of company as on 31 March 2026	₹ 751544.89 Lakhs
4	Highest Credit Rating During the previous FY along with name of the Credit Rating Agency	a. Bank Borrowings – CRISIL AAA/ Stable/IND AAA/Stable b. NCD/Sub-Debt – CRISIL AAA/ Stable/IND AAA/ Stable, CARE AAA/ Stable, CRISIL PPMLD AAA/Stable', IND PPMLD AAA/ Stable' c. Short term external credit rating (Commercial Papers)- CRISIL A1+, IND A1+
5	Name of Stock Exchange in which the fine shall be paid, in case of shortfall in the required borrowing under the framework	BSE Limited

Notes to the Financial Statements for the year ended 31 March 2026

49 Compensation of key management personnel of the Company

Key management personnel are those individuals who have the authority and responsibility for planning and exercising power to directly or indirectly control the activities of the Company or its employees.

Name of the KMP	Nature of transactions	31 March 2026	31 March 2025
Mr. Shantanu Rege (Managing Director) (Ceased to be the Managing director with effect from 15 November 2024)	Gross Salary including perquisites	-	186.97
		<u>-</u>	<u>186.97</u>
Mr. Dinesh Prajapati (Chief Financial Officer)	Gross Salary including perquisites	147.46	120.26
	Others - Contribution to Funds	4.64	4.64
		<u>152.10</u>	<u>124.90</u>
Mr. Jaspreet Chadha (Chief Executive Officer) (Ceased to be the Chief Executive Officer with effect from 31 January 2026)	Gross Salary including perquisites	342.48	43.98
		<u>342.48</u>	<u>43.98</u>
Mr. Debasish Kar (Chief Executive Officer) (Appointed from 10 February 2026)	Gross Salary including perquisites	12.00	-
	Others - Contribution to Funds	0.68	-
		<u>12.68</u>	<u>-</u>
Mr. Navin Joshi (Company Secretary) (Appointed from 1 February 2025)	Gross Salary including perquisites	55.51	8.53
		<u>55.51</u>	<u>8.53</u>
Mr. Jyotin Mehta (Independent Director)	Commission \ Remuneration	9.53	9.08
	Other benefits	6.40	5.70
		<u>15.93</u>	<u>14.78</u>
Mr. Narendra Mairpady (Independent Director) (Ceased to be Director with effect from 12 August 2025)	Commission \ Remuneration	3.50	9.08
	Other benefits	2.20	4.90
		<u>5.70</u>	<u>13.98</u>

Name of the KMP	Nature of transactions	31 March 2026	31 March 2025
Mrs. Smita Mankad (Independent Director)	Commission \ Remuneration	9.53	9.08
	Other benefits	6.40	5.10
		<u>15.93</u>	<u>14.18</u>

50 Related party disclosures:

i) As per Ind AS 24 on 'Related party disclosures', the related parties of the Company are as follows:

a) Ultimate Holding Company	Mahindra & Mahindra Limited
b) Holding Company	Mahindra & Mahindra Financial Services Limited
c) Fellow Subsidiaries: (entities with whom the Company has transactions)	Mahindra Insurance Brokers Limited NBS International Limited Mahindra Integrated Business Solutions Private Limited Mahindra Holidays and Resorts India Limited Mahindra First Choice Wheels Limited Bristlecone India Limited Mahindra Accelo Limited Mahindra Happinest Developers Limited Mahindra Lifespace Developers Limited
d) Other Related Parties:	Mahindra Rural Housing Finance Limited Employee Welfare Trust Mahindra Rural Housing Finance Limited Group Gratuity Cum Life Assurance Scheme Mahindra & Mahindra Financial Services Limited Superannuation Scheme
e) Joint Ventures/ Associates (entities with whom the Company has transactions)	Mahindra Manulife Investment Management Private Limited
f) Key Management Personnel:	Mr. Shantanu Rege (Managing Director) (Ceased to be a KMP w.e.f. 16 November 2024) Mr. Jaspreet Singh Chadha (Chief Executive Officer) (ceased to be KMP w.e.f. 31 January 2026) Mr. Debasish Kar (Chief Executive Officer) (KMP w.e.f. 10 February 2026) Mr. Dinesh Prajapati (Chief Financial Officer) Mr. Navin Joshi (Company Secretary) (KMP w.e.f. 01 February 2025) Mr. Narendra Mairpady (Independent Director) (ceased to be Director w.e.f. 12 August 2025) Mr. Jyotin Mehta (Independent Director) Ms. Smita Mankad (Independent Director)

Notes to the Financial Statements for the year ended 31 March 2026

ii) The nature and volume of transactions of the Company during the year with above related parties were as follows:

Particulars	Holding Company		Fellow Subsidiaries/ Other Related Parties		Joint Ventures/ Associates		Key Management Personnel	
	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025
Other Income								
– Mahindra Insurance Brokers Limited	–	–	6.93	128.71	–	–	–	–
– Mahindra & Mahindra Financial Services Limited	0.49	2.59	–	–	–	–	–	–
Reimbursement from parties								
– Mahindra Rural Housing Finance Limited Group Gratuity Cum Life Assurance Scheme	–	–	227.46	–	–	–	–	–
Interest expense								
– Mahindra Insurance Brokers Limited	–	–	1,211.78	2,499.40	–	–	–	–
– Mahindra Manulife Investment Management Private Limited	–	–	–	–	409.80	409.48	–	–
– Mahindra Vehicle Manufacturers Limited	–	–	–	–	–	–	–	–
– Mahindra Holidays and Resorts India Limited	–	–	–	163.11	–	–	–	–
Other expenses								
– Mahindra & Mahindra Limited	96.43	88.11	–	–	–	–	–	–
– Mahindra & Mahindra Financial Services Limited	690.52	450.65	–	–	–	–	–	–
– NBS International Limited	–	–	6.54	6.14	–	–	–	–
– Mahindra Integrated Business Solutions Private Limited	–	–	971.54	1,185.75	–	–	–	–
– Mahindra First Choice Wheels Ltd.	–	–	22.20	12.21	–	–	–	–
– Bristlecone India Limited	–	–	–	14.05	–	–	–	–
– Mahindra Accelo Limited	–	–	–	10.43	–	–	–	–
– Mahindra Happinest Developers Limited	–	–	–	0.62	–	–	–	–
– Mahindra Lifespace Developers Limited	–	–	–	0.53	–	–	–	–
– Mahindra & Mahindra Financial Services Limited Superannuation Scheme	–	–	72.84	–	–	–	–	–
ESOP Expenses								
– Mahindra & Mahindra Limited	16.28	38.49	–	–	–	–	–	–
– Mahindra & Mahindra Financial Services Limited	56.75	8.66	–	–	–	–	–	–
– Mahindra Insurance Brokers Limited	–	–	–	0.30	–	–	–	–
Remuneration								
– Mr. Shantanu Rege	–	–	–	–	–	–	–	186.97
– Mr. Jaspreet Singh Chadha	–	–	–	–	–	–	342.48	43.98
– Mr. Debasish Kar	–	–	–	–	–	–	12.68	–
– Mr. Dinesh Prajapati	–	–	–	–	–	–	152.10	124.91
– Mr. Navin Joshi	–	–	–	–	–	–	55.51	8.53
– Mr. Narendra Mairpady	–	–	–	–	–	–	5.70	13.98
– Mr. Jyotin Mehta	–	–	–	–	–	–	15.93	14.78
– Ms. Smita Mankad	–	–	–	–	–	–	15.93	14.18
Purchase of fixed assets								
– Mahindra & Mahindra Limited	130.38	122.08	–	–	–	–	–	–
– Mahindra & Mahindra Financial Services Limited	28.61	5.12	–	–	–	–	–	–
– NBS International Limited	–	–	32.63	17.58	–	–	–	–
Capital Advance								
– Mahindra & Mahindra Limited	24.96	–	–	–	–	–	–	–
Sale of fixed assets								
– Mahindra & Mahindra Financial Services Limited	17.46	1.16	–	–	–	–	–	–
– Mahindra Insurance Brokers Limited	–	–	–	10.82	–	–	–	–

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	Holding Company		Fellow Subsidiaries/ Other Related Parties		Joint Ventures/ Associates		Key Management Personnel	
	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025
- Mahindra First Choice Wheels Ltd.	-	-	10.84	-	-	-	-	-
Inter corporate deposits taken								
- Mahindra Insurance Brokers Limited	-	-	6,650.00	17,375.00	-	-	-	-
Inter corporate deposits repaid/matured								
- Mahindra Insurance Brokers Limited	-	-	27,725.00	19,225.00	-	-	-	-
- Mahindra Holidays and Resorts India Limited	-	-	-	9,000.00	-	-	-	-

iii) Balances as at the end of the year:

Particulars	Holding Company		Fellow Subsidiaries/ Other Related Parties		Joint Ventures/ Associates		Key Management Personnel	
	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025	Year ended 31 Mar 2026	Year ended 31 Mar 2025
Balances as at the end of the year								
Subordinate debt held (including interest accrued but not due)								
- Mahindra Manulife Investment Management Private Limited	-	-	-	-	4,856.88	4,857.22	-	-
Receivables								
- Mahindra Rural Housing Finance Limited Employee Welfare Trust	-	-	519.43	-	-	-	-	-
Payables								
- Mahindra & Mahindra Limited	35.88	-	-	-	-	-	-	-
- Mahindra & Mahindra Financial Services Limited	315.35	148.96	-	-	-	-	-	-
- Mahindra Integrated Business Solutions Private Limited	-	-	63.74	105.28	-	-	-	-
- NBS International Limited	-	-	-	0.56	-	-	-	-
- Mahindra First Choice Wheels Ltd.	-	-	1.17	1.17	-	-	-	-
- Mr. Narendra Mairpady	-	-	-	-	-	-	3.15	8.17
- Mr. Jyotin Mehta	-	-	-	-	-	-	8.58	8.17
- Ms. Smita Mankad	-	-	-	-	-	-	8.58	8.17
Inter corporate deposits outstanding (including interest accrued but not due)								
- Mahindra Insurance Brokers Limited	-	-	6,772.33	29,319.16	-	-	-	-

Note:

- i) Above Assets and Liabilities have been given for general business purposes of the recipient and figures are at historical cost.
- ii) There were no guarantees given/Securities Provided during the year

51 (a) Disclosure for Insurance commission income as required under Insurance regulatory and development Authority (IRDA)

Particulars	31 March 2026	31 March 2025
(i) Axis Max Life Insurance Company Ltd	993.07	-
(ii) Bajaj Allianz Life Insurance Company Ltd	242.99	-
(iii) ICICI Prudential Life Insurance Company Ltd	13.64	-
(iv) PNB MetLife India Insurance Company Ltd	1087.81	-
(v) Bajaj Allianz General Insurance Company Ltd	127.07	-
Total	2464.58	-

51 (b) Disclosure in respect of income from insurance companies where Company has Corporate agency agreement:

Particulars	31 March 2026	31 March 2025
(i) Income From Commission Services-Life Insurance	2337.51	-
(ii) Income From Commission Services-General Insurance	127.07	-
Total	2464.58	-

The Company received Corporate agency (CA) license from the Insurance Regulatory and Development of Authority of India (IRDAI) on 03-10-2025.

Notes to the Financial Statements for the year ended 31 March 2026

The Company entered into agreement with various insurance partners as a corporate agent and commission income earned during the year as disclosed above.

The Company is registered with Insurance Regulatory and Development Authority of India (IRDAI) as Corporate Agent - Composite bearing registration number CA1075 with validity till October 02, 2028. The Company has Corporate Agency agreement executed with multiple insurers.

During the FY 2025-2026, the Company has complied with Insurance Regulatory and Development Authority of India (Registration of Corporate Agents) Regulations, 2015 and all other relevant regulations/circulars and guidelines issued by IRDAI. No penalties/fine was levied by the IRDAI during the FY 2025-2026.

52 Balance Sheet Disclosures as required under Master Direction Reserve Bank of India (Housing Finance Companies) Directions, 2025

These disclosures are made pursuant to Reserve Bank of India Master Direction RBI/DoR/2025-26/365 DoR.FIN.REC.284/03-10-119/2025-26 dated November 28, 2025 (as amended), to the extent applicable to the Company and outlining the regulatory guidance in relation to Ind AS financial statements. This includes guidance for computation of 'owned funds', 'net owned funds' and 'regulatory capital'. Accordingly, Capital to Risk (weighted) Assets Ratio (CRAR) and other disclosures have been computed in accordance with these requirements read with the requirements of the Indian Accounting Standards prescribed under Sec 133 of The Companies Act, 2013.

Summary of Material Accounting Policy Information

The material accounting policy regarding key areas of operations are disclosed as note 2 to the financial statement for the year ended 31 March 2026

I Capital

Particulars	31 March 2026	31 March 2025
(i) CRAR (%)	26.18%	34.08%
(ii) CRAR - Tier I Capital (%)	21.40%	26.22%
(iii) CRAR - Tier II Capital (%)	4.78%	7.85%
(iv) Amount of subordinated debt raised as Tier - II Capital	23,100	30,940
(v) Amount raised by issue of Perpetual Debt Instruments	Nil	Nil

II Investments

The investments outstanding details are as under:

Particulars	31 March 2026	31 March 2025
1 Value of Investments		
(i) Gross value of Investments*		
(a) In India	59,169.31	40,200.08
(b) Outside India	-	-
(ii) Provisions for Depreciation		
(a) In India	7,967.10	-
(b) Outside India	-	-
(iii) Net value of Investments		
(a) In India	51,202.21	40,200.08
(b) Outside India	-	-

Particulars	31 March 2026	31 March 2025
2 Movement of provisions held towards depreciation on investments		
(i) Opening balance	-	-
(ii) Add: Provisions made	9,924.72	-
(iii) Less: Write-off/Written-back of excess provisions during the year	1,957.62	-
(iv) Closing balance	7,967.10	-

* Value of investments represent fair value of investment

III Derivatives

The Company has entered into Interest rate swap derivatives during the current year for converting fixed rate liability to floating rate liability on NCD borrowing.

a) Forward Rate Agreement (FRA)/Interest Rate Swap (IRS)

Particulars	31 March 2026	31 March 2025
(i) The notional principal of swap agreements	10,000.00	10,000.00
(ii) Losses which would be incurred if counterparties failed to fulfil their obligations under the agreements	-	-
(iii) Collateral required by the HFC upon entering into swaps	-	-
(iv) Concentration of credit risk arising from the swaps	-	-
(v) The fair value of the swap book (Asset/(Liability))	(62.81)	(156.25)

b) Exchange Traded Interest Rate (IR) Derivative

The Company is not carrying out any activity of providing Derivative cover to third parties.

c) Disclosures on Risk Exposure in Derivatives

A Qualitative Disclosure:

- The company undertakes the derivatives transaction to prudently hedge the risk in context of a particular borrowing or to diversify sources of borrowing and to maintain fixed and floating borrowing mix. The company does not indulge into any derivative trading transactions. The company reviews, the proposed transaction and outline any consideration associated with the transaction, including identification of the benefits and potential risks (worst case scenarios) an independent analysis of potential savings from the proposed transaction. The company evaluates all the risks inherent in the transaction viz, counter party risk, Market risk, Operational Risk, basis risk etc.
- Credit risk is controlled by restricting the counterparties that the company deals with ,to those who either have banking relationship with the company or are internationally renowned or can provide sufficient information. Market/price risk arising from the fluctuations of interest rates and foreign exchanges rates of from other factors shall be closely monitored and controlled. Normally transaction entered for hedging will run till life, irrespective of profit or loss. However in case of exception it has to be un-wind only with prior approval of MD/CFO/Treasurer. Liquidity risk is controlled by restricting counterparties to those who have adequate facility, sufficient information and sizable trading capacity and capability to enter into transaction in any market around the world.

Notes to the Financial Statements for the year ended 31 March 2026

- iii) The respective functions of trading, confirmation and settlement should be performed by different personnel. The front office and back office role is well defined and segregated. All the derivatives transaction is quarterly monitored and reviewed by CFO and Treasurer the derivative transactions have to be reported to the board of directors on every quarterly board meetings including this financials positions.

B Quantitative Disclosure

Particulars	As at March 31 2026		As at March 31 2025	
	Currency Derivatives	Interest Rate Derivatives	Currency Derivatives	Interest Rate Derivatives
(i) Derivatives (Notional Principal Amount)		10,000.00		10,000.00
(ii) Marked to Market Positions		-		-
(a) Assets (+)	Not Applicable	(62.81)	Not Applicable	-
(b) Liability (-)				(156.25)
(iii) Credit Exposure		-		-
(iv) Unhedged Exposures		-		-

V Exposure

a) Exposure to real estate sector

Category		31 March 2026	31 March 2025
a)	Direct exposure		
(i)	Residential Mortgages -		
	Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented;	8,37,295.64	7,49,998.70
	Of the above Individual housing loan upto ₹ 15 lakh	2,94,355.42	4,06,574.93
(ii)	Commercial Real Estate -		
	Lending secured by mortgages on commercial real estates (office buildings, retail space, multipurpose commercial premises, multi-family residential buildings, multi-tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc.). Exposure would also include non-fund based (NFB) limits	4,882.68	298.69
(iii)	Investments in Mortgage Backed Securities (MBS) and other securitised exposures -		
	a) Residential	Nil	Nil
	b) Commercial Real Estate	Nil	Nil
b)	Indirect Exposure		
	Fund based and non-fund based exposures on National Housing Bank (NHB) and Housing Finance Companies (HFCs)	Nil	Nil

b) The Company does not have any exposure towards capital market.

Particulars	31 March 2026	31 March 2025
(i) direct investment in equity shares, convertible bonds, convertible debentures and units of equity oriented mutual funds the corpus of which is not exclusively invested in corporate debt;	Not Applicable	Not Applicable

Particulars	31 March 2026	31 March 2025
(ii) advances against shares/bonds/debentures or other securities or on clean basis to individuals for investment in shares (including IPOs/ESOPs), convertible bonds, convertible debentures and units of equity oriented mutual funds;	Not Applicable	Not Applicable
(iii) advances for any other purposes where shares or convertible bonds or convertible debentures or units of equity oriented mutual funds are taken as primary security;	Not Applicable	Not Applicable
(iv) advances for any other purposes to the extent secured by the collateral security of shares or convertible bonds or convertible debentures or units of equity oriented mutual funds i.e. where the primary security other than shares/convertible bonds/convertible debentures/units of equity oriented mutual funds does not fully cover the advances;	Not Applicable	Not Applicable
(v) secured and unsecured advances to stockbrokers and guarantees issued on behalf of stockbrokers and market makers;	Not Applicable	Not Applicable
(vi) loans sanctioned to corporates against the security of shares/bonds/debentures or other securities or on clean basis for meeting promoter's contribution to the equity of new companies in anticipation of raising resources;	Not Applicable	Not Applicable
(vii) bridge loans to companies against expected equity flows/issues;	Not Applicable	Not Applicable
(viii) All exposures to Venture Capital Funds (both registered and unregistered)	Not Applicable	Not Applicable
Total exposure to capital market	Not Applicable	Not Applicable

- c) The Company has not financed any parent Company products and accordingly no disclosure is made.
- d) The Company has not exceeded the prudential exposure limits w.r.t. Single Borrower Limit (SBL)/Group Borrower Limit (GBL) and accordingly no disclosure is made.
- e) The Company has not given any unsecured advances against collateral of rights, licenses, authorisations, etc. and accordingly no disclosure is made.

Notes to the Financial Statements for the year ended 31 March 2026

- f) Exposure to group companies engaged in real estate business.

SN	Particulars	31 March 2026	% of NOF	31 March 2025	% of NOF
(i)	Exposure to any single entity in a group engaged in real estate business*	1,364.53	1.19%	1,011.66	0.95%
(ii)	Exposure to all entities in a group engaged in real estate business*	1,364.53	1.19%	1,011.66	0.95%

* This exposure is towards the retail individual home buyers

VI Miscellaneous

- a) Registration obtained from other financial sector regulators

Sr.No	Regulator	Registration No.	Valid from	Valid Upto
1	Insurance Regulatory and Development Authority-Corporate agent	CA1075	03-10-2025	02-10-2028

- b) Penalty of ₹ NIL is imposed on the company by RBI for financial position

- c) **Related Party Policy:**

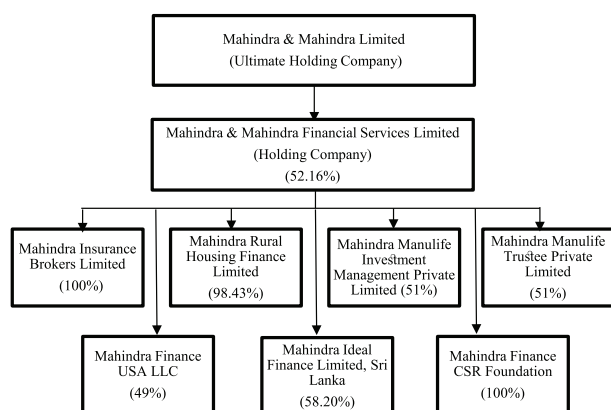
All contracts/arrangements/transactions entered into by the Company during the current year with related parties were in the ordinary course of business and on an arm's length basis (refer note 50).

Pursuant to section 134(3)(h) read with Rule 8(2) of the Companies (Accounts) Rules, 2014, there are no transactions to be reported under Section 188(1) of the Companies Act, 2013. Accordingly, the disclosure of related party transactions as required under Section 134(3)(h) of the Companies Act, 2013 in Form AOC 2 is not applicable.

The policy on related party transactions is approved by the Audit Committee and the Board Of Directors of the Company and is available on the website of the Company.

- d) **Group Structure**

Below is the diagrammatic representation of group structure as of 31 March 2026



- e) **Rating assigned by Credit Rating Agencies and migration of rating during the year.**

During the year under consideration, CRISIL Ratings Limited has re-affirmed Company's rating to 'CRISIL AAA/Stable' outlook to the Company's Bank facilities, Non-Convertible Debentures and

Subordinated Debt and re-affirmed 'CRISIL A1+' rating to the Company's Commercial Paper.

During the year under consideration, CRISIL Ratings Limited has re-affirmed 'CRISIL PPMLD AAA/Stable' outlook to the Company's Long-Term Principal Protected Market Linked Debentures (MLDs).

During the year under consideration, India Ratings & Research Private Limited has upgraded the Company's Bank Facilities, Non-Convertible Debentures, and Subordinated Debt to 'IND AAA/Stable' from 'IND AA+/Stable', while reaffirming the 'IND A1+' rating for Commercial Paper

During the year under review, India Ratings & Research Private Limited upgraded the Company's Principal Protected Market Linked Debentures (MLDs) to 'IND PPMLD AAA/Stable' from 'IND PPMLD AA+/Stable'.

CARE Ratings Limited (Formerly known as 'Credit Analysis & Research Limited') has re-affirmed the rating to the Company's Non-Convertible Debentures and Subordinated Debt as 'CARE AAA/stable' outlook.

- f) **Remuneration of Independent Directors**

Particulars of Remuneration	Names of Directors			Total
	Mr. Jyotin Mehta	Mr. Narendra Mairpady	Mrs. Smita Mankad	
Independent Directors				
Fee for attending board/ committee meetings	6.40	2.20	6.40	15.00
	(5.70)	(4.90)	(5.10)	(15.70)
Remuneration/Commission	9.53	3.50	9.53	22.56
	(9.08)	(9.08)	(9.08)	(27.23)
Total	15.93	5.70	15.93	37.56
	(14.78)	(13.98)	(14.18)	(42.93)

Notes: Figures in bracket represent corresponding figures of previous year.

- g) **Net profit or loss for the year, prior year items and change in accounting policies**

There are no such material items which require disclosures in the notes to accounts in terms of the relevant accounting standards.

- VII **During the year there were no circumstances in which revenue recognition has been postponed pending the resolution of significant uncertainties.**

VIII Other Disclosures

- a) **Provisions and Contingencies**

Breakup of "Provisions & Contingencies" shown under the head Expenditure in Statement of Profit and Loss	31 March 2026	31 March 2025
1. Provisions for depreciation on Investment	7,967.10	-
2. Provision towards non-performing assets (Stage 3 assets)	(41,046.69)	34,035.08
3. Provision made towards Income Tax	-	-
4. Other Provision and Contingencies (Loan commitment & other advances)	147.88	(61.95)
5. Provision for Standard Assets (Stage 1 and Stage 2 assets)	(637.92)	(677.59)

The Company has complied with Ind AS 109, Financial Instruments and the Board approved Expected Credit Loss (ECL) policy in the computation and measurement of impairment allowance. In the disclosures required under RBI/NHB, the references of amounts to Non Performing Assets refers to Stage 3 amounts as per Ind AS 109.

Notes to the Financial Statements for the year ended 31 March 2026

Breakup of Loan & Advances and Provisions thereon	Housing		Non-Housing	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
Standard Assets				
a) Total Outstanding Amount	6,68,408.35	5,77,393.81	1,62,471.19	1,08,008.77
b) Provisions made	4,338.67	5,269.04	863.27	570.81
Sub-Standard Assets				
a) Total Outstanding Amount	5,915.26	7,949.60	1,119.22	579.99
b) Provisions made	6,323.29	4,245.51	448.08	236.36
Doubtful Assets - Category – I				
a) Total Outstanding Amount	8,079.17	8,417.21	667.15	385.19
b) Provisions made	4,238.54	7,347.91	313.86	286.23
Doubtful Assets - Category – II				
a) Total Outstanding Amount	4,261.56	45,429.06	133.68	1,525.91
b) Provisions made	2,494.77	40,993.26	71.69	1,378.93
Doubtful Assets - Category – III				
a) Total Outstanding Amount	40.07	410.64	1.94	17.91
b) Provisions made	40.07	410.64	1.94	17.91
Loss Assets				
a) Total Outstanding Amount	112.42	152.71	4.68	26.57
b) Provisions made	112.42	152.71	4.68	26.57
a) Total Outstanding Amount	6,86,816.83	6,39,753.03	1,64,397.86	1,10,544.35
b) Provisions made	17,547.77	58,419.07	1,703.52	2,516.81

Insurance/fees component in Housing Loans has been classified under Non Housing Loans amounting to ₹ 24398.55 Lakhs as of 31 March 2026, ₹ 26659.60 Lakhs as of 31 March 2025.

b) Draw Down from Reserves

The Company has not withdrawn any amount from any reserve in the current year or in the previous year.

c) Concentration of Public Deposits, Advances, Exposures and NPAs

i) Concentration of Public Deposits (for Public Deposit taking/ holding HFCs)

Particulars	31 March 2026	31 March 2025
Total deposits of twenty largest depositors	Not Applicable	Not Applicable
Percentage of deposits of twenty largest depositors to total deposits of the deposit taking HFC		

ii) Concentration of Loans & Advances

Particulars	31 March 2026	31 March 2025
Total loans & advances to twenty largest borrowers	6,020.85	2,380.96
Percentage of loans & advances to twenty largest borrowers to total advances of the HFC	0.71%	0.31%

iii) Concentration of all exposure (including off-balance sheet exposure)

Particulars	31 March 2026	31 March 2025
Total exposure to twenty largest borrowers/customers	6,751.10	2,829.83

Particulars	31 March 2026	31 March 2025
Percentage of exposure to twenty largest borrowers/customers to total exposure of the HFC on borrowers/customers	0.72%	0.34%

iv) Concentration of NPAs

Particulars	31 March 2026	31 March 2025
Total exposure to top Four NPA accounts	243.17	204.66
Total exposure to top ten NPA accounts	528.82	425.68

v) Sector – wise NPAs

Sl. No.	Sector	Percentage of NPAs to Total Advances in that sector
A. Housing loans:		
1	Individuals	2.68%
2	Builders/Project loans	Nil
3	Corporates	Nil
4	Others (specify)	Nil
B. Non-housing loans:		
1	Individuals	1.17%
2	Builders/Project loans	Nil
3	Corporates	Nil
4	Others (specify)	Nil

Notes to the Financial Statements for the year ended 31 March 2026
d) i) Movement of NPAs

Particulars	31 March 2026	31 March 2025
(I) Net NPAs to Net Advances (%)	0.75%	1.41%
(II) Movement of NPAs (Gross)		
a) Opening balance	64,894.81	65,091.29
b) Additions during the year	11,050.58	19,697.21
c) Reductions during the year	(55,610.24)	(19,893.69)
d) Closing balance	20,335.15	64,894.81
(III) Movement of Net NPAs		
a) Opening balance	9,798.78	44,030.35
b) Additions during the year	2,992.37	5,347.76
c) Reductions during the year	(6,505.34)	(39,579.33)
d) Closing balance	6,285.80	9,798.78
(IV) Movement of provisions for NPAs (excluding provisions on standard assets)		
a) Opening balance	55,096.03	21,060.94
b) Provisions made during the year	8,058.21	41,669.26
c) Write-off of short provision/ write-back of excess provisions	(49,104.90)	(7,634.17)
d) Closing balance	14,049.34	55,096.03

ii) Movement of standard assets provision

Particulars	31 March 2026	31 March 2025
a) Opening balance	5,839.85	6,517.44
b) Provisions made/write-back during the year	(637.91)	(677.59)
c) Closing balance	5,201.94	5,839.85

e) Overseas Assets

The Company does not own any overseas asset and the area of operations is only India. The Company does not have any joint venture partners or overseas subsidiaries

Particulars	31 March 2026	31 March 2025
No overseas assets	Not Applicable	Not Applicable

f) Off-balance Sheet SPVs sponsored

Name of the SPV sponsored	
Domestic	Overseas
Not Applicable	Not Applicable

IX Disclosure of customers complaints

Particulars	31 March 2026	31 March 2025
a) No. of complaints pending at the beginning of the year	88	43
b) No. of complaints received during the year	1475	1553
c) No. of complaints redressed during the year	1554	1508
d) No. of complaints pending at the end of the year	9	88

IV Assets Liability Management

31 March 2026

Particulars	1 day to 7 days	8 days to 14 days	15 days to 30/31 days	Over 1 month & up to 2 months	Over 2 months & up to 3 months	Over 3 months & up to 6 months	Over 6 months & up to 1 year	Over 1 year & up to 3 years	Over 3 years & up to 5 years	Over 5 years	Total
Liabilities											
Deposits	-	-	-	-	-	-	-	-	-	-	-
Borrowing from bank	9,416.34	-	4,956.80	1,592.11	13,428.06	17,484.05	46,190.17	1,26,402.35	64,018.86	-	2,83,488.74
Market borrowing	-	-	1,626.03	24,223.33	11,891.71	6,807.55	1,06,342.93	2,14,758.70	82,430.11	31,000.00	4,79,080.36
Foreign currency liabilities	-	-	-	-	-	-	-	-	-	-	-
Assets											
Advances	3,206.80	4,617.79	5,002.60	6,294.61	7,042.20	16,312.20	36,493.69	97,109.10	75,608.50	5,80,275.94	8,31,963.41
Investments	27,259.20	148.08	15,639.06	-	74.12	12.33	8,069.44	-	-	-	51,202.21
Foreign currency assets	-	-	-	-	-	-	-	-	-	-	-

31 March 2025

Particulars	1 day to 7 days	8 days to 14 days	15 days to 30/31 days	Over 1 month & up to 2 months	Over 2 months & up to 3 months	Over 3 months & up to 6 months	Over 6 months & up to 1 year	Over 1 year & up to 3 years	Over 3 years & up to 5 years	Over 5 years	Total
Liabilities											
Deposits	-	-	-	-	-	-	-	-	-	-	-
Borrowing from bank	14,230.48	-	4,745.57	750.00	8,373.06	17,733.61	27,994.99	91,938.35	18,188.31	-	1,83,954.37
Market borrowing	-	371.65	6,536.73	15,154.32	35,036.65	16,132.99	1,32,597.04	1,01,517.83	1,09,198.44	35,906.98	4,52,452.63

Notes to the Financial Statements for the year ended 31 March 2026

31 March 2025

Particulars	1 day to 7 days	8 days to 14 days	15 days to 30/31 days	Over 1 month & up to 2 months	Over 2 months & up to 3 months	Over 3 months & up to 6 months	Over 6 months & up to 1 year	Over 1 year & up to 3 years	Over 3 years & up to 5 years	Over 5 years	Total
Foreign currency liabilities	-	-	-	-	-	-	-	-	-	-	-
Assets											
Advances	3,107.57	3,536.20	4,071.99	5,462.06	7,165.11	12,220.77	60,496.97	1,19,732.21	74,873.94	3,98,706.25	6,89,373.09
Investments	19,350.06	106.09	2,487.41	68.58	11.99	50.42	18,125.53	-	-	-	40,200.08
Foreign currency assets	-	-	-	-	-	-	-	-	-	-	-

XV Principal Business Criteria for HFCs

Housing finance Company" shall mean a Company incorporated under the Companies Act, 2013 that fulfils the following conditions:

- a) It is an NBFC whose financial assets, in the business of providing finance for housing, constitute at least 60% of its total assets (netted off by intangible assets).
- b) Out of the total assets (netted off by intangible assets), not less than 50% should be by way of housing financing for individuals.
RBI vide its circular number RBI/2020-21/60/DOR.NBFC (HFC) CC.NO 118/03.10.136/2020-21 dated October 22,2020 defined the principal business criteria for HFCs. The Company meets the aforesaid principal business criteria for HFCs.

Particulars	31 March 2026	31 March 2025
Total Assets	9,31,259.98	7,87,733.80
Less: Intangible assets	(16,810.65)	(18,843.77)
Net total Assets	9,14,449.33	7,68,890.03
Housing Finance	6,69,269.06	5,81,333.96
Individual Housing Finance	6,69,269.06	5,81,333.96
Percentage of housing finance to total assets (netted off intangible assets)	73.19%	75.61%
Percentage of individual housing finance to total assets (netted off intangible assets)	73.19%	75.61%

XVI Details of loans not in default and stressed loans transferred during the year ended March 31, 2026 under the RBI Master Direction RBI/DOR/2025-26/352 DOR.STR.REC.271/21.04.048 /2025-26 Reserve Bank of India (Non-Banking Financial Companies - Transfer and Distribution of Credit Risk) Directions, 2025 Dated November 28, 2025:

- (i) The Company has not acquired any non-performing assets.
- (ii) The Company has not transferred/acquired any Special Mention Account.
- (iii) The Company has not transferred/acquired loans not in default through assignment.
- (iv) Details of stressed loans transferred during the year ended 31 March 2026:

Particulars	To ARCs		To permitted transferees	To other transferees (please specify)
	NPA	SMA		
No: of accounts	30,536	-	-	-
Aggregate principal outstanding of loans transferred*	31,663	-	-	-
Weighted average residual tenor of the loans transferred (in years)	1.83	-	-	-
Net book value of loans transferred (at the time of transfer)	3,528	-	-	-
Aggregate consideration	12,724	-	-	-
Additional consideration realized in respect of accounts transferred in earlier years	-	-	-	-

* The principal outstanding includes 2,869 contracts written off with principal dues of ₹ 3406.85 lakhs

No Excess provision (net) reversed due to aforesaid transaction

- (v) Details of ratings on Security Receipts outstanding as on 31 March 2026 are given below:

Rating	Rating Agency	Recovery Rating	Gross Value of Outstanding
Brickwork Ratings India Pvt Ltd	RR1	100%-150%	7967.10

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026
XVII Disclosure on loans and advances, etc., if any, taken by the Directors and SMPs from the Company under scale-based Regulations issued by the Reserve Bank of India

Pursuant to the circular no. RBI/2021-22/112 DOR.CRE.REC.No.60/03.10.001/2021-22 dated 22 October 2021 on Scale Based Regulation (SBR): A Revised Regulatory Framework for NBFCs issued by the Reserve Bank of India (the RBI) read with Circular no. RBI/2022-23/29 DOR.CRE.REC.No.25/03.10.001/2022-23 dated 19 April 2022 on 'Loans and Advances – Regulatory Restrictions – NBFCs' issued by the RBI, the details of loans to directors, senior officers and relatives of directors and to entities where directors or their relatives have major shareholding are as under:

Accordingly, refer below details for loans and advances granted to Directors and Senior Officers, their relatives -

Particulars	31 March 2026		31 March 2025	
	Transaction during the year	Outstanding balance at year end	Transaction during the year	Outstanding balance at year end
Directors and their relatives	-	-	-	-
Entities associated with directors and their relatives	-	-	-	-
Senior Officers and their relatives*	53.33	53.63	-	-

* The transactions undertaken were prior to the 1 October 2022, i.e. applicability of the said regulations.

X Movement of Statutory Reserve

(As per Section 29C of the National Housing Bank Act, 1987)

Particulars	31 March 2026	31 March 2025
Balance at the beginning of the year		
a) Statutory Reserve u/s 29C of the National Housing Bank Act, 1987	240.00	240.00
b) Amount of special reserve u/s 36(1)(viii) of Income Tax Act, 1961 taken into account for the purposes of Statutory Reserve under Section 29C of the NHB Act, 1987	31,649.93	31,649.93
Total	31,889.93	31,889.93
Addition/Appropriation/Withdrawal during the year		
Add:		
a) Amount Transferred u/s 29C of the NHB Act, 1987	58.00	-
b) Amount of special reserve u/s 36(1)(viii) of Income Tax Act, 1961 taken into account for the purposes of Statutory Reserve under Section 29C of the NHB Act, 1987	1,200.00	-
Less:		
a) Amount appropriated from the Statutory Reserve u/s 29C of the NHB Act 1987	-	-
b) Amount withdrawn from the Special Reserve u/s 36(1)(viii) of Income Tax Act, 1961 which has been taken into account for the purposes of provision u/s 29C of the NHB Act, 1987	-	-
Balance at the end of the year		
a) Statutory Reserve u/s 29C of the National Housing Bank Act, 1987	298.00	240.00
b) Amount of special reserve u/s 36(1)(viii) of Income Tax Act, 1961 taken into account for the purposes of Statutory Reserve under Section 29C of the NHB Act, 1987	32,849.93	31,649.93
Total	33,147.93	31,889.93

XI As required under Guidelines on Liquidity Risk Management Framework for NBFCs issued by RBI vide notification no. RBI/2019-20/88 DOR.NBFC (PD) CC. No. 102/03.10.001/2019-20 dated 4 November 2019 and Master Direction - Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures) Directions, 2025
Public disclosure on liquidity risk
Funding Concentration based on significant counterparty (both deposits and borrowings)

Sr. No.	Type of instrument	Number of Significant Counter parties	Amount (₹ in Lakhs)	% of Total deposits	% of Total Liabilities
1	Deposits	Nil	Nil	Nil	Nil
2	Borrowings	15	6,20,531.34	NA	77.57%

* Amounts are at contracted values

Top 20 large deposits (amount in ₹ lakhs and % of total deposits)

Sr. No.	Description	Amount (₹ in Lakhs)	% of Total Deposits
1	NA	Nil	Nil

Top 10 borrowings (amount in ₹ lakhs and % of total borrowings)

Sr. No.	Description	Amount (₹ in Lakhs)	% of Total Borrowings
1	Total for top 10 borrowings	5,41,102.77	70.96%

Notes to the Financial Statements for the year ended 31 March 2026

Funding concentration based on significant instrument/product

Sr. No.	Name of the instrument /product	Amount (₹ in Lakhs)	% of Total Liabilities
1	Bank borrowings	2,82,984.89	35.38%
2	Non-convertible debentures	3,33,010.00	41.63%
3	Inter corporate deposits	8,850.00	1.11%
4	Sub debt	49,200.00	6.15%
5	Commercial Papers	77,500.00	9.69%
		7,51,544.89	93.95%
Funding concentration pertaining to insignificant instruments/products		-	0.00%
Total borrowings under all instruments/ products		7,51,544.89	93.95%

* Amounts are at contracted values

Stock Ratios:

Sr. No.	Name of instrument/ product	Amount (₹ in Lakhs)	% of Total Public funds	% of Total Liabilities	% of Total deposits
1	Commercial papers (CPs)	77,500.00	10.16%	9.69%	8.32%
2	NCDs with original maturity of less than one year	Nil	Nil	Nil	Nil
3	Other short-term liabilities	25,803.55	3.38%	3.23%	2.77%

Institutional set-up for liquidity risk management

The ultimate responsibility for liquidity risk management rests with the Board of directors, which has established Asset and Liability Committee (ALCO), Asset and Liability Management Committee (ALMCO) for the management of the Company's short, medium and long-term funding and liquidity management requirements. The ALCO and ALMCO meets regularly to review the liquidity position based on future cash flows. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows and by

matching the maturity profiles of financial assets and liabilities. The Company also maintains adequate liquid assets, banking facilities and reserve borrowing facilities to hedge against unexpected requirements.

In order to achieve above, the Company also has an Investment Policy to ensure that safety, liquidity and return on the surplus funds are given appropriate weightages and are placed in that order of priority. Investments are as per the operational parameters and framework within the limits as may be set by the Board for investment. The Board approves revising the limit as and when required. The policy is also reviewed periodically in the background of developments in the money markets and the on the external factors proactively to reduce the risk in the investments. A well-defined front and back office mechanism is in place to ensure a system of checks and balances.

Definition of terms as used in the table above:

a) Significant counterparty

A "Significant counterparty" is defined as a single counterparty or group of connected or affiliated counterparties accounting in aggregate for more than 1% of the NBFC's total liabilities.

b) Significant instrument/product:

A "Significant instrument/product" is defined as a single instrument/product of group of similar instruments/products which in aggregate amount to more than 1% of the NBFC's total liabilities.

c) Total liabilities:

Total liabilities include all external liabilities (other than equity).

d) Public funds:

"Public funds" includes funds raised either directly or indirectly through public deposits, inter-corporate deposits, bank finance and all funds received from outside sources such as funds raised by issue of commercial papers, debentures etc. but excludes funds raised by issue of instruments compulsorily convertible into equity shares within a year not exceeding 5 years from the date of issue.

It includes total borrowings outstanding under all types of instruments/products.

e) Other short-term liabilities:

All short-term borrowings other than CPs and NCDs with original maturity less than 12 months.

XII Liquidity Coverage Ratio (LCR)

S. No.	Particulars	Quarter ended 31 March 2026		Quarter ended 31 December 2025##		Quarter ended 30 September 2025##		Quarter ended 30 June 2025##	
		Total Un-Weighted	Total Weighted	Total Un-Weighted	Total Weighted	Total Un-Weighted	Total Weighted	Total Un-Weighted	Total Weighted
		Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#
High Quality Liquid Assets									
1	Total High Quality Liquid Assets (HQLA)	28,874.25	28,128.46	25,874.08	25,263.49	20,459.38	20,341.70	21,748.11	21,391.73
Cash Outflows									
2	Deposits (for deposit taking companies)	-	-	-	-	-	-	-	-
3	Unsecured wholesale funding	11,908.64	13,694.94	22,579.94	25,966.93	10,609.78	12,201.25	15,060.30	17,319.34
4	Secured wholesale funding	25,919.20	29,807.08	14,158.26	16,281.99	18,685.61	21,488.45	27,716.69	31,874.19

(₹ in Lakhs)

Notes to the Financial Statements for the year ended 31 March 2026

S. No.	Particulars	Quarter ended 31 March 2026		Quarter ended 31 December 2025##		Quarter ended 30 September 2025##		Quarter ended 30 June 2025##	
		Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted
		Value (Average)*	Value (Average)*	Value (Average)*	Value (Average)*	Value (Average)*	Value (Average)*	Value (Average)*	Value (Average)*
5	Additional requirements, of which								
(i)	Outflows related to derivative exposures and other collateral requirements								
(ii)	Outflows related to loss of funding on debt products								
(iii)	Credit and liquidity facilities								
6	Other contractual funding obligations	5,172.22	5,948.06	4,398.91	5,058.75	4,004.35	4,605.00	6,341.97	7,293.27
7	Other contingent funding obligations	34,222.22	39,355.56	24,759.78	28,473.75	19,939.13	22,930.00	17,937.59	20,628.23
8	TOTAL CASH OUTFLOWS	77,222.29	88,805.63	65,896.90	75,781.41	53,238.87	61,224.70	67,056.55	77,115.03
Cash Inflows									
9	Secured lending	-	-	-	-	-	-	-	-
10	Inflows from fully performing exposures (Secured)	24,688.89	18,516.67	21,951.09	16,463.32	21,221.74	15,916.30	20,170.33	15,127.75
11	Other cash inflows	90,728.75	68,046.56	97,633.76	73,225.32	1,14,121.61	85,591.21	97,285.23	72,963.92
12	TOTAL CASH INFLOWS	1,15,417.64	86,563.23	1,19,584.84	89,688.63	1,35,343.35	1,01,507.51	1,17,455.56	88,091.67
13	TOTAL HQLA		28,128.46		25,263.49		20,341.70		21,391.73
14	TOTAL NET CASH OUTFLOWS		22,201.41		18,945.36		15,306.18		19,278.76
15	LIQUIDITY COVERAGE RATIO (%)		126.70%		133.35%		133%		111%

Notes:

- The average LCR is calculated as simple average of daily observations over the quarter. The weightage factor is applied to compute weighted average value.
- Prior to introduction of LCR framework, the company used to maintain a substantial share of its liquidity in form of fixed deposits with banks and investment in debt mutual funds. Post the introduction of LCR framework, the Company has consciously worked towards increasing its investment in High Quality Liquid Assets (HQLA) as per the RBI guidelines in order to meet the LCR requirement.
- Components of High Quality Liquid Assets (HQLA)

Particulars	Quarter ended 31 March 2026		Quarter ended 31 December 2025##		Quarter ended 30 September 2025##		Quarter ended 30 June 2025##		
	Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted	Total Un- Weighted	Total Weighted	
	Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#	Value (Average)*	Value (Average)#	
Assets to be included as HQLA:									
-	Government Securities	21,488.89	21,488.89	19,793.48	19,793.48	18,000.00	18,000.00	18,000.00	18,000.00
-	Commercial Paper	4,971.95	4,226.16	4,070.60	3,460.01	784.58	666.89	2,375.87	2,019.49
-	Cash Balance	2,413.42	2,413.42	2,010.00	2,010.00	1,674.81	1,674.81	1,372.25	1,372.25
	Total	28,874.25	28,128.46	25,874.08	25,263.49	20,459.38	20,341.70	21,748.11	21,391.73

* Unweighted values calculated as outstanding balances maturing or callable within 30 days (for inflows and outflows).

Weighted values calculated after the application of respective haircuts (for HQLA) and stress factors on inflow and outflow.

Notes to the Financial Statements for the year ended 31 March 2026

The figures pertaining to December 31, 2025, September 30, 2025 & June 30, 2025 are unaudited and are as represented by the management.

Qualitative information:

The Company has implemented the guidelines on Liquidity Risk Management Framework prescribed by the Reserve Bank of India requiring maintenance of Liquidity Coverage Ratio (LCR), which aim to ensure that an NBFC maintains an adequate level of unencumbered HQLAs that can be converted into cash to meet its liquidity needs for a 30 calendar day time horizon under a significantly severe liquidity stress scenario.

LCR = Stock of High-Quality Liquid Assets (HQLAs)/Total Net Cash Outflows over the next 30 calendar days

HQLAs comprise of Cash*, Investment in Central and State Government Securities, and highly-rated Corporate Bonds and Commercial papers, including those of Public Sector Enterprises, as adjusted after assigning the haircuts as prescribed by RBI.

* Cash would mean Cash on hand and demand deposits with Scheduled Commercial Banks

Total net cash outflows are arrived after taking into consideration total expected cash outflows minus total expected cash inflows for the subsequent 30 calendar days. As prescribed by RBI, total net cash outflows over the next 30 days = Stressed Outflows - [Min (stressed inflows; 75% of stressed outflows)]. Total expected cash outflows (stressed outflows) are calculated by multiplying the outstanding balances of various categories or types of liabilities and off-balance sheet commitments by 115% (15% being the rate at which they are expected to run off further or be drawn down). Total expected cash inflows (stressed inflows) are calculated by multiplying the outstanding balances of various categories of contractual receivables by 75% (25% being the rate at which they are expected to under-flow).

The Liquidity Risk Management framework of the Company is governed by its Liquidity Risk Management Policy and Procedures approved by the Board. The Asset Liability Committee of the Board (ALCO) and Asset Liability Management Committee (ALMCO) oversee the implementation of liquidity risk management strategy of the Company and ensure adherence to the risk tolerance/limits set by the Board.

The Company maintains a robust funding profile with no undue concentration of funding sources. In order to ensure a diversified borrowing mix, concentration of borrowing through various sources is monitored. Further, the Company has prudential limits on investments in different instruments to maintain a healthy investment profile. The above is periodically monitored by ALMCO and reviewed by ALCO.

The average LCR is computed as simple averages of daily observations over the previous quarter.

The Company has implemented the LCR framework and has maintained LCR well above the regulatory threshold. The average LCR for the quarter ended March 31, 2026 is 126.70%, for the quarter ended December 31, 2025 is 133.35% which is above the regulatory requirement of 100% and for the quarter ended September 30, 2025 average LCR was stood at 133% and for the quarter ended June 30, 2025 average LCR was stood at 111%, which is above the regulatory requirement of 85%.

XIII Schedule to the Balance Sheet of the Company

In compliance with Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures) Directions, 2025

Particulars	Amount outstanding	Amount overdue
Liabilities side		
(1) Loans and advances availed by the HFC inclusive of interest accrued thereon but not paid:		
(a) Debentures: Secured	3,04,661.54	–
: Unsecured	40,239.96	–
(other than falling within the meaning of public deposits*)	–	–

Particulars	Amount outstanding	Amount overdue
Liabilities side		
(b) Deferred credits	–	–
(c) Term loans	2,83,488.74	–
(d) Inter-corporate loans and borrowing	9,108.45	–
(e) Commercial paper	73,981.55	–
(f) Public deposits*	–	–
(g) Other loans (Subordinate debt)	51,088.86	–
(2) Break-up of (1)(f) above (Outstanding public deposits inclusive of interest accrued thereon but not paid):		
(a) In the form of Unsecured debentures	–	–
(b) In the form of partly secured debentures i.e. debentures where there is a shortfall in the value of security	–	–
(c) Other public deposits	–	–
	Amount outstanding (net of provisions)	
Assets side		
(3) Break-up of loans and advances including bills receivables [other than those included in (4) below]:		
(a) Secured	8,23,037.51	
(b) Unsecured	8,925.90	
(4) Break up of leased assets and stock on hire and other assets counting towards asset financing activities		
(i) Lease assets including lease rentals under sundry debtors		
(a) Financial lease	NA	
(b) Operating lease	NA	
(ii) Stock on hire including hire charges under sundry debtors		
(a) Assets on hire	NA	
(b) Repossessed assets	NA	
(iii) Other loans counting towards asset financing activities		
(a) Loans where assets have been repossessed	NA	
(b) Loans other than (a) above	NA	
(5) Break-up of Investments		
Current investments		
1 Quoted		
(i) Shares		
(a) Equity	–	–

Notes to the Financial Statements for the year ended 31 March 2026

Particulars		Amount outstanding	Amount overdue
	(b) Preference	-	-
	(ii) Debentures and bonds	-	-
	(iii) Units of mutual funds	12,376.09	-
	(iv) Government securities	23,943.01	-
	(v) Others	14,883.11	-
2	Unquoted		
	(i) Shares		
	(a) Equity	-	-
	(b) Preference	-	-
	(ii) Debentures and bonds	-	-
	(iii) Units of mutual funds	-	-
	(iv) Government securities	-	-
	(v) Others	-	-
	Long term investments		
1	Quoted		
	(i) Shares		
	(a) Equity	-	-
	(b) Preference	-	-
	(ii) Debentures and bonds	-	-
	(iii) Units of mutual funds	-	-
	(iv) Government securities	-	-
	(v) Others	-	-
2	Unquoted		
	(i) Shares		
	(a) Equity	-	-
	(b) Preference	-	-
	(ii) Debentures and bonds	-	-
	(iii) Units of mutual funds	-	-
	(iv) Government securities	-	-
	(v) Others	-	-

(6) Borrower group-wise classification of assets financed as in (3) and (4) above:

Category	Amount net of provisions		
	Secured	Unsecured	Total
1	Related Parties **		
	(a) Subsidiaries	-	-
	(b) Companies in the same group	-	-
	(c) Other related parties	-	-
2	Other than related parties	8,23,037.51	8,925.90
			8,31,963.41

(7) Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted):

(Please see Note 3 below)

(₹ in Lakhs)

Category	Market Value/Break up or fair	Book Value (Net of Provisions)
1	Related Parties **	
	(a) Subsidiaries	-
	(b) Companies in the same group	-
	(c) Other related parties	-
2	Other than related parties	48,721.24
		48,721.24

(8) Other information

(₹ in Lakhs)

Particulars	Amount
(i) Gross non-performing assets	
(a) Related parties	-
(b) Other than related parties	20,335.15
(ii) Net non-performing assets	
(a) Related parties	-
(b) Other than related parties	6,285.80
(iii) Assets acquired in satisfaction of debt	-

* As defined in Paragraph 9 - of Reserve Bank of India (Non-Banking Financial Companies – Financial Statements: Presentation and Disclosures) Directions, 2025

** All notified Accounting Standards are applicable including for valuation of investments and other assets as also assets acquired in satisfaction of debt. However, market value in respect of quoted investments and break up/fair value/NAV in respect of unquoted investments shall be disclosed irrespective of whether they are classified as long term or current in (5) above.

XIV The Company has not granted any loans or advances against collateral of gold jewellery.

53 Balance Sheet disclosures as required under scale based regulations Section I

A Exposure

1) Exposure to real estate sector

Category	31 March 2026	31 March 2025
i) Direct exposure		
a) Residential Mortgages -		
Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented. Exposure would also include non-fund based (NFB) limits.	8,37,295.64	7,49,998.70
b) Commercial Real Estate -		
Lending secured by mortgages on commercial real estate (office buildings, retail space, multipurpose commercial premises, multifamily residential buildings, multi tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc.). Exposure would also include non-fund based (NFB) limits.	4,882.68	298.69

Notes to the Financial Statements for the year ended 31 March 2026

Category		31 March 2026	31 March 2025
c)	Investments in Mortgage Backed Securities (MBS) and other securitised exposures -		
	a) Residential	Nil	Nil
	b) Commercial Real Estate	Nil	Nil

Category		31 March 2026	31 March 2025
ii)	Indirect Exposure		
	Fund based and non-fund based exposures on National Housing Bank (NHB) and Housing Finance Companies (HFCs)	Nil	Nil
Total Exposure to Real Estate Sector		8,42,178.32	7,50,297.39

2) Exposure to capital market

Particulars	31 March 2026	31 March 2025
i) Direct investment in equity shares, convertible bonds, convertible debentures and units of equity oriented mutual funds the corpus of which is not exclusively invested in corporate debt		
ii) Advances against shares / bonds / debentures or other securities or on clean basis to individuals for investment in shares (including IPOs / ESOPs), convertible bonds, convertible debentures, and units of equity oriented mutual funds		
iii) Advances for any other purposes where shares or convertible bonds or convertible debentures or units of equity oriented mutual funds are taken as primary security		
iv) Advances for any other purposes to the extent secured by the collateral security of shares or convertible bonds or convertible debentures or units of equity oriented mutual funds i.e. where the primary security other than shares / convertible bonds / convertible debentures / units of equity oriented mutual funds does not fully cover the advances		
v) Secured and unsecured advances to stockbrokers and guarantees issued on behalf of stockbrokers and market makers		
vi) Loans sanctioned to corporates against the security of shares / bonds/debentures or other securities or on clean basis for meeting promoter's contribution to the equity of new companies in anticipation of raising resources	Not Applicable	Not Applicable
vii) Bridge loans to companies against expected equity flows/issues		
viii) Underwriting commitments taken up by the NBFCs in respect of primary issue of shares or convertible bonds or convertible debentures or units of equity oriented mutual funds		
ix) Financing to stockbrokers for margin trading		
x) All exposures to Alternative Investment Funds:		
(i) Category I		
(ii) Category II		
(iii) Category III		
Total exposure to capital market		

3) Sectorial exposure

Sectors	31 March 2026			31 March 2025		
	Total Exposure (includes on balance sheet and off-balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector*	Total Exposure (includes on balance sheet and off-balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector*
1. Agriculture and Allied Activities						
2. Industry	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
3. Services						
4. Personal Loans						
i. Housing Loans	7,57,775.81	18,408.48	2.43%	6,88,920.36	62,359.23	9.05%
ii. Non Housing Loan	1,75,156.06	1,926.67	1.10%	1,14,557.64	2,535.58	2.21%
Total of Personal Loans	9,32,931.87	20,335.15	2.18%	8,03,478.00	64,894.81	8.08%

* Percentage of Gross NPAs to total exposure is arrived after considering on-balance sheet and off-balance sheet exposures in total exposure.

4) Intra-group exposures

There is no Intra-group exposure for the current year along with comparatives for the previous year

5) Unhedged foreign currency exposure

There is no unhedged foreign currency exposure during the current year.

Notes to the Financial Statements for the year ended 31 March 2026
B Related Party Disclosure

Related Party	Parent (as per ownership or control)		Subsidiaries		Associates/ Joint ventures		Key Management Personnel		Relatives of Key Management Personnel		Others		Fellow Subsidiaries		Total	
	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025
Borrowings	-	-	-	-	4,700.00	4,700.00	-	-	-	-	-	-	6,650.00	27,725.00	11,350.00	32,425.00
Maximum outstanding of Borrowings during the year	-	-	-	-	4,700.00	4,700.00	-	-	-	-	-	-	27,725.00	42,275.00	32,425.00	46,975.00
Interest accrued but not due on ICD/Debentures	-	-	-	-	156.88	157.22	-	-	-	-	-	-	122.33	1,594.16	279.21	1,751.38
Deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Placement of deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Advances	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of fixed/other assets	158.99	127.20	-	-	-	-	-	-	-	-	-	-	32.63	17.58	191.62	144.78
Sale of fixed/other assets	17.46	1.16	-	-	-	-	-	-	-	-	-	-	10.84	10.82	28.30	11.98
Interest paid	-	-	-	-	409.80	409.48	-	-	-	-	-	-	1,211.78	2,662.51	1,621.58	3,071.99
Interest received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Others:																
- ESOP Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- ESOP Expenses	73.03	47.14	-	-	-	-	-	-	-	-	-	-	-	0.30	73.03	47.44
- Remuneration\ Sitting fees \ Commission	-	-	-	-	-	-	600.33	407.33	-	-	-	-	-	-	600.33	407.33
- Other Income	0.49	2.59	-	-	-	-	-	-	-	-	227.46	-	6.93	128.71	234.88	131.30
- Other Expenses	786.95	538.76	-	-	-	-	-	-	-	-	72.84	-	1,000.28	1,229.73	1,860.07	1,768.49
- Capital Advance	24.96	-	-	-	-	-	-	-	-	-	-	-	-	-	24.96	-
- Inter corporate deposits taken	-	-	-	-	-	-	-	-	-	-	-	-	6,650.00	17,375.00	6,650.00	17,375.00
- Inter corporate deposits repaid/ matured	-	-	-	-	-	-	-	-	-	-	-	-	27,725.00	28,225.00	27,725.00	28,225.00
- Subordinate debt repaid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Receivables	-	-	-	-	-	-	-	-	-	-	519.43	-	-	-	519.43	-
- Payables	351.23	148.96	-	-	-	-	20.31	24.51	-	-	-	-	64.91	107.01	436.45	280.48

C Disclosure of complaints
1) Summary information on complaints received by the NBFCs from customers and from the Offices of Ombudsman

SN	Particulars	31 March 2026	31 March 2025
	Complaints received by the NBFC from its customers		
1	Number of complaints pending at beginning of the year	88	43
2	Number of complaints received during the year	1,475	1,553
3	Number of complaints disposed during the year	1,554	1,508
3.1	Of which, number of complaints rejected by the NBFC	-	-
4	Number of complaints pending at the end of the year	9	88
	Maintainable complaints received by the NBFC from Office of Ombudsman		
5	Number of maintainable complaints received by the NBFC from Office of Ombudsman	NA	NA
5.1	Of 5, number of complaints resolved in favour of the NBFC by Office of Ombudsman	NA	NA
5.2	Of 5, number of complaints resolved through conciliation/mediation/advisories issued by Office of Ombudsman	NA	NA
5.3	Of 5, number of complaints resolved after passing of Awards by Office of Ombudsman against the NBFC	NA	NA
6	Number of Awards unimplemented within the stipulated time (other than those appealed)	NA	NA

Note: Maintainable complaints refer to complaints on the grounds specifically mentioned in Integrated Ombudsman Scheme, 2021 (Previously The Ombudsman Scheme for Non-Banking Financial Companies, 2018) and covered within the ambit of the Scheme.

Notes to the Financial Statements for the year ended 31 March 2026

2) Top five grounds of complaints received by the NBFCs from customers

31 March 2026

SN	Grounds of complaints, (i.e. complaints relating to)	Number of complaints pending at the beginning of the year	Number of complaints received during the year ending 31 March 2026	% increase/ decrease in the number of complaints received over the previous year ended 31 March 2025	Number of complaints pending at the end of the year	Of 5, the number of complaints pending beyond 30 days
1	Cibil Related	14	406	(2.64%)	1	—
2	Insurance Refund Not Received	30	354	(17.10%)	3	—
3	SMS and Calls On Wrong Number	1	77	1.32%	1	—
4	Moratorium/Tenure	5	74	39.62%	1	—
5	EMI Not Deducted Through ACH/ECS Mode	4	57	32.56%	0	—
6	Others	34	507	(12.59%)	3	—
	Total	88	1475	(5.02%)	9	

31 March 2025

SN	Grounds of complaints, (i.e. complaints relating to)	Number of complaints pending at the beginning of the year	Number of complaints received during the year ending 31 March 2025	% increase/ decrease in the number of complaints received over the previous year ended 31 March 2024	Number of complaints pending at the end of the year	Of 5, the number of complaints pending beyond 30 days
1	Insurance Refund Not Received	6	427	71%	30	—
2	CIBIL Related	14	417	44%	14	—
3	SMS & Calls On Wrong Number	6	76	(49%)	1	—
4	ROI Related	0	56	1300%	17	—
5	Delay in Loan Application	2	55	25%	0	—
6	Others	15	522	(86%)	26	—
	Total	43	1553	(65%)	88	

Section II

A Breach of covenant

During the current year, there is no instance of breach of covenant of loan availed or debt securities issued.

B Divergence in Asset Classification and Provisioning

No divergence in asset classification and provisioning was assessed by the RBI / NHB.

55 Events after reporting date

There have been no significant events after the reporting date that require disclosure in these financial statements.

56 Additional disclosures

i) Relationship with struck off Companies : The Company has been undertaken transactions with company whose name is struck off under section 248 of Companies Act, 2013 or section 560 of Companies Act, 1956 in the financial years ended 31 March, 2026.

Name of Vendor	Relationship	Nature of Transaction	Balance outstanding
Agarwal Super Fast Pack Relocations Pvt Ltd	Vendor	Courier Expenses	Nil

ii) During the financial years ended 31st March 2026 and 31st March 2025, the Company has granted any loans or advances in the nature of loans to promoters, directors, KMPS, SMPS and the related parties (as defined under the Companies Act, 2013), either severally or jointly with any other person (a) repayable on demand or (b) without specifying any terms or period of repayment.

Accordingly, refer below details for loans and advances granted to Directors and Senior Officers, their relatives -

Particulars	31 March 2026		31 March 2025	
	Transaction during the year	Outstanding balance at year end	Transaction during the year*	Outstanding balance at year end
Directors and their relatives	—	—	—	—
Entities associated with directors and their relatives	—	—	—	—
Senior Officers and their relatives*	53.33	53.63	—	—

Notes to the Financial Statements for the year ended 31 March 2026

- iii) There is no Benami Property held by the Company and there is no proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- iv) There is no charges or satisfaction in relation to any debt / borrowings yet to be registered with ROC beyond the statutory period.
- v) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- vi) The Company has not been declared as a wilful defaulter by any bank or financial institution or other lender in the financial year ended March 31, 2026 and March 31, 2025.
- vii) There are no transactions which have not been recorded in the books of accounts and has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Also, there are no previously unrecorded income and related assets.
- viii) The Company has not transferred any assets that are derecognised in their entirety where the Company continues to have continuing involvement.
- ix) **Going Concern:**
The financial statements of the Company are prepared on a going concern basis for the year ended 31st March 2026. The Management is satisfied that the Company shall be able to continue its business for the foreseeable future and no material uncertainty exists that may cast significant doubt on the going concern assumption. In making this assessment, the Management has considered a wide range of information relating to present and future conditions, including future projections of profitability, cash flows and capital resources.
- x) **Merger Scheme:**
Pursuant to Regulation 51 (2) and other applicable provisions, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the Board of Directors of the Company, at its meeting held on Wednesday, 28th January 2026, has accorded its in-principle approval for evaluating the proposal for consolidation including Scheme of merger by absorption of Mahindra Rural Housing Finance Limited ("MRHFL", the Company), in Mahindra & Mahindra Financial

Services Limited (MMFSL, the Holding Company) which owns 98.43% of the paid-up share capital of the Company, and authorised the management to appoint various consultants, advisors and intermediaries for the purpose.

The said in-principle approval is subject to further evaluation being carried out by the Committee of Independent Directors and Audit Committee of the Board and necessary recommendations being made by them.

- xi) There was no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year.
- xii) **Utilisation of Borrowed funds and share premium:**
 - A) The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall -
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;
 - B) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall -
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- 57 Previous year figures have been regrouped/ reclassified wherever necessary, to conform to current year classification.

Signatures to Notes 1 to 57

As per our report of even date attached.

For G M Kapadia & Co.

Chartered Accountants

Firm's Registration No: 104767W

Hitesh Jain

Partner

Membership No: 410215

Mumbai
15 April 2026

Debasish Kar

Chief Executive Officer

Dinesh Prajapati

Chief Financial Officer

Mumbai
15 April 2026

Raul Rebello

Director

[DIN: 10052487]

Navin Joshi

Company Secretary

[ACS9049]

For and on behalf of the Board of Directors

Mahindra Rural Housing Finance Limited

CIN: U65922MH2007PLC169791

Jyotin Mehta

Director

[DIN: 00033518]

INDEPENDENT AUDITOR'S REPORT

To the Members of
Mahindra Manulife Investment Management Private Limited

REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

OPINION

We have audited the standalone financial statements of Mahindra Manulife Investment Management Private Limited ("the Company"), which comprise the standalone balance sheet as at 31st March 2026, and the standalone statement of profit and loss (including other comprehensive income), standalone statement of changes in equity and standalone statement of cash flows for the year then ended, and notes to the standalone financial statements, including a summary of the material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026, and its profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

KEY AUDIT MATTERS

Key audit matters ("KAM") are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reporting of Key Audit Matters as per the requirement of SA 701 are not applicable to the Company as it is an unlisted company.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's management and the Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report but does not include the standalone financial statements

and our auditor's report thereon. Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. The other information is expected to be made available to us after the date of this auditor's report.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

The Company's management and the Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the state of affairs, profit/loss and other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management and the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to

influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the standalone financial statements made by management and the Board of Directors.
- Conclude on the appropriateness of management and the Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- As required by the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government in terms of section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

- As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c. The standalone balance sheet, the standalone statement of profit and loss (including other comprehensive income), the standalone statement of changes in equity and the standalone statement of cash flows dealt with by this Report are in agreement with the books of account.
 - d. In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under section 133 of the Act.
 - e. On the basis of the written representations received from the directors as on 31 March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f. With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
 - g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigation on its financial position in its financial statements-Refer Note 35 to the financial statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (b) The management has represented, that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall:
- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or
 - provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries
- (c) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (a) and (b) contain any material mis-statement.
- v. No dividend has been declared or paid during the year by the Company.
- vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026, which has a feature of recording audit trail (edit log) facility
- and the same has been operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit we did not come across any instance of the audit trail feature being tampered with from the date of its implementation and according to the information provided to us, the audit trail has been preserved by the company as per the statutory requirements for record retention.
- h. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act, as amended, in our opinion and according to the information and explanation given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

For M. P. Chitale & Co
Chartered Accountants
Firm Reg. No. 101851W

sd/
Santosh More
Partner
M. No. 114236
UDIN: 26114236MEVMBJ8361

Place: Mumbai
Date: April 20, 2026

**ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT
(REFERRED TO IN PARAGRAPH (1) UNDER 'REPORT ON OTHER LEGAL AND
REGULATORY REQUIREMENTS' SECTION OF OUR REPORT OF EVEN DATE)**

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
- (B) The Company has maintained proper records showing full particulars of Intangible assets.
- (b) According to the information and explanations given to us, the Company has a regular programme of physical verification of its Property, Plant and equipment by which all Property, Plant and equipment are verified in a phased manner. In our opinion, the periodicity of physical verification is reasonable having regard to size of the Company and the nature of its assets. The property, plant and equipment have been physically verified by the management during the year and the discrepancies noticed between the books records and the physical records have been properly dealt with in the books of accounts.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company do not hold any immovable properties. Thus, paragraph 3(i)(c) of the Order is not applicable to the Company.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, plant and equipment (including Right-of-use assets) or Intangible assets or both during the year.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings initiated or pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.
- (ii) (a) The Company's business does not involve holding of any inventories. Accordingly, paragraph 3(ii)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been sanctioned any working capital limits in excess of five crore rupees from banks or financial institutions on the basis of security of current assets. Accordingly, paragraph 3(ii)(b) of the Order is not applicable to the Company.
- (iii) (a) In our opinion and according to the information and explanations given to us, during the year, the Company has not provided loans or provided advances in the nature of loans, or stood guarantee, or provided security to any other entity.
- (b) In our opinion and according to the information and explanations given to us, the Company has not provided guarantees or given security. The investments made by the company is not prejudicial to the company's interest.
- (c) In our opinion and according to the information and explanations given to us, the Company has not provided loans or provided advances in the nature of loans. Hence, this clause (iii) (c) to (iii) (f) are not applicable.
- (iv) In our opinion and according to the information and explanations given to us, the Company has not granted any loans or provided guarantees or security in connection with any director or any person in whom the director is interested which attract the provisions of sections 185 of the Act. The Company has complied with the provisions of section 186 of the Act, with respect to investments made by the Company.
- (v) In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits as per the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other relevant provisions of the Act and the rules framed thereunder. Accordingly, paragraph 3(v) of the Order is not applicable to the Company.
- (vi) The Central Government has not prescribed the maintenance of cost records under section 148(1) of the Act, for any of the services rendered by the Company. Accordingly, paragraph 3(vi) of the Order is not applicable to the Company.
- (vii) (a) The Company has been regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, income tax, goods and service tax, cess and other material statutory dues applicable to it to the appropriate authorities. As explained to us, the Company did not have any undisputed statutory dues on account of sales tax, wealth tax, duty of customs and duty of excise value added tax, cess and any other statutory dues to the appropriate authorities. No undisputed amounts payable in respect of provident fund, employees' state insurance, income tax, goods and service tax, cess and other material statutory dues were in arrears as at 31st March 2026 for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us and on the basis of our examination of records, there are no dues of income tax, goods and service tax, cess, provident fund, employees' state insurance and other material statutory dues that have not been deposited on account of any dispute.

- (viii) In our opinion and according to the information and explanations given to us, there is no transactions of the earlier year that was not recorded in the books of account have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Accordingly, paragraph 3(viii) of the Order is not applicable to the Company.
- (ix) In our opinion and according to the information and explanations given to us, the Company does not have any outstanding loans or borrowings from banks, financial institutions or government. Accordingly, clause (a) to (f) of paragraph 3(ix) of the Order is not applicable to the Company.
- (x) (a) In our opinion and according to the information and explanations given to us and based on our examination of the records of the Company, the Company has not raised any monies by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, Clause (a) of paragraph 3(x) of the Order is not applicable to the Company.
- (b) In our opinion and according to the information and explanations given to us and based on our examination of the records of the Company, the company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, Clause (b) of paragraph 3(x) of the Order is not applicable to the Company.
- (xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud by the Company or on the Company by its officers or employees has been noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) According to the information and explanations given to us and based on our examination of the records of the Company, no report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government. Accordingly, Clause (b) of paragraph 3(xi) of the Order is not applicable to the Company.
- (c) According to the information and explanations given to us and based on our examination of the records of the Company, no whistle-blower complaints, have been received during the year by the company;
- (xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company as per the Act. Accordingly, clauses (a) to (c) of paragraph 3(xii) of the Order are not applicable to the Company.
- (xiii) In our opinion and according to the information and explanations given to us, the Company is in compliance with Section 177 and 188 of the Companies Act for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements etc. as required by the applicable accounting standards.
- (xiv) (a) According to the information and explanations given to us and based on our examination of the records of the Company, we confirm that the company has an internal audit system commensurate with the size and nature of its business.
- (b) The reports of the Internal Auditors for the period under audit provided by the company were considered by the statutory auditor.
- (xv) According to the information and explanations given to us and based on our examination of the records of the Company, we confirm that the company has not entered into any non-cash transactions with directors or persons connected with them during the year and hence, the provisions of Section 192 of the Act are not applicable to the Company. Thus, paragraph 3(xv) of the Order is not applicable to the Company.
- (xvi) (a) According to the information and explanations given to us, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given to us and based on our examination of the records of the Company, the company has not conducted any Non-Banking Financial or Housing Finance activities without a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi)(b) of the Order is not applicable to the Company.
- (c) According to the information and explanations given to us and based on our examination of the records of the Company, the company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, paragraph 3(xvi)(c) of the Order is not applicable to the Company.
- (d) According to the information and explanations given to us and the audit procedures performed by us, we report that the Group has five Core Investment Companies.
- (xvii) According to the information and explanations given to us and based on our examination of the records of the Company, the company has not incurred any cash losses in the current financial year but has incurred Rupees 109 Lakhs in the immediately preceding financial year.

(xviii) According to the information and explanations given to us and based on our examination of the records of the Company, there is no resignation of statutory auditor during the year.

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all

liabilities falling due within a period of one year from the balance sheet date, will get discharged.

(xx) In our opinion, the provisions of section 135 of the Act regarding Corporate Social Responsibilities are not applicable to the Company. Therefore, reporting under sub clause (a) and (b) of clause 3(xx) of the Order is not applicable to the Company;

For M. P. Chitale & Co
Chartered Accountants
Firm Reg. No. 101851W

sd/
Santosh More
Partner
M. No. 114236
UDIN: 26114236MEVMBJ8361

Place: Mumbai
Date: April 20, 2026

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT (REFERRED TO IN PARAGRAPH 2(F) UNDER 'REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS' SECTION OF OUR REPORT OF EVEN DATE)

REPORT ON THE INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE AFORESAID STANDALONE FINANCIAL STATEMENTS UNDER CLAUSE (I) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013

Opinion

We have audited the internal financial controls with reference to financial statements of Mahindra Manulife Investment Management Private Limited ("the Company") as of 31st March 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls over financial reporting with reference to these financial statements and such internal financial controls over financial reporting with reference to these financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management's and Board of Director's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements

included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For M. P. Chitale & Co
Chartered Accountants
Firm Reg. No. 101851W

sd/
Santosh More
Partner
M. No. 114236

UDIN: 26114236MEVMBJ8361

Place: Mumbai
Date: April 20, 2026

BALANCE SHEET AS AT 31 MARCH 2026

Particulars	Note no.	Rs. in lakhs	
		As at 31 March 2026	As at 31 March 2025
ASSETS			
Financial Assets			
a) Cash and cash equivalents	3	12.60	9.61
b) Bank Balance other than (a) above	4	2,600.00	2,600.00
c) Receivables			
– Trade Receivables	5	1,631.40	969.41
d) Investments	6	17,146.79	16,130.51
e) Other financial assets	7	443.96	477.58
		<u>21,834.75</u>	<u>20,187.11</u>
Non-financial Assets			
a) Current tax assets (Net)	8	–	51.92
b) Property, Plant and Equipment	9	718.87	748.30
c) Right of Use asset	9	1,576.90	1,329.29
d) Other intangible assets	10	18.52	42.89
e) Other non-financial assets	11	329.98	299.00
		<u>2,644.27</u>	<u>2,471.40</u>
Total Assets		<u>24,479.02</u>	<u>22,658.51</u>
LIABILITIES AND EQUITY			
LIABILITIES			
Financial Liabilities			
a) Trade Payables			
i) total outstanding dues of micro and small enterprises	12	126.80	32.39
ii) total outstanding dues of creditors other than micro and small enterprises	12	349.31	202.67
b) Other financial liabilities	13	3,035.98	2,462.06
		<u>3,512.09</u>	<u>2,697.12</u>
Non-financial Liabilities			
a) Current Tax Liabilities (net)	14	25.13	–
b) Provisions	15	2,302.65	1,819.76
c) Other non-financial liabilities	16	427.27	321.37
		<u>2,755.05</u>	<u>2,141.13</u>
EQUITY			
a) Equity Share capital	17	38,294.12	38,294.12
b) Other Equity	18	(20,082.24)	(20,473.86)
		<u>18,211.88</u>	<u>17,820.26</u>
Total Liabilities and Equity		<u>24,479.02</u>	<u>22,658.51</u>
Summary of material accounting policies	2		

The accompanying notes form an integral part of the financial statements.

As per our report of even date

For M. P. Chitale & Co.

Chartered Accountants

Firm's Registration No: 101851W

sd/-

Santosh More

Partner

Membership No: 114236

For and on behalf of the Board of Directors of

Mahindra Manulife Investment Management Private Limited

sd/-

Raul Rebello

Chairman

[DIN: 10052487]

sd/-

Anthony Heredia

Managing Director & CEO

[DIN: 02205628]

sd/-

Chitra Andrade

Director

[DIN: 08090478]

sd/-

Vijay Ramchandran

Director

[DIN: 02639324]

sd/-

Ashwini Sankhe

Chief Financial Officer

sd/-

Ravi Dayma

Company Secretary

[ACS - 20803]

Place : Mumbai

Date : April 20, 2026

Place : Mumbai

Date : April 20, 2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Note No.	Rs. in lakhs	
		Year ended 31 March 2026	Year ended 31 March 2025
Revenue from operations			
Fees and commission Income	19	10,186.29	7,403.05
Total Revenue from operations		10,186.29	7,403.05
Other Income	20	1,224.77	1,368.24
Total Income		11,411.06	8,771.29
Expenses			
Employee Benefits Expenses	21	6,532.84	6,302.23
Finance costs	22	133.92	118.02
Depreciation and amortization	23	638.01	567.04
Others expenses	24	3,333.01	2,789.89
Total Expenses		10,637.78	9,777.18
Profit / (loss) before exceptional items and tax		773.28	(1,005.89)
Exceptional items	34	123.12	–
Profit/(Loss) Before Tax		650.16	(1,005.89)
Tax Expense :			
(i) Current tax		232.03	–
(ii) Deferred tax		–	–
		232.03	–
Profit/(Loss) After Tax	A	418.13	(1,005.89)
Other Comprehensive Income			
(A) (i) Items that will not be reclassified to profit or loss:-			
- Remeasurement gain / (loss) on defined benefit plans		(36.09)	(17.15)
- Net gain / (loss) on fair valuation of equity instruments		9.58	(2.69)
(ii) Income tax impact thereon		–	–
(B) Items that will be reclassified to profit or loss		–	–
Total Other Comprehensive Income	B	(26.51)	(19.84)
Total Comprehensive Income for the year	(A+B)	391.62	(1,025.73)
Earnings per equity share			
Basic and diluted Earnings/(Loss) per share (in ₹) (Nominal value per share ₹ 10)	25	0.11	(0.26)
Summary of material accounting policies	2		

The accompanying notes form an integral part of the financial statements.

As per our report of even date

For M. P. Chitale & Co.

Chartered Accountants

Firm's Registration No: 101851W

sd/-

Santosh More

Partner

Membership No: 114236

For and on behalf of the Board of Directors of

Mahindra Manulife Investment Management Private Limited

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Ashwini Sankhe

Chief Financial Officer

sd/-

Ravi Dayma

Company Secretary

[ACS - 20803]

Place : Mumbai

Date : April 20, 2026

Place : Mumbai

Date : April 20, 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2026

A. Equity share capital

Particulars	Rs. in lakhs	
	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	38,294.12	38,294.12
Changes in equity share capital during the year	-	-
Balance at the end of the year	38,294.12	38,294.12

B. Other Equity

Particulars	Rs. in lakhs			
	Securities Premium	Reserves and Surplus Retained earnings	Other Comprehensive Income (OCI)	Total
Balance as at 1 April 2025	7,046.46	(27,465.24)	(55.08)	(20,473.86)
Profit / (Loss) for the year	-	418.13	-	418.13
Remeasurement gain / (loss) on defined benefit plans	-	-	(36.09)	(36.09)
Net gain / (loss) on fair valuation of equity instruments	-	-	9.58	9.58
Total Comprehensive Income for the year	-	418.13	(26.51)	391.62
Balance as at 31 March 2026	7,046.46	(27,047.11)	(81.59)	(20,082.24)

Particulars	Rs. in lakhs			
	Securities Premium	Reserves and Surplus Retained earnings	Other Comprehensive Income (OCI)	Total
Balance as at 1 April 2024	7,046.46	(26,459.35)	(35.24)	(19,448.13)
Profit / (Loss) for the year	-	(1,005.89)	-	(1,005.89)
Remeasurement gain / (loss) on defined benefit plans	-	-	(17.15)	(17.15)
Net gain / (loss) on fair valuation of equity instruments	-	-	(2.69)	(2.69)
Total Comprehensive Income for the year	-	(1,005.89)	(19.84)	(1,025.73)
Balance as at 31 March 2025	7,046.46	(27,465.24)	(55.08)	(20,473.86)

See summary of material accounting policies and accompanying notes which form an integral part of the financial statements
As per our report of even date

For M. P. Chitale & Co.

Chartered Accountants
Firm's Registration No: 101851W

sd/-

Santosh More

Partner

Membership No: 114236

For and on behalf of the Board of Directors of

Mahindra Manulife Investment Management Private Limited

sd/-

Raul Rebello

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Ashwini Sankhe

Chief Financial Officer

sd/-

Ravi Dayma

Company Secretary

[ACS - 20803]

Place : Mumbai

Date : April 20, 2026

Place : Mumbai

Date : April 20, 2026

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Rs. in lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
A) Cash Flow From Operating Activities		
Profit/(Loss) before exceptional items and taxes	773.28	(1,005.89)
Add/(Less) : Adjustments for		
Depreciation and amortization	638.01	567.04
Finance Costs	133.92	118.02
Share based compensation to employees	538.81	799.38
Fair Value (Gain)/Loss on Investments	(162.12)	(221.86)
Investment Income from Financial Instruments	(590.11)	(686.55)
(Profit)/Loss on Derecognition of Property, Plant and Equipment (net)	(1.14)	0.32
Remeasurement of ROU assets and lease liability	(20.46)	(4.29)
(Profit)/Loss on Sale of Investments (net)	(441.98)	(451.41)
Operating Profit/(Loss) before working capital changes	868.21	(885.24)
Adjustments for Changes in working capital		
Trade receivables	(661.99)	(226.61)
Other financial assets	33.62	153.46
Other non-financial assets	(30.97)	(59.19)
Trade Payables	241.05	(39.81)
Other financial liabilities	291.05	106.01
Other non-financial liabilities	105.90	54.10
Provisions	(215.12)	(274.83)
Cash generated from/(used in) operations	631.75	(1,172.11)
Income Tax paid (net of refunds)	(154.98)	2.32
Net Cash From/ (Used In) Operating Activities (A)	476.77	(1,169.79)
B) Cash Flow From Investing Activities		
Purchase of Property, Plant and Equipment and Other Intangible Assets	(297.21)	(255.80)
Proceeds from Sale of Property, Plant and Equipment and Other Intangible Assets	21.76	14.53
Proceeds from/ (Investments in) term deposits with banks (net)	–	1,550.00
Purchase of investments at FVTPL	(10,401.60)	(13,172.13)
Proceeds from sale of investments at FVTPL	9,999.00	12,693.00
Interest Received	590.11	686.55
Net Cash Generated From / (Used In) Investing Activities (B)	(87.94)	1,516.15
C) Cash Flow From Financing Activities		
Principal Element of Lease Payments	(251.92)	(226.28)
Interest Element of Lease Payments	(133.92)	(118.02)
Net Cash Generated From / (Used In) Financing Activities (C)	(385.84)	(344.30)

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2026 (CONTINUED)

Particulars	Rs. in lakhs	
	Year ended 31 March 2026	Year ended 31 March 2025
Net Increase / (Decrease) In Cash And Cash Equivalents (A+B+C)	2.99	2.06
Cash and Cash Equivalents at the beginning of the year	9.61	7.55
Cash And Cash Equivalents at the end of the year (Refer Note No. 3)	12.60	9.61
Components of Cash and Cash Equivalents		
Particulars		
Cash and cash equivalents at the end of the year		
– Cash on hand	0.63	0.57
– Balances with banks in current accounts	11.97	9.04
Total	12.60	9.61

Notes:

The above Cash Flow Statement has been prepared under the 'Indirect method' as set out in Ind AS 7 on 'Statement of Cash Flows'.

See summary of material accounting policies and accompanying notes which form an integral part of the financial statements

As per our report of even date attached.

For M. P. Chitale & Co.

Chartered Accountants
Firm's Registration No: 101851W

sd/-

Santosh More

Partner

Membership No: 114236

For and on behalf of the Board of Directors

Mahindra Manulife Investment Management Private Limited

sd/-

Raul Rebello

Chairman

[DIN: 10052487]

sd/-

Anthony Heredia

Managing Director & CEO

[DIN: 02205628]

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Chitra Andrade

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[DIN: 08090478]

sd/-

Vijay Ramchandran

Director

[DIN: 02639324]

sd/-

Ashwini Sankhe

Chief Financial Officer

sd/-

Ravi Dayma

Company Secretary

[ACS - 20803]

Place : Mumbai

Date : April 20, 2026

Place : Mumbai

Date : April 20, 2026

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

1. CORPORATE INFORMATION

Mahindra Manulife Investment Management Private Limited ('the Company'), was incorporated under the Companies Act, 1956 on June 20, 2013, with its registered office in Mumbai, Maharashtra, India. The company is a joint venture of Mahindra & Mahindra Financial Services Ltd. and Manulife Investment Management (Singapore) Pte. Ltd. The Company has a license from the Securities & Exchange Board of India to provide investment management services to the schemes of Mahindra Manulife Mutual Fund. SEBI granted the certificate of registration to Mahindra Manulife Mutual Fund on February 4, 2016. The Company is primarily engaged to act as an investment manager to Mahindra Manulife Mutual Fund and was managing twenty-seven schemes of Mahindra Manulife Mutual Fund as on March 31, 2026.

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES

2.1. Statement of compliance and basis for preparation and presentation of financial statements

These standalone or separate financial statements of the Company have been prepared in accordance with the Indian Accounting Standards ("Ind AS") as per the Companies (Indian Accounting Standards) Rules 2015 as amended and notified under Section 133 of the Companies Act, 2013 ("the Act") and other relevant provisions of the Act, as amended from time to time.

The financial statements of the Company for the year ended March 31, 2026, were approved for issue by the Company's Board of Directors on April 20, 2026.

2.2. Functional and presentation currency

These financial statements are presented in Indian Rupees ('INR' or '₹') which is also the Company's functional currency. All amounts are rounded off to the nearest lakh upto two decimal places, unless otherwise indicated.

2.3. Basis of measurement

The financial statements have been prepared on the historical cost basis, except for certain financial instruments which are measured at fair value as required by relevant Ind AS.

2.4. Measurement of fair values

A number of Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has established policies and procedures with respect to the measurement of fair values.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

2.5. Use of estimates and judgments

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. The management believes that these estimates are prudent and reasonable and are based upon the management's best knowledge of current events and actions as on the reporting date. Actual results could differ from these estimates and differences between actual results and estimates are recognised in the periods in which the results/actions are known or materialise. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Following are areas that involved a higher degree of estimate and judgement or complexity in determining the carrying amount of some assets and liabilities:

Property, Plant and Equipment

The estimates of useful lives and residual value of property, plant and equipment, and other intangible assets

RoU assets and liabilities

Determination of lease term and discount rate for lease liabilities

Fair value of financial instruments

The Company measures certain financial assets and liabilities on fair value basis at each balance sheet date or at the time they are assessed for impairment. Fair value measurement that are based on significant unobservable inputs (Level 3) require management's best estimate about future developments.

Defined benefit obligations

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

In addition to above, critical policies that involves critical accounting estimates includes impairment of non-financial assets, estimates of useful lives and residual value of property, plant and equipment and intangible assets, discount rate for lease liabilities and provisions and contingencies.

Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable and are based upon the management's best knowledge of current events and actions as on the reporting date.

2.6. Revenue recognition

Revenue (other than for those items to which Ind AS 109 Financial instruments are applicable) is measured at fair value of the consideration received or receivable. Ind AS 115 Revenue from contracts with customers outlines a single comprehensive model of accounting for revenue arising from contracts with customers

The Company recognises revenue from contracts with customers based on five-step model as set out in Ind AS 115

Step 1: identification of contract(s) with customers: A contract is defined as an agreement between two or more parties that create enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identification of the separate performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

Step 3: Determination of transaction price: The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocation of transaction price to the separate performance obligations in the contract: For a contract that has more than one performance obligation, the Company allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognition of revenue when (or as) the Company satisfies a performance obligation.

The Company principally generates revenue by providing asset management services to Mahindra Manulife Mutual fund and by providing investment advisory services to the Manulife Investment Management (Singapore) Pte. Ltd.

Investment management fees

Fees from management of mutual fund schemes are recognised on an accrual basis at specific rates, applied on the average daily net assets of the schemes of Mahindra Manulife Mutual Fund in accordance with the Investment Management Agreement between the Company and the Trustees of Mahindra Manulife Mutual Fund and SEBI (Mutual Fund) Regulations, 1996 as amended from time to time. Amount disclosed as fees are exclusive of Goods and Services Tax. The maximum amount of management fee that can be charged is subject to applicable SEBI regulations.

The contract includes a single performance obligation (series of distinct services) that is satisfied over time and the investment management

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

fees earned are considered as variable consideration. Invoices becomes payable when the bills are issued to the customer.

Investment Advisory Fees

Investment Advisory Fees are recognised on satisfaction of a performance obligation at a point in time in accordance with the respective terms of contract with counterparties.

Other Income

The gains / losses on sale of investments are recognised in the Statement of Profit and Loss on the trade day and it is determined on FIFO ('first in first out') method.

The gains / losses on termination of lease contracts are recognised in the Statement of Profit and Loss on the termination date after netting off the carrying value of the respective RoU asset against its Lease Liability.

Recognition of Interest Income

Interest income from a financial asset at FVTPL is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding.

Recognition of Dividend Income

Dividend from investments is recognised in the Statement of Profit and Loss when the right to receive payment is established.

Rental Income

Income from operating leases is recognized in the Statement of profit and loss on a straight-line basis over the lease term.

2.7. Property, Plant and Equipment ('PPE')

The cost of an item of PPE shall be recognised as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Cost of an item of PPE comprises of its purchase price (after deducting trade discounts and rebates) including import duties and non-refundable taxes, any directly attributable cost of bringing the item to its working condition for its intended use and estimated costs of dismantling and removing the item and restoring the site on which it is located.

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company and the cost of the item can be measured reliably.

Item of PPE are subsequently measured and stated at cost of acquisition (including incidental expenses), less accumulated depreciation and accumulated impairment loss, if any.

Cost of acquisition consists of purchase price or construction cost which is the amount paid, freight, duties, taxes and any other incidental expenses directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the management.

Subsequent expenditure is recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured.

Other repairs and maintenance costs are expensed off as and when incurred.

Advances paid towards the acquisition of PPE outstanding at each balance sheet date are disclosed separately as "Capital advances" under other non-financial assets. Capital work in progress comprises the cost of PPE that are not ready for its intended use at the reporting date

In accordance with Ind AS 116 - Leases, the Right-of-Use assets (Leasehold premises) are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-Use assets (Leasehold premises) are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

Depreciation on PPE is provided on straight-line basis in accordance with the useful lives specified in Schedule II to the Companies Act, 2013 on a pro-rata basis except for following assets in respect of which useful life is taken as estimated by the management based on the actual usage

pattern of the assets Depreciation methods, useful lives and residual values are reviewed in each financial year, and changes, if any, are accounted for prospectively.

Accordingly, useful life of assets is estimated as follows:

Assets	Useful life
Vehicles	- 4 years
Computers	- 3 years
Furniture and fixtures	- 10 years
Office equipment	- 2 to 5 years
Leasehold Improvements	- Over the primary lease period or useful life, whichever is less
Right-Of-Use assets (Leasehold premises)	- Over the period of lease

Exceptions to useful lives specified in Schedule II to the Companies Act, 2013 -

- Vehicles provided to employees as part of Cost-To-Company (CTC) scheme are depreciated using estimated useful life of 4 years.
- Assets costing less than Rs.5000/- are fully depreciated in the period of purchase.

Depreciation method, useful lives and residual values are reviewed at each financial year end and adjusted, if required.

Depreciation method, useful lives and residual values are reviewed at each financial year end and adjusted, if required. Depreciation on additions/disposals is provided on a pro- rata basis i.e. from/up to the date on which asset is ready to use/disposed off.

PPE is de-recognised on disposal or when no future economic benefits are expected from its use. Assets to be disposed off are reported at the lower of the carrying value and fair value less cost to sell. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the net carrying amount of the asset) is recognised in other income / netted off from any loss on disposal in the Statement of Profit and Loss in the year the asset is de-recognised.

2.8. Intangible assets

Other intangible assets including computer software are measured at cost and recognised if it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the cost of the asset can be measured reliably. Such other intangible assets are subsequently measured at cost less accumulated amortisation and accumulated impairment losses, if any.

Cost of an intangible asset comprises of its purchase price (after deducting trade discounts and rebates) including import duties and non-refundable taxes and any directly attributable cost for preparing the asset for its intended use.

Intangible assets are subsequently measured and stated at cost less accumulated amortisation and impairment loss, if any.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates and the cost of the asset can be measured reliably. All other expenditure is recognised in the Standalone Statement of Profit and Loss as incurred.

Intangible assets are stated at cost less accumulated amortisation and impairment loss, if any.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

Intangible assets are amortised over the estimated useful life. The maximum period for such amortisation is taken as 36 months based on management's estimates of useful life. Amortisation is calculated using the Straight-line method to write down the cost of intangible assets over their estimated useful lives.

Amortisation method, useful lives and residual values are reviewed at each financial year end and adjusted, if required.

Intangible assets are derecognised on disposal or when no future economic benefits are expected to arise from its continuous use, and the resultant gains or losses are recognised in the Standalone Statement of Profit and Loss.

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

2.9. Intangible assets under development

The intangible assets under development includes cost of intangible assets that are not ready for their intended use on the date of balance sheet less accumulated impairment losses, if any.

2.10. Cash and cash equivalent

Cash and cash equivalents include cash on hand, demand deposits and other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

2.11. Foreign exchange transactions and translations

Initial recognition

Transactions in foreign currencies are recognised at the prevailing exchange rates between the reporting currency and the foreign currency on the transaction date.

Translations

Transactions in foreign currencies are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the Statement of Profit and Loss.

Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss.

Non-monetary items, which are measured at fair value or other similar valuation denominated in a foreign currency, are translated using the exchange rate at the date when such value was determined.

Non-monetary items that are measured at historical cost in foreign currency are not re-translated at reporting date.

2.12. Financial instruments

Initial Recognition

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as - measured at:

- Amortised cost; or
- Fair Value through Other Comprehensive Income (FVTOCI) - debt investment; or
- Fair Value through Other Comprehensive Income (FVTOCI) - equity investment; or
- Fair Value through Profit or Loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

All financial assets not classified as measured at amortised cost or FVTOCI are measured at FVTPL.

The financial assets held with the objective to collect contractual cash flows as per the contractual terms that give rise on specified dates to cash flows that are solely payment of interest on the principal amount outstanding are measured at amortised cost on the reporting date. Accordingly, the Company measures investment in non-convertible debentures at amortised cost. Interest income and impairment if any, is recognised in the Statement of Profit and Loss.

For equity investments, the Company makes an election on an instrument-by-instrument basis to designate equity investments as measured at FVTOCI. These elected investments are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the reserves. The cumulative gain or loss is not reclassified to the Statement of Profit and Loss on disposal of the investments. These investments in equity are not held for trading. Instead, they are held for medium or long-term strategic purpose. Upon the application of Ind AS 109, the Company has chosen to designate these investments as FVTOCI as the Company believes that this provides a more meaningful presentation of medium or long-term strategic investments, than reflecting changes in fair value immediately in the Statement of Profit and Loss. Dividend income, if any, received on such equity investments are recognised in the Statement of Profit and Loss. Equity investments that are not designated to be measured at FVTOCI are designated to be measured as FVTPL. Subsequent changes in fair value are recognised in the Statement of Profit and Loss.

Financial assets at FVTPL are subsequently measured at fair value. Net gains and losses, any interest or dividend income, are recognized in Statement of profit and loss.

Financial liabilities and equity instruments

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all its liabilities. Equity instruments issued by the Company are recognised at the proceeds received. Transaction costs of an equity transaction are recognised as a deduction from equity.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading or it is designated as such on initial recognition. Other financial liabilities are subsequently measured at amortised cost. Interest expenses and foreign exchange gains and losses are recognised in the Statement of Profit and Loss. Any gain or loss on de-recognition is also recognised in the Statement of Profit and Loss.

De-recognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

If the Company enters into transactions whereby it transfers assets recognised on its balance sheet but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

De-recognition of financial liabilities

A financial liability is de-recognised when the obligation in respect of the liability is discharged, cancelled or expires. The difference between the carrying value of the financial liability and the consideration paid is recognised in the Statement of Profit and Loss.

Impairment of financial assets

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVTOCI, the loss allowance is recognised in OCI and is not reduced from the carrying amount of the financial asset in the balance sheet.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the Statement of Profit and Loss.

2.13. Security deposits measured at amortised cost

The Company's rent/lease agreements for the rented/ leased office premises are cancellable with a notice period of 2-3 months. All the agreements are considered to be short term in nature. Accordingly, the Company has not applied the provisions of Ind AS 109 - Financial Instruments for taking the effect of fair valuation of security deposits in the financial statements and the deposits.

2.14. Employee Benefits

Short-term employee benefits

All employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus and gratia. Short-term employee benefit obligations are measured on an undiscounted basis and these are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Defined contribution plans

Contribution to provident fund

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into an account with a separate entity and has no legal or constructive obligation to pay further amounts. The Company makes specified periodic contributions to the credit of the employees' account with the Employees' Provident Fund Organisation. Company's contribution paid/payable during the year to provident fund is recognised in the Statement of Profit and Loss.

National Pension System (NPS)

NPS is a defined contribution plan. In case employee opts for NPS, the Company contributes certain percentage of basic salary plus dearness pay, if any, of the eligible employees' salary to the NPS. The Company recognises such contribution as an expense as and when incurred.

Defined benefit plans

Gratuity

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's net obligation in respect of the defined benefit plan is calculated by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The Company's liability towards gratuity scheme is determined by an independent actuary, using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. Past services are recognized at the earlier of the plan amendment / curtailment and recognition of related restructuring costs/termination benefits.

The net interest cost/ income is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost/ income is included in employee benefit expense in the Statement of Profit and Loss.

Remeasurement of defined benefit plans, comprising of actuarial gains or losses, return on plan assets excluding interest income are recognised immediately in the Balance Sheet with corresponding debit or credit to other comprehensive income. Re-measurements are not reclassified to the Statement of Profit and Loss in subsequent period.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service ('past service cost' or 'past service gain) or the gain or loss on curtailment is recognised immediately in Statement of profit and Loss. The Company recognises gains and losses on the statement of a defined benefit plan when the settlement occurs.

Leave encashment / compensated absences / sick leave

The Company provides for the encashment / availment of leave with pay subject to certain rules as per leave policy for the company. The employees are entitled to accumulate leave subject to certain limits for future encashment / availment. The liability is provided based on the number of days of unutilized leave at each balance sheet date on the basis of an independent actuarial valuation.

Remeasurement gains or losses on long term compensated absences that are classified as other long term benefits are recognised in the Statement of Profit and Loss.

Employee Share based payments

Cash-settled share-based payments to employees are measured at the fair value of the equity instruments at each reporting date. Any change in fair value is recognized for the vested period in the Statement of Profit and Loss for the period as an employee benefit expenses

2.15. Scheme related expenses

As per SEBI circular dated October 22, 2018, all scheme related expenses subsequent to that date are to be borne by the mutual fund schemes. As a result, the investment management fees subsequent to this date are received net of all scheme expenses.

New Fund Offer ('NFO') expenses

Expenses pertaining to NFO are charged to the Statement of Profit and Loss in the year in which these expenses are incurred which is in compliance with SEBI (Mutual Fund) Regulations, 1996.

2.16. Finance Costs

Finance costs include interest expense accrued on a time basis, by reference to the principal outstanding. Interest expense on lease liabilities computed by applying the Company's weighted average incremental borrowing rate has been included under finance costs.

2.17. Income taxes

Income tax comprises of current and deferred tax. It is recognised in the Statement of Profit and Loss except to the extent that it relates to a business combination or to an item recognised directly in equity or in Other Comprehensive Income.

Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. It is measured using tax rates and tax laws enacted or substantively enacted by the reporting date.

Current tax assets and current tax liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously

The management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequence that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary difference could be utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

that affects neither the taxable profit nor the accounting profit. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is recognised in statement of profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

2.18. Securities issue expenses

Expenses incurred in connection with the fresh issue of share capital are adjusted against Securities premium.

2.19. Impairment of non-financial assets

The Company reviews the carrying amounts of its tangible and other intangible assets at the end of each reporting period, to determine whether there is any indication that those assets have impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is determined for an individual asset, unless the asset does not generate cash flows that are largely independent of those from other assets or group of assets.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, the assets is considered impaired, and is written down to its recoverable amount.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash generating unit) is increased to the revised estimate of its recoverable amount such that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised for the asset (or cash generating unit) in prior years. The reversal of an impairment loss is recognised in the statement of profit and loss.

2.20. Accounting for provisions, contingent liabilities, contingent assets and commitments

Provisions are recognised when there is a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that the outflow of resources would be required to settle the obligation, the provision is reversed.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Contingent liabilities are not recognised in the financial statements. Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. The Company does not recognise contingent asset.

Commitments includes the amount of purchase order (net of advance) issued to counterparties for supplying/ development of assets and amounts pertaining to Investments which have been committed but not called for.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each Balance Sheet date.

2.21. Leases

Where the Company is the lessee

As a lessee, the Company's lease asset class primarily consist of buildings or part thereof taken on lease for office premises and certain IT equipment used for operating activities. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the lease term.

The lease liability is initially measured at amortized cost at the present value of the future lease payments that are not paid at the commencement date, discounted using the Company's incremental average borrowing rate. Lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Company changes its assessment of whether it will exercise an extension or a termination option

The Company has used a single discount rate to a portfolio of leases with similar characteristics.

Where the Company is the lessor

At the inception of the lease, the Company classifies each of its leases as either a finance lease or an operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, contract is classified as a finance lease. All other leases are classified as operating leases.

In accordance with Ind AS 116, Leases, the financial information has been presented in the following manner:

- a) ROU assets and lease liabilities have been included within the line items 'Property, plant and equipment' and 'Other financial liabilities' respectively in the Balance sheet,
- b) Interest expenses on the lease liability and depreciation charge for the right-to-use asset have been included within the line items "Finance costs" and 'Depreciation, amortization and impairment' respectively in the statement of profit or loss.
- c) Short-term lease payments and payments for leases of low-value assets, where exemption as permitted under this standard is availed, have been recognized as expense on a straight-line basis over the lease term in the statement of Profit and Loss.
- d) Cash payments for the principal and interest of the lease liability have been presented within "financing activities" in the statement of cash flows;
- e) The disclosures as required in accordance with Ind AS 116, Leases, are set out under note no. 31.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
2.22. Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share is the net profit/ loss for the period after deducting preference dividends and any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, sub-division of shares etc. that have changed the number of equity shares outstanding, without a corresponding change in resources. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders is divided by the weighted average number of equity shares outstanding during the period, considered for deriving basic earnings per share and weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

3. Cash and cash equivalents

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Cash on hand	0.63	0.57
Balances with banks	11.97	9.04
Total	12.60	9.61

4. Bank Balance other than cash and cash equivalents

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Term deposit with banks	2,600.00	2,600.00
Total	2,600.00	2,600.00

5. Trade Receivables

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Investment Management Fee Receivable	1,525.30	873.19
Advisory Services Fee Receivable	106.10	96.22
Total	1,631.40	969.41

- a) No trade or other receivable is due from directors or other officers or any of them either severally or jointly with any other person nor any trade or other receivable is due from firms, Limited liability partnerships or private companies in which any director is a partner, a director or a member.
- b) Trade receivable is due within 30 to 90 days from the date of the invoice.

Trade Receivables Ageing Schedule as at 31 March 2026

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 Months – 1 year	1-2 years	2-3 Years	More than 3 years	
Undisputed Trade receivables – considered good	1,631.40	–	–	–	–	1,631.40
Total	1,631.40	–	–	–	–	1,631.40

Trade Receivables Ageing Schedule as at 31 March 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 Months – 1 year	1-2 years	2-3 Years	More than 3 years	
Undisputed Trade receivables – considered good	969.41	–	–	–	–	969.41
Total	969.41	–	–	–	–	969.41

6. Investments

Particulars	As at March 31, 2026				As at March 31, 2025			
	At Amortised Cost	At FVTOCI	At FVTPL	Total	At Amortised Cost	At FVTOCI	At FVTPL	Total
Mutual Fund	–	–	12,361.58	12,361.58	–	–	11,355.94	11,355.94
Debt Securities	4,700.00	–	–	4,700.00	4,700.00	–	–	4,700.00
Equity Instruments	–	61.24	–	61.24	–	51.66	–	51.66
Alternative Investment Fund	–	–	23.97	23.97	–	–	22.91	22.91
Total Gross Investements (A)	4,700.00	61.24	12,385.55	17,146.79	4,700.00	51.66	11,378.85	16,130.51
Investments outside India	–	–	–	–	–	–	–	–
Investments in India	4,700.00	61.24	12,385.55	17,146.79	4,700.00	51.66	11,378.85	16,130.51
Total (B)	4,700.00	61.24	12,385.55	17,146.79	4,700.00	51.66	11,378.85	16,130.51
Less: Allowance for Impairment (C)	–	–	–	–	–	–	–	–
Total Net Investements (D)=(A)-(C)	4,700.00	61.24	12,385.55	17,146.79	4,700.00	51.66	11,378.85	16,130.51

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
7. Other financial assets

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Interest accrued on investments	261.10	290.23
Security Deposits	182.08	182.34
Other Receivables	0.78	5.01
Total	443.96	477.58

8. Current tax assets (Net)
**(i) Advance Tax/Tax deducted at source
(net of provision for tax)**

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Advance Tax/Tax deducted at source (net of provision for tax)	-	51.92
Total	-	51.92

(ii) Unused tax losses - Revenue in nature

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Expiry period		
Upto Five years	17,073.27	17,826.82
More than Five years	3,669.13	6,448.67
No Expiry Date	914.50	896.79
Total	21,656.90	25,172.28

9. Property, Plant and Equipments
As at 31 March 2026
(Rs. in Lakhs)

Asset description	GROSS BLOCK				DEPRECIATION/AMORTISATION			NET BLOCK	
	As at 01 April 2025	Additions	Deductions/ adjustments	As at 31 March 2026	As at 01 April 2025	Additions	Deductions/ adjustments	As at 31 March 2026	As at 31 March 2026
Computers & Network	385.86	57.39	1.14	442.11	229.55	82.74	1.14	311.15	130.96
Furniture & fixtures	64.04	11.05	7.43	67.66	24.19	8.20	6.33	26.06	41.60
Vehicles	649.46	214.24	103.03	760.67	369.05	157.63	84.88	441.80	318.87
Office Equipments	174.38	14.53	4.98	183.93	73.66	32.05	4.82	100.89	83.04
Leasehold Improvements	212.85	-	-	212.85	41.84	26.61	-	68.45	144.40
Right of Use Asset - leased premises	2,055.79	650.27	315.72	2,390.34	726.50	307.62	220.68	813.44	1,576.90
Total	3,542.38	947.48	432.30	4,057.56	1,464.79	614.85	317.85	1,761.79	2,295.77

As at 31 March 2025
(Rs. in Lakhs)

Asset description	GROSS BLOCK				DEPRECIATION/AMORTISATION			NET BLOCK	
	As at 01 April 2024	Additions	Deductions/ adjustments	As at 31 March 2025	As at 01 April 2024	Additions	Deductions/ adjustments	As at 31 March 2025	As at 31 March 2025
Computers & Network	242.75	144.52	1.41	385.86	168.71	62.25	1.41	229.55	156.31
Furniture & fixtures	65.75	0.85	2.56	64.04	20.06	6.35	2.22	24.19	39.85
Vehicles	634.95	88.98	74.47	649.46	285.99	143.90	60.84	369.05	280.41
Office Equipments	172.18	6.47	4.27	174.38	47.65	30.25	4.24	73.66	100.72
Leasehold Improvements	212.85	-	-	212.85	15.23	26.61	-	41.84	171.01
Right of Use Asset - leased premises	2,027.01	200.29	171.51	2,055.79	598.10	277.26	148.86	726.50	1,329.29
Total	3,355.49	441.11	254.22	3,542.38	1,135.74	546.62	217.57	1,464.79	2,077.59

There is no immovable property where title deed of such immovable property is not held in name of the Company or jointly held with others.

The Company has not revalued its Property, Plant and Equipment (including Right-of-Use Assets)

10. Other Intangible Assets
As at 31 March 2026
(Rs. in Lakhs)

Asset description	GROSS BLOCK				DEPRECIATION/AMORTISATION			NET BLOCK	
	As at 01 April 2025	Additions	Deductions/ adjustments	As at 31 March 2026	As at 01 April 2025	Additions	Deductions/ adjustments	As at 31 March 2026	As at 31 March 2026
Computer software	158.06	-	-	158.06	115.17	24.37	-	139.54	18.52
Total	158.06	-	-	158.06	115.17	24.37	-	139.54	18.52

As at 31 March 2025
(Rs. in Lakhs)

Asset description	GROSS BLOCK				DEPRECIATION/AMORTISATION			NET BLOCK	
	As at 01 April 2024	Additions	Deductions/ adjustments	As at 31 March 2025	As at 01 April 2024	Additions	Deductions/ adjustments	As at 31 March 2025	As at 31 March 2025
Computer software	143.08	14.98	-	158.06	93.93	21.24	-	115.17	42.89
Total	143.08	14.98	-	158.06	93.93	21.24	-	115.17	42.89

The Company has not revalued its Intangible Assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
11. Other non-financial assets

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Capital advances	11.47	18.38
Prepaid expenses	141.16	176.93
Balances with Government Authorities	161.57	95.93
Other advances	15.78	7.76
Total	329.98	299.00

12. Trade Payables

Based on and to the extent of the information received by the Company from the suppliers during the year regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act), the total outstanding dues of Micro and Small enterprise and other disclosures as per the Micro, Small and Medium Enterprises Development Act, 2006 (hereinafter referred to as "the MSMED Act") are given below:

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Total outstanding dues of Micro and small enterprises		
a) Dues remaining unpaid to any supplier at the year end		
– Principal	126.80	32.39
– Interest on the above	–	–
b) Interest paid in terms of Section 16 of the MSMED Act along with the amount of payment made to the supplier beyond the appointed day during the year	–	–
– Principal paid beyond the appointed date	–	–
– Interest paid in terms of section 16 of the MSMED Act	–	–
c) Amount of interest due and payable for the year of delay on payments made beyond the appointed day during the year	–	–
d) Amount of interest accrued and remaining unpaid at the year end	–	–
e) Further interest due and payable even in the succeeding years, until such date when the interest due as above are actually paid to the small enterprises	–	–
Total outstanding dues of creditors other than micro and small enterprises	349.31	202.67
Total	476.11	235.06

Trade Payables Ageing Schedule as at 31 March, 2026
Trade Payables - Undisputed

Particulars	(Rs. in Lakhs)				
	Outstanding for following periods				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
(i) MSME	126.80	–	–	–	126.80
(ii) Others	349.31	–	–	–	349.31
Total	476.11	–	–	–	476.11

Trade Payables Ageing Schedule as at 31 March 2025
Trade Payables - Undisputed

Particulars	(Rs. in Lakhs)				
	Outstanding for following periods				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
(i) MSME	32.39	–	–	–	32.39
(ii) Others	202.67	–	–	–	202.67
Total	235.06	–	–	–	235.06

13. Other financial liabilities

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Employee Benefits payable	1,227.04	942.78
Other payable	12.30	5.51
Lease Liability	1,796.64	1,513.77
Total	3,035.98	2,462.06

Terms & Conditions of financial liabilities

- Trade payables are normally settled on 30 days terms
- Other financial liabilities are normally settled as and when due

14. Current Tax Liabilities (net)

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Provision for Income Tax (Net of Advance tax and TDS)	25.13	–
Total	25.13	–

15. Provisions

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
– Gratuity	339.65	141.19
– Leave encashment	310.83	210.30
– Share based compensation to employees	1,652.17	1,468.27
Total	2,302.65	1,819.76

16. Other non-financial liabilities

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
TDS Payable	132.29	139.57
GST Payable	257.20	147.72
Other statutory dues and taxes payable	37.78	34.08
Total	427.27	321.37

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
17. Equity Share capital

Particulars	As at 31	As at 31	As at 31 March	As at 31 March
	March 2026	March 2026	2025	2025
	No. of shares	Rs. in Lakhs	No. of shares	Rs. in Lakhs
Authorised capital :				
Equity shares of Rs.10/- each	40,00,00,000	40,000.00	40,00,00,000	40,000.00
	<u>40,00,00,000</u>	<u>40,000.00</u>	<u>40,00,00,000</u>	<u>40,000.00</u>
Issued, Subscribed and paid-up capital :				
Equity shares of Rs. 10/- each, fully paid up	38,29,41,180	38,294.12	38,29,41,180	38,294.12
	<u>38,29,41,180</u>	<u>38,294.12</u>	<u>38,29,41,180</u>	<u>38,294.12</u>

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Rs. in Lakhs	No. of shares	Rs. in Lakhs
a) Reconciliation of number of equity shares and amount outstanding:				
Issued, Subscribed and paid-up capital:				
Balance at the beginning of the year	38,29,41,180	38,294.12	38,29,41,180	38,294.12
Add : Fresh allotment of shares :				
–Shares issued during the year	–	–	–	–
Balance at the end of the year	<u>38,29,41,180</u>	<u>38,294.12</u>	<u>38,29,41,180</u>	<u>38,294.12</u>
b) Number of equity shares held by holding company or ultimate holding company including shares held by its subsidiaries/associates:				
Holding company				
Mahindra & Mahindra Financial Services Limited	19,53,00,000	19,530.00	19,53,00,000	19,530.00
Percentage of holding (%)	51%		51%	
c) Shareholders holding more than 5 percent of the aggregate shares:				
Mahindra & Mahindra Financial Services Limited	19,53,00,000	19,530.00	19,53,00,000	19,530.00
Percentage of holding (%)	51%		51%	
Manulife Investment Management (Singapore) Pte Limited	18,76,41,180	18,764.12	18,76,41,180	18,764.12
Percentage of holding (%)	49%		49%	
d) Shareholding of Promoters:				
Mahindra & Mahindra Financial Services Limited	19,53,00,000	19,530.00	19,53,00,000	19,530.00
Percentage of holding (%)	51%		51%	
Change in holding during the year (%)	–		–	
Manulife Investment Management (Singapore) Pte Limited	18,76,41,180	18,764.12	18,76,41,180	18,764.12
Percentage of holding (%)	49%		49%	
Change in holding during the year (%)	–		–	

e) Terms/rights attached to equity shares:

The Company has only one class of equity shares having a par value of Rs. 10/- per share. Each holder of equity share is entitled to one vote per share. The holders of the equity shares are entitled to dividends, if any, proposed by the board of directors and approved by the shareholders at the Annual General Meeting. In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

18. Other Equity
Nature and purpose of reserves

Securities Premium: Securities Premium is used to record the premium (amount received in excess of face value of equity shares) on issue of shares. The reserve can be utilised only for limited purposes such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013. The securities premium also includes amount transferred from Share options outstanding account upon exercise of options by employees and subsequent allotment of shares to them.

Retained earnings or Profit & loss account: Retained earnings are the profits that a company has earned to date, less any dividends or other distributions paid to the Shareholders, net of utilisation as permitted under applicable regulations.

Other Comprehensive Income (OCI): Other Comprehensive Income (OCI) represents remeasurements of defined benefits plans comprising of actuarial gains and losses on its net liabilities / assets and fair valuation of financial instruments.

Particulars	(Rs. in Lakhs)			
	Securities premium	Retained earnings or Profit & loss account	Other Comprehensive Income (OCI)	Total
Balance as at 01 April 2024	7,046.46	(26,459.35)	(35.24)	(19,448.13)
Profit / (Loss) for the year	–	(1,005.89)	–	(1,005.89)
Remeasurement gain / (loss) on defined benefit plans	–	–	(17.15)	(17.15)
Net gain / (loss) on fair valuation of equity instruments	–	–	(2.69)	(2.69)
Total Comprehensive Income for the year	<u>–</u>	<u>(1,005.89)</u>	<u>(19.84)</u>	<u>(1,025.73)</u>
Balance as at 31 March 2025	<u>7,046.46</u>	<u>(27,465.24)</u>	<u>(55.08)</u>	<u>(20,473.86)</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	(Rs. in Lakhs)			
	Securities premium	Retained earnings or Profit & loss account	Other Comprehensive Income (OCI)	Total
Balance as at 01 April 2025	7,046.46	(27,465.24)	(55.08)	(20,473.86)
Profit / (Loss) for the year	–	418.13	–	418.13
Remeasurement gain / (loss) on defined benefit plans	–	–	(36.09)	(36.09)
Net gain / (loss) on fair valuation of equity instruments	–	–	9.58	9.58
Total Comprehensive Income for the year	–	418.13	(26.51)	391.62
Balance as at 31 March 2026	7,046.46	(27,047.11)	(81.59)	(20,082.24)

19. Fees and commission income

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Fees earned from management of mutual fund schemes	9,786.81	7,022.46
Investment Advisory Fees	399.48	380.59
Total	10,186.29	7,403.05

Note: The Investment Advisory Fees stated above are earning in foreign currency.

20. Other income

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Interest income on financial instruments measured at amortised cost	590.11	686.55
Interest on Income Tax Refund	2.88	2.77
Net profit / (loss) on sale of investments	441.98	451.41
Net gain / (loss) on financial instruments at FVTPL		
– Unrealised gain on Investments	162.12	221.86
Other Non Operating Income		
– Non operating income	27.68	5.65
Total	1,224.77	1,368.24

21. Employee benefits expenses

Particulars	(Rs. in Lakhs)	
	year ended 31 March 2026	year ended 31 March 2025
Salaries and wages	5,657.67	5,197.59
Contribution to provident funds and other funds	304.71	274.39
Long Term Incentive Plan	538.81	799.38
Staff welfare expenses	31.65	30.87
Total	6,532.84	6,302.23

22. Finance costs

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
On Lease Liability		
Interest on lease liability	133.92	118.02
Total	133.92	118.02

23. Depreciation and amortization

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation on Property, Plant and Equipment	306.02	268.53
Amortization of intangible assets	24.37	21.24
Amortization on leased assets	307.62	277.27
Total	638.01	567.04

24. Other expenses

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Rent, taxes and energy costs	42.34	36.90
Repairs and maintenance	112.30	42.37
Communication Costs	98.43	91.18
Information Technology	308.54	263.76
Printing and stationery	20.36	26.62
Advertisement and publicity	209.19	163.18
Marketing & Sales Promotion	580.77	449.60
Directors' sitting fees	27.90	28.50
Auditor's fees and expenses		
– Audit fees	6.00	6.00
– Other services	–	–
– Reimbursement of expenses	0.26	0.21
Legal and professional fees	184.06	160.39
Fund accounting charges	318.03	274.30
Scheme related expenses	405.40	362.47
Insurance	122.60	104.59
Manpower outsourcing cost	251.82	222.54
Conference & Seminar	29.83	36.12
Membership & Subscription	263.81	244.51
Travelling & Conveyance	172.25	131.90
Other expenditure	179.12	144.75
Total	3,333.01	2,789.89

Note 1: Membership & subscription fees includes ₹2.91 lakhs expenditure in foreign currency. (Previous year - Rs. 17.13 lakhs)

Note 2: Previous year's figures have been regrouped/ reclassified wherever found necessary.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
25. Earning Per Share (EPS)

Basic EPS is calculated in accordance with Ind AS 33 'Earnings Per Share' by dividing the net profit for the year attributable to equity holders of the Company by the weighted average number of equity shares outstanding during the year. Diluted EPS is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares of the Company.

Particulars	(Rs. in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Profit/ (Loss) for the year	418.13	(1,005.89)
Weighted average number of Equity Shares used in computing basic EPS	3,829.41	3,829.41
Weighted average number of Equity Shares used in computing diluted EPS	3,829.41	3,829.41
Basic Earnings per share (Rs.) (Face value of Rs. 10/- per share)	0.11	(0.26)
Diluted Earnings per share (Rs.)	0.11	(0.26)

26. Employee benefits

Details of defined benefit plans as per actuarial valuation are as follows:

Particulars	Funded Plan Gratuity		Unfunded Plans Exigency leave/Earned leave	
	Year ended 31 March		Year ended 31 March	
	2026	2025	2026	2025
I. Amounts recognised in the Statement of Profit & Loss				
Current service cost	69.81	67.32	81.49	7.97
Net Interest cost	13.46	10.57	-	-
Past service cost	104.09	-	19.04	-
Actuarial (gain)/loss	-	-	-	-
Interest income	-	-	-	-
Total expenses included in employee benefits expense	187.36	77.89	100.53	7.97
II. Amount recognised in Other Comprehensive income				
Remeasurement (gains)/losses:				
a) Actuarial (gains)/losses arising from changes in -				
- demographic changes	(12.24)	(2.21)	-	-
- financial assumptions	(5.27)	16.77	-	-
- experience adjustments	48.85	3.03	-	-
b) Return on Plan Assets, Excluding Interest Income	4.75	(0.44)	-	-
Total amount recognised in other comprehensive income	36.09	17.15	-	-
III. Changes in the defined benefit obligation				
Opening defined benefit obligation	407.94	334.15	210.30	202.33
Current service cost	69.81	67.32	81.49	7.97
Past service cost	104.09	-	19.04	-
Interest expense	29.68	24.17	-	-
Remeasurement (gains)/losses arising from changes in -		-		
- demographic changes	(12.24)	(2.21)	-	-
- financial assumptions	(5.27)	16.77	-	-
- experience adjustments	48.85	3.03	-	-
Benefits paid/extinguished	(64.75)	(35.27)	-	-
Closing defined benefit obligation	578.11	407.94	310.83	210.30

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Funded Plan Gratuity		Unfunded Plans Exigency leave/Earned leave	
	Year ended 31 March		Year ended 31 March	
	2026	2025	2026	2025
IV. Change in the fair value of plan assets during the year				
Opening Fair value of plan assets	266.75	187.99	-	-
Interest income	16.22	13.59	-	-
Expected return on plan assets	(4.75)	0.44	-	-
Contributions by employer	30.00	100.00	-	-
Adjustment due to change in opening balance of Plan assets	-	-	-	-
Actual Benefits paid	(64.75)	(35.27)	-	-
Closing Fair value of plan assets	243.47	266.75	-	-
V. Net defined benefit obligation				
Defined benefit obligation	578.11	407.94	310.83	210.30
Fair value of plan assets	243.47	266.75	-	-
Surplus/(Deficit)	(334.64)	(141.19)	(310.83)	(210.30)
Current portion of the above	(193.17)	(133.47)	(53.69)	(25.51)
Non current portion of the above	(141.47)	(7.72)	(257.14)	(184.79)

Details of defined benefit plans as per actuarial valuation are as follows:

Particulars	Funded Plan Gratuity		Unfunded Plans Exigency leave/Earned leave	
	Year ended 31 March		Year ended 31 March	
	2026	2025	2026	2025
Actuarial assumptions and Sensitivity				
I. Actuarial assumptions				
Discount Rate (p.a.)	6.77%	6.65%	6.77%	6.65%
Attrition rate	14%- 53%	11%- 18%	14%- 53%	11%- 18%
Rate of Salary increase (p.a.)	7.00%	7.00%	7.00%	7.00%
Retirement Age	60 years	60 years	60 years	60 years
In-service Mortality	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)
II. Quantitative sensitivity analysis for impact of significant assumptions on defined benefit obligation are as follows:				
One percentage point increase in discount rate	(24.45)	(22.97)	(12.26)	(11.31)
One percentage point decrease in discount rate	26.77	25.65	13.42	12.61
One percentage point increase in Salary growth rate	23.10	25.31	13.26	12.44
One percentage point decrease in Salary growth rate	(22.34)	(23.10)	(12.34)	(11.37)
One percentage point increase in Attrition rate	(1.45)	(1.78)	(0.37)	(0.26)
One percentage point decrease in Attrition rate	1.41	1.85	0.38	0.28
III. Maturity profile of defined benefit obligation				
Within 1 year	82.33	45.04	53.69	25.51
Between 1 and 5 years	296.34	166.21	257.14	184.79

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
27. Financial Instruments
i) Financial Instruments regularly measured using Fair Value-recurring items

(Rs. in Lakhs)					
Financial assets/ financial liabilities	Financial assets/ financial liabilities	Fair Value		Fair value hierarchy	Valuation technique(s)
		Category	As at 31 March 2026		
1) Investment in equity instruments-Unquoted	Financial Assets	Financial instrument designated at FVTOCI	61.24	51.66	Level 3 Based on latest available net worth of investee company
2) Investment in Alternative Investment Fund-Unquoted	Financial Assets	Financial instrument measured at FVTPL	23.97	22.91	Level 1 NAV
3) Investment in Mutual Funds	Financial Assets	Financial instrument measured at FVTPL	12,361.58	11,355.94	Level 1 NAV

ii) Financial Instruments measured at amortised cost

(Rs. in Lakhs)					
Particulars	Carrying Value	Fair value	Fair value		
			Level 1	Level 2	Level 3
As at 31 March 2026					
Financial assets					
a) Cash and cash equivalents	12.60	12.60	12.60	-	-
b) Bank Balance other than cash and cash equivalents	2,600.00	2,600.00	2,600.00	-	-
c) Trade Receivables	1,631.40	1,631.40	-	1,631.40	-
d) Investments	4,700.00	4,700.00	4,700.00	-	-
e) Other financial assets	443.96	443.96	261.10	182.86	-
Total	9,387.96	9,387.96	7,573.70	1,814.26	-
Financial liabilities					
a) Trade Payables	476.11	476.11	-	476.11	-
b) Other financial liabilities	3,035.98	3,035.98	-	3,035.98	-
Total	3,512.09	3,512.09	-	3,512.09	-
As at 31 March 2025					
Financial assets					
a) Cash and cash equivalents	9.61	9.61	9.61	-	-
b) Bank Balance other than cash and cash equivalents	2,600.00	2,600.00	2,600.00	-	-
c) Trade Receivables	969.41	969.41	-	969.41	-
d) Investments	4,700.00	4,700.00	4,700.00	-	-
e) Other financial assets	477.58	477.58	290.23	187.35	-
Total	8,756.60	8,756.60	7,599.84	1,156.76	-
Financial liabilities					
a) Trade Payables	235.06	235.06	-	235.06	-
b) Other financial liabilities	2,462.06	2,462.06	-	2,462.06	-
Total	2,697.12	2,697.12	-	2,697.12	-

There were no transfers between Level 1 and Level 2 during the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
28. Financial Risk Management

In the course of its business, the Company is exposed to certain financial risks: liquidity risk and market risk. The Company's primary focus is to achieve better predictability of financial markets and seek to minimize potential adverse effects on its financial performance.

Liquidity Risk Management

The Company manages liquidity risk by continuously monitoring forecast and actual cash flows.

Maturity profile of non-derivative financial liabilities

Particulars	(Rs. in Lakhs)				
	Less than 1 Year	1-3 Years	3-5 Years	5 years and above	Total
Non-derivative financial liabilities					
As at 31 March 2026					
Trade Payables	476.11	-	-	-	476.11
Other financial liabilities	1,271.25	62.65	1,197.10	504.98	3,035.98
Total	1,747.36	62.65	1,197.10	504.98	3,512.09
As at 31 March 2025					
Trade Payables	235.06	-	-	-	235.06
Other financial liabilities	963.87	170.45	162.80	1,164.94	2,462.06
Total	1,198.93	170.45	162.80	1,164.94	2,697.12

Market Risk Management

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three

types of risk: currency risk, interest rate risk and other price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The Company invests in fixed rate instruments, units of mutual fund taking into account the current liquidity requirements. There has been no significant changes to the company's exposure to market risk or the methods in which they are managed or measured.

29. Related party disclosures:

i) **As per Ind AS 24 on 'Related party disclosures', the related parties of the Company are as follows:**

- a) **Holding Company**
Mahindra & Mahindra Financial Services Ltd
- b) **Ultimate Holding Company**
Mahindra & Mahindra Ltd
- c) **Fellow Subsidiaries / Associate Companies/ Joint Ventures:**
(entities with whom the Company has transactions)
Manulife Investment Management Singapore Pte Ltd
Mahindra Rural Housing Finance Limited
NBS International Limited
Mahindra Integrated Business Solutions Private Limited
Mahindra Holidays and Resorts India Ltd
Mahindra Manulife Trustee Private Limited
Manulife Investment Management (Hong Kong) Limited
- d) **Key Management Personnel:**
Mr. Anthony Heredia - Managing Director & CEO
Mr. Raul Rebello - Director
Mr. Gianni Fiacco - Director
Mr. Sethu Gururajan - Independent Director (Ceased w.e.f 15th January 2025)
Mrs. Chitra Andrade - Independent Director
Mr. Vijay Ramachandran - Independent Director
Mr. Abizer Diwanji - Independent Director

ii) **The nature and volume of transactions of the Company during the year with the above related parties were as follows:**

Particulars	(Rs. in Lakhs)							
	Holding Company		Ultimate Holding Company		Fellow Subsidiaries/ Associate Companies/ Joint Ventures		Key Management Personnel	
	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025
Purchase / Transfer of fixed assets								
Mahindra & Mahindra Ltd	-	-	30.14	8.45	-	-	-	-
NBS International Limited	-	-	-	-	22.40	22.60	-	-
Interest income								
Mahindra Rural Housing Finance Ltd	-	-	-	-	409.80	409.48	-	-
Lease Rental Income								
Mahindra Manulife Trustee Private Limited	-	-	-	-	1.72	-	-	-
Other expenses								
Mahindra Integrated Business Solutions Pvt Ltd	-	-	-	-	58.98	49.44	-	-
NBS International Limited	-	-	-	-	1.03	0.83	-	-
Mahindra & Mahindra Financial Services Ltd	78.64	105.17	-	-	-	-	-	-
Mahindra & Mahindra Ltd	-	-	37.20	28.48	-	-	-	-
Mahindra Holidays and Resorts India Ltd	-	-	-	-	-	0.19	-	-
Investment Advisory Fees Income								
Manulife Investment Management (Hong Kong) Ltd	-	-	-	-	399.48	380.59	-	-
Directors' Sitting Fees								
	-	-	-	-	-	-	27.90	28.50
Remuneration to Managing Director & Chief Executive Officer								
Mr. Anthony Heredia	-	-	-	-	-	-	413.63	332.85

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

iii) Balances as at the end of the year:

Particulars	Rs. in lakhs					
	Holding Company		Ultimate Holding Company		Fellow Subsidiaries/ Associate Companies/ Joint Ventures	
	As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025
Balances as at the end of the period						
Investments						
Investments in Non convertible debentures (including interest accrued but not due)						
Mahindra Rural Housing Finance Limited	-	-	-	-	4,856.88	4,857.22
Trade Receivables						
Manulife Investment Management (Hong Kong) Ltd	-	-	-	-	106.10	96.22
Trade Payables						
Mahindra & Mahindra Ltd	-	-	-	-	14.30	0.33
Mahindra Integrated Business Solutions Pvt Ltd	-	-	-	-	1.25	0.89
NBS International Limited	-	-	-	-	4.27	-

30. Disclosure on Employee Share-based Compensation Scheme (Cash-settled phantom share based payments)

The Company has a Long Term Incentive Compensation Scheme ('LTIC') for eligible employees. The same was announced in Financial Year 2018-19. The LTIC payment calculation is based on a framework of phantom shares. The cash-settled share-based amount is measured at the fair value of the liability as per the requirements of Ind AS 102 Share-based payments. Until the liability is settled, the Company shall remeasure the fair value of the liability at the end of each reporting period and at the date of settlement, with any changes in fair value recognised in the Statement of profit and loss for the year. Accordingly, a charge to Statement of Profit and loss for the year ended March 31, 2026 is Rs. 670.50 lakhs (previous year Rs. 631.33 lakhs).

Summary of phantom shares

Particulars	FY 2024-25		FY 2025-26	
	No. of phantom shares	Weighted average allocation price (Rs.)	No. of phantom shares	Weighted average allocation price (Rs.)
Phantom shares outstanding as on 1st April 2024 & 2025	89,38,923	5.88	75,84,486	6.01
Phantom shares exercised during the year	(5,97,299)	3.98	(3,51,807)	3.48
Phantom shares forfeited during the year	(7,57,138)	6.13	(77,873)	20.91
Phantom shares outstanding as on 31st March 2025 & 2026	75,84,486	6.01	71,54,806	6.12

Information in respect of outstanding phantom shares as at 31st March 2026:

Fair Value of phantom shares at the allocation date	Range of Allocation price	Number of Phantom shares outstanding as on 31.03.2026	Weighted average remaining period	Fair Value of Share as on 31.03.2026
12.16	Rs. 4.87 (at 60% discount)	27,44,481	-	42.55
16.12	Rs. 6.45 (at 60% discount)	6,88,354	5 months	42.55
18.24	Rs. 3.65 (at 80% discount)	3,26,698	14 months	42.55
18.24	Rs. 7.30 (at 60% discount)	33,95,273	14 months	42.55

Information in respect of outstanding phantom shares as at 31st March 2025:

Fair Value of phantom shares at the allocation date	Range of Allocation price	Number of Phantom shares outstanding as on 31.03.2025	Weighted average remaining period	Fair Value of Share as on 31.03.2025
8.70	Rs. 3.48 (at 60% discount)	3,51,807	-	35.67
12.16	Rs. 4.87 (at 60% discount)	27,44,481	5 months	35.67
16.12	Rs. 6.45 (at 60% discount)	6,88,354	14 months	35.67
18.24	Rs. 3.65 (at 80% discount)	3,26,698	26 months	35.67
18.24	Rs. 7.30 (at 60% discount)	34,73,146	26 months	35.67

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

Period of payout	Payout period completed as on 31 March 2026	Payout period remaining as on 31 March 2026	Provision (Rs. in Lakhs)
Equity Based - Cash Settled			
April 1 2021 to March 31 2026	60 months	–	465.48
April 1 2022 to March 31 2026	48 months	–	74.55
April 1 2022 to March 31 2027	48 months	12 months	89.46
April 1 2023 to March 31 2026	36 months	–	330.98
April 1 2023 to March 31 2027	36 months	12 months	297.88
April 1 2023 to March 31 2028	36 months	24 months	357.46
Total Provision made as on 31st March 2026			1,615.80

Period of payout	Payout period completed as on 31 March 2025	Payout period remaining as on 31 March 2025	Provision (Rs. in Lakhs)
Equity Based - Cash Settled			
April 1 2020 to March 31 2025	60 months	–	50.96
April 1 2021 to March 31 2025	48 months	–	253.67
April 1 2021 to March 31 2026	48 months	12 months	304.41
April 1 2022 to March 31 2025	36 months	–	50.28
April 1 2022 to March 31 2026	36 months	12 months	45.26
April 1 2022 to March 31 2027	36 months	24 months	54.31
April 1 2023 to March 31 2026	24 months	12 months	181.66
April 1 2023 to March 31 2027	24 months	24 months	163.49
April 1 2023 to March 31 2028	24 months	36 months	196.19
Total Provision made as on 31 March 2025			1,300.22

Valuation of the Company has been done by assigning a valuation percentage to the average assets under management of the company for March 2026 plus cash and cash equivalent as of 31st March 2026. A different valuation percentage is assigned to different asset classes. The total value of the company is divided by the total number of shares outstanding as on reporting date, to arrive at the fair value per share of the Company.

31. Leases

The Company has entered into leasing arrangements for premises. Majority of the leases are cancellable by the Company. Right of Use asset has been included under the line 'Property, Plant and Equipment' and Lease liability has been included under 'Other Financial Liabilities' in the Balance Sheet.

Following are the changes in the carrying value of Right to Use asset for the year ended 31st March 2026

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
	Category of Asset Leasehold premises	
Balance at the beginning	1,329.29	1,428.91
Additions	650.27	154.13
Restatement of ROU Asset	–	46.17
Deletions	(95.04)	(22.65)
Amortisation on ROU Asset for the year	(307.62)	(277.27)
Balance as at the end of the year	1,576.90	1,329.29

Following is the movement in the lease liabilities during the year ended 31st March 2026

Particulars	Rs. in lakhs	
	As at 31 March 2026	As at 31 March 2025
Balance at the beginning	1,513.77	1,566.70
Additions	650.27	154.13
Restatement of lease liability	–	49.05
Deletions	(115.48)	(29.83)
Finance Cost accrued during the year	133.92	118.02
Payment of lease liabilities	(385.84)	(344.30)
Balance as at the end of the year	1,796.64	1,513.77

The table below provides details regarding the contractual maturities of lease liabilities on an undiscounted basis:

Particulars	Rs. in lakhs	
	As at 31 March 2026	As at 31 March 2025
Less than one year	385.64	337.42
One to five years	1,666.10	1,405.13
More than five years	197.03	157.86
Total	2,248.77	1,900.41

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026
32. Additional disclosures
i) Financials Ratios

Ratio	Numerator	Denominator	Ratio as on 31st March 2026	Ratio as on 31st March 2025	% Variance	Reason for variance
Capital to risk-weighted assets ratio (CRAR)*	–	–	–	–	–	NA
Tier I CRAR*	–	–	–	–	–	NA
Tier II CRAR*	–	–	–	–	–	NA
Liquidity Coverage Ratio*	–	–	–	–	–	NA

* Note: Since the Company is not in lending business, it does not have any credit exposure. Hence, these ratios are not applicable to the Company.

- ii) During the financial years ended 31st March 2026 and 31st March 2025, the Company has not granted any loans or advances in the nature of loans to promoters, directors, Key Management Personnel and the related parties (as defined under the Companies Act, 2013), either severally or jointly with any other person (a) repayable on demand or (b) without specifying any terms or period of repayment.
- iii) There is no Benami Property held by the Company and no proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- iv) The Company does not have any transactions with companies struck off under section 248 of Companies Act, 2013 or section 560 of Companies Act, 1956
- v) There are no charges or satisfaction in relation to any debt / borrowings yet to be registered with ROC beyond the statutory period.
- vi) The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
- vii) Utilisation of borrowed funds and share premium:
 - A) The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding (whether recorded in writing or otherwise) that the intermediary shall
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries;
 - B) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (ultimate beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.
- viii) The Company has not traded or invested in crypto currency or virtual currency during the financial year.
- ix) There are no transactions which have not been recorded in the books of accounts and have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Also, there are no previously unrecorded income and related assets.
- x) There was no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year.
- xi) The Company has not been declared as wilful defaulter by any bank or financial Institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

33 Operating Segments

The Company is in the business of providing investment management services to the Mahindra Manulife Mutual Fund and offshore advisory to clients. The primary segment is identified as investment management services. As such the Company's financial statements are largely reflective of the investment management business and there is no separate reportable segment as per Ind AS 108 on "Operating Segments" in respect of the Company.

34 Social Security code

On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws into a unified framework governing employee benefits during employment and post-employment. In accordance with the new Labour Codes, the Company has currently estimated impact of Gratuity and Leave Encashment to be Rs. 123.12 lakhs on the basis of Actuarial Valuation. This has been presented under "Exceptional Items" in the statement of profit and loss for the year ended March 31, 2026. The Company continues to monitor development on the Rules to be notified by regulatory authorities, including clarifications/guidance from the authorities and will continue to assess the accounting implications, basis such developments/guidance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

35 Contingent Liabilities and Commitments

Particulars	(Rs. in Lakhs)	
	As at 31 March 2026	As at 31 March 2025
(a) Contingent liabilities:		
Claims against the Company not acknowledged as debt:		
- Disputed Goods and Services Tax demand	-	26.26
(b) Commitments:		
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	<u>24.50</u>	<u>29.75</u>

36 Events after the reporting date

There have been no other events after the reporting date that require disclosure in these financial statements.

As per our report of even date

For M. P. Chitale & Co.

Chartered Accountants
Firm's Registration No: 101851W

sd/-

Santosh More

Partner

Membership No: 114236

For and on behalf of the Board of Directors of

Mahindra Manulife Investment Management Private Limited

sd/-

Raul Rebello

Chairman

[DIN: 10052487]

sd/-

Anthony Heredia

Managing Director & CEO

[DIN: 02205628]

sd/-

Chitra Andrade

Director

[DIN: 08090478]

sd/-

Vijay Ramchandran

Director

[DIN: 02639324]

sd/-

Ashwini Sankhe

Chief Financial Officer

sd/-

Ravi Dayma

Company Secretary

[ACS - 20803]

Place : Mumbai

Date : April 20, 2026

Place : Mumbai

Date : April 20, 2026

INDEPENDENT AUDITORS' REPORT

To the Members of
Mahindra Manulife Trustee Private Limited

REPORT ON THE AUDIT OF THE IND AS FINANCIAL STATEMENTS

OPINION

We have audited the accompanying Ind AS Financial Statements of Mahindra Manulife Trustee Private Limited ("the Company"), which comprise the Balance sheet as at March 31, 2026, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards as prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its profit and total comprehensive income, its changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the Financial Statements and our auditors' report thereon.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF MANAGEMENT FOR THE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting

a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Financial Statements for the financial year ended March 31, 2026 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order;
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - d) In our opinion, the aforesaid Audited Financial Statements comply with the Accounting Standards specified under Section 133 of the Act.
 - e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate report in Annexure A. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Standalone Financial Statements.
 - g) In our opinion, the managerial remuneration for the year ended March 31, 2026 has been paid / provided by the Company to its directors in accordance with the provisions of Section 197 read with Schedule V to the Act.
 - h) In our opinion and to the best of our information and according to the explanations given to us, the Company being a private company, the provisions of Section 197 of the Act related to the managerial remuneration are not applicable.
 - i) (i) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities (intermediaries), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly

- lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provided any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (ii) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provided any guarantee, security or the like on behalf of the Ultimate beneficiaries; and
- (iii) Based on such audit procedures that the auditor has considered reasonable and appropriate in the circumstances, nothing has come to their notice that has caused us to believe that the representations under sub-clause (i) and (ii) contain any material misstatement.
- (iv) No dividend (declared/paid/declared and paid) during the year by the Company and therefore the compliance with Section 123 of the Act is not applicable.
- (v) Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For B. K. Khare & Co
Chartered Accountants
Firm Registration No. 105102W

sd/-
Chaitanya Vinay Joshi
Partner
Membership No. 131403
UDIN: 26131403PYEPLQ2000
Mumbai,
Date: April 23, 2026

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

REPORT ON THE INTERNAL FINANCIAL CONTROLS UNDER CLAUSE (i) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013 ("THE ACT")

We have audited the internal financial controls over financial reporting of **Mahindra Manulife Trustee Private Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to these financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting with reference to these financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting with reference to these financial statements.

MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING WITH REFERENCE TO THESE FINANCIAL STATEMENTS

A company's internal financial control over financial reporting with reference to these financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING WITH REFERENCE TO THESE FINANCIAL STATEMENTS

Because of the inherent limitations of internal financial controls over financial reporting with reference to these financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Company has, in all material respects, adequate internal financial controls over financial reporting with reference to these financial statements and such internal financial controls system over financial reporting with reference to these financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For B. K. Khare & Co
Chartered Accountants
Firm Registration No. 105102W

sd/-
Chaitanya Vinay Joshi
Partner
Membership No. 131403
UDIN: 26131403PYEPLQ2000
Mumbai, April 23, 2026

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date on the financial statements of **Mahindra Manulife Trustee Private Limited** for the year ended March 31, 2026.

Annexure to the Auditor's Report referred to in our report of even date:

- i. (a) (A) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has maintained proper records showing full particulars, including quantitative details and situation of its Property, Plant and Equipment.
- (a) (B) According to the information and explanations given to us, Company does not have any Intangible assets, thus this clause is not applicable.
- (b) Property, Plant & Equipment were verified by management at reasonable intervals and no material discrepancies were found. ROU assets were verified against lease agreements.
- (c) According to the information and explanations given to us, the Company does not hold any immovable property in its own name. In respect of immovable properties taken on lease and disclosed as Right-of-Use assets, the sub-lease agreement is in the name of the Company.
- (d) The Company has not revalued its Property, Plant and Equipment (including Right-of-Use assets) or intangible assets during the year. Accordingly, the provisions of this clause are not applicable.
- (e) Based on the audit procedures performed by us and according to the information, explanations and representations given to us, no proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii. (a) Company is into service industry and does not hold any inventory, thus this clause does not applicable to the company.
- (b) According to the information and explanations given to us, the Company has not been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets at any point of time during the year.
- iii. According to the information and explanations given to us, the Company has not made investments in or provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year. Accordingly, the reporting under Clauses 3(iii)(a) to 3(iii)(f) of the Order is not applicable to the Company.
- iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Act, with respect to loans granted, guarantees provided and investments made by the Company. The Company has not provided any security during the year to the parties covered under Sections 185 and 186 of the Act.
- v. According to the information and explanations given to us, the Company has not accepted deposits under the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the rules framed thereunder. Accordingly, the reporting under Clause 3(v) of the Order is not applicable to the Company.
- vi. The Central Government has not specified the maintenance of cost records under sub-section (1) of Section 148 of the Act for any of the products of the Company. Accordingly, the reporting under Clause 3(vi) of the Order is not applicable to the Company.
- vii. (a) According to the information and explanations given to us and on the basis of our examination of records of the Company, the amounts deducted / accrued in the books of account in respect of undisputed statutory dues including Goods and Services tax, Provident Fund, Employees' State Insurance, Income-tax, Cess and other material statutory dues have been regularly deposited during the year by the Company with the appropriate authorities. According to the information and explanations given to us and on the basis of our examination of records of the Company, there were no undisputed statutory dues payable in respect of Sales tax, Service tax, Duty of Customs, Duty of Excise and Value Added Tax.
According to the information and explanations given to us and on the basis of our examination of records of the Company, there were no arrears of outstanding statutory dues in respect of Goods and Services tax, Provident fund, Employees' State Insurance, Income-tax, Sales tax, Service tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and other material statutory dues as on the last day of the financial year for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us and on the basis of our examination of records of the Company, there are no statutory dues in respect of Goods and Services Tax, Provident Fund, Employees' State Insurance, Sales tax, Service tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and any other material statutory dues as at 31 March 2026, which have not been deposited with the appropriate authorities on account of any dispute.
- viii. According to the information and explanations given to us, there are no transactions not recorded in the books of account which have been surrendered or disclosed as income during the year in the tax assessments under the Income-tax Act, 1961. Accordingly, the reporting under Clause 3(viii) of the Order is not applicable to the Company.
- ix. According to the information and explanations given to us and based on the audit procedures performed by us, the Company has not availed any loans or other borrowings during the year. Accordingly, the reporting under Clause 3(ix) of the Order is not applicable to the Company.
- x. (a) According to the information and explanations given to us, the Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting under Clause 3(x)(a) of the Order is not applicable to the Company.

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

- (b) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, the reporting under Clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company noticed or reported during the year, nor have we been informed of any such case by the management.
- (b) There has been no report filed by us under sub-section (12) of Section 143 of the Act in Form ADT-4 as prescribed under Rule 13 of the Companies (Audit and Auditors) Rules, 2014 with the Central Government. Accordingly, the reporting under Clause 3(xi)(b) of the Order is not applicable to the Company.
- (c) As represented to us by the management, no whistle blower complaints were received by the Company during the year.
- xii. According to the information and explanations given to us, the Company is not a Nidhi company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, the reporting under Clause 3(xii) of the Order is not applicable to the Company.
- xiii. In our opinion and according to the information and explanations given to us, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion and according to the information and explanations given to us and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) As per Section 138 of the Companies Act, 2013, Internal Audit is not applicable to the Company.
- xv. According to the information and explanations given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with them during the year and hence, the provisions of Section 192 of the Act are not applicable to the Company. Accordingly, the reporting under Clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) According to the information and explanations given to us, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the reporting under Clause 3(xvi)(a) of the Order is not applicable to the Company.
- (b) In our opinion and according to the information and explanations given to us, the Company has not conducted any Non-Banking Financial or Housing Finance activities. Accordingly, the reporting under Clause 3(xvi)(b) of the Order is not applicable to the Company.
- (c) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under Clauses 3(xvi)(c) and 3(xvi)(d) of the Order is not applicable to the Company.
- Based on the information and explanations given to us and the audit procedures performed by us, we report that the Group has Five Core Investment Companies.
- xvii. In our opinion and according to the information and explanations given to us, the Company has not incurred cash losses in the current financial year as well as in the immediately preceding financial year. Accordingly, the reporting under Clause 3(xvii) of the Order is not applicable to the Company.
- xviii. There has been no resignation of the statutory auditors during the year. Accordingly, the reporting under Clause 3(xviii) of the Order is not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of Balance Sheet as and when they fall due within a period of one year from the Balance Sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the Balance Sheet date, will get discharged by the Company as and when they fall due.
- xx. According to the information and explanations given to us, Section 135 of the Companies Act, 2013 does not applicable to the Company. Accordingly, the reporting under Clause 3(xx) of the Order is not applicable to the Company.
- xxi. According to the information and explanations given to us, the Company does not have any subsidiary companies. Accordingly, the reporting under Clause 3(xxi) of the Order is not applicable to the Company.

For B. K. Khare & Co
Chartered Accountants
Firm Registration No. 105102W

sd/-
Chaitanya Vinay Joshi
Partner
Membership No. 131403
UDIN: 26131403PYEPLQ2000
Mumbai, April 23, 2026

BALANCE SHEET AS AT 31 MARCH 2026

		(Rs. in lakhs)	
		As at	As at
	Note No.	31 March 2026	31 March 2025
I ASSETS			
Non-current assets			
Property, Plant and Equipment	3	25.16	-
		<u>25.16</u>	<u>-</u>
Current assets			
(a) Financial Assets			
(i) Investments	4	242.71	226.13
(ii) Trade receivables	5	5.92	4.97
(iii) Cash and cash equivalents	6	1.68	1.70
(b) Current Tax Assets (Net)	7	2.08	0.01
(c) Other Current Assets	8	0.15	0.06
		<u>252.54</u>	<u>232.87</u>
TOTAL ASSETS		<u>277.70</u>	<u>232.87</u>
II EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	9	98.04	98.04
(b) Other Equity	10	147.12	128.19
		<u>245.16</u>	<u>226.23</u>
Liabilities			
Non-current liabilities			
Other Non-current Liabilities & Provisions	11	26.86	1.16
		<u>26.86</u>	<u>1.16</u>
Current liabilities			
(a) Financial Liabilities			
Trade Payables			
i) Total outstanding dues of micro and small enterprise	12	0.24	0.12
ii) Total outstanding dues of creditors other than micro and small enterprise	12	0.81	0.42
(b) Other Current Liabilities & Provisions	11	4.63	4.94
		<u>5.68</u>	<u>5.48</u>
TOTAL EQUITY AND LIABILITIES		<u>277.70</u>	<u>232.87</u>
Summary of material accounting policies	2		

The accompanying notes form an integral part of the financial statements

As per our report of even date

For B. K. Khare & Co.
Chartered Accountants
Firm Regn No. 105102W

sd/-
Chaitanya Joshi
Partner
Membership No. 131403

Place: Mumbai
Date: April 23, 2026

**For and on behalf of the Board of Directors of
Mahindra Manulife Trustee Private Limited**

sd/-
Nilesh Sathe
Chairman
[DIN: 02372576]

sd/-
**Krishnaswamy Arabadi
Sridhar**
Director
[DIN: 00046719]

sd/-
Suneet Maheshwari
Director
[DIN: 00420952]

sd/-
Uday Bhansali
Director
[DIN: 00363902]

sd/-
Tejas Agrawal
Company Secretary
[ACS No – 55747]

Place: Mumbai
Date: April 23, 2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	Note No.	(Rs. in lakhs)	
		Year ended 31 March 2026	Year ended 31 March 2025
Revenue from operations	13	63.66	99.14
Other Income	14	14.24	14.62
Total Income		77.90	113.76
Expenses			
Employee benefits expense	15	19.03	16.22
Finance costs	16	0.67	-
Depreciation and amortization	17	1.55	0.01
Other expenses	18	33.49	35.71
Total Expenses		54.74	51.94
Profit/(Loss) Before Tax		23.16	61.82
Tax expense:	19		
Current tax		4.44	13.80
Tax expense of earlier years		(0.21)	-
		4.23	13.80
Profit/ (Loss) for the year		18.93	48.02
Other comprehensive income			
(i) Items that will not be reclassified to Statement of Profit and Loss		-	-
(a) Remeasurements of the defined benefit liabilities / (asset)		-	-
Total Comprehensive Income for the year		18.93	48.02
Earnings per equity share			
Basic and diluted Earnings/(Loss) per share (in ₹) (Nominal value per share ₹ 10)	20	1.93	4.90
Summary of material accounting policies	2		

The accompanying notes form an integral part of the financial statements

As per our report of even date

For B. K. Khare & Co.
Chartered Accountants
Firm Regn No. 105102W

sd/-
Chaitanya Joshi
Partner
Membership No. 131403

Place: Mumbai
Date: April 23, 2026

**For and on behalf of the Board of Directors of
Mahindra Manulife Trustee Private Limited**

sd/-
Nilesh Sathe
Chairman
[DIN: 02372576]

sd/-
Krishnaswamy Arabadi
Sridhar
Director
[DIN: 00046719]

sd/-
Suneet Maheshwari
Director
[DIN: 00420952]

sd/-
Uday Bhansali
Director
[DIN: 00363902]

sd/-
Tejas Agrawal
Company Secretary
[ACS No – 55747]

Place: Mumbai
Date: April 23, 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2026

A. Equity share capital

Particulars	(Rs. in lakhs)	
	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	98.04	98.04
Changes in equity share capital during the year	–	–
Balance at the end of the year	98.04	98.04

B. Other Equity

Particulars	(Rs. in lakhs)		
	Securities Premium	Profit & Loss	Total
As at 1 April 2025	27.63	100.56	128.19
Profit / (Loss) for the year	–	18.93	18.93
Other Comprehensive Income / (Loss)	–	–	–
Total Comprehensive Income for the year	–	18.93	18.93
as at 31 March 2026	27.63	119.49	147.12

Particulars	Rs. in lakhs		
	Securities Premium	Profit & Loss	Total
As at 1 April 2024	27.63	52.54	80.17
Profit / (Loss) for the year	–	48.02	48.02
Other Comprehensive Income / (Loss)	–	–	–
Total Comprehensive Income for the year	–	48.02	48.02
As at 31 March 2025	27.63	100.56	128.19

The accompanying notes form an integral part of the financial statements

As per our report of even date

For **B. K. Khare & Co.**
Chartered Accountants
Firm Regn No. 105102W

sd/-
Chaitanya Joshi
Partner
Membership No. 131403

Place: Mumbai
Date: April 23, 2026

For and on behalf of the Board of Directors of
Mahindra Manulife Trustee Private Limited

sd/-
Nilesh Sathe
Chairman
[DIN: 02372576]

sd/-
Krishnaswamy Arabadi
Sridhar
Director
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sd/-
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[DIN: 00420952]

sd/-
Uday Bhansali
Director
[DIN: 00363902]

sd/-
Tejas Agrawal
Company Secretary
[ACS No – 55747]

Place: Mumbai
Date: April 23, 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Cash flows from operating activities		
Profit / (Loss) before tax for the year	23.16	61.82
Adjustments for:		
Investment income recognised in Statement of Profit and Loss	(14.24)	(14.62)
Finance cost	0.67	-
Depreciation and amortization	1.55	0.01
Operating Profit / (Loss) before working capital changes (I)	11.14	47.21
Movements in working capital:		
(Increase) / decrease in trade receivables	(0.95)	7.63
(Increase) / decrease in other assets	(0.09)	0.10
Increase / (decrease) in trade and other payables	0.51	(0.19)
Increase / (decrease) in other liabilities	(0.27)	1.60
Net movements in working capital (II)	(0.80)	9.14
Cash generated from / (used in) operations (I+II)	10.34	56.35
Income taxes paid (net of refunds) (III)	(6.30)	(14.04)
Net cash generated from / (used in) operating activities (I+II+III)	4.04	42.31
Cash flows from investing activities		
Purchase of investments	(60.57)	(104.13)
Proceeds from sale of investments	58.23	61.00
Net cash (used in) / generated by investing activities (IV)	(2.34)	(43.13)
Cash flows from financing activities		
Principal Element of Lease Payments	(1.05)	-
Interest Element of Lease Payments	(0.67)	-
Net cash generated from financing activities (V)	(1.72)	-
Net increase in cash and cash equivalents (I+II+III+IV+V)	(0.02)	(0.82)
Cash and cash equivalents at the beginning of the year	1.70	2.52
Cash and cash equivalents at the end of the year	1.68	1.70
Components of Cash and Cash equivalents		
Particulars		
- Cash on hand	-	-
- Balances with banks	1.68	1.70
Total	1.68	1.70

Note: The above cash flow statement has been prepared under the "Indirect method" as set out in Indian Accounting Standard (Ind AS 7)- 'Statement of Cash Flows'.

As per our report of even date

For B. K. Khare & Co.

Chartered Accountants

Firm Regn No. 105102W

sd/-

Chaitanya Joshi

Partner

Membership No. 131403

Place: Mumbai

Date: April 23, 2026

For and on behalf of the Board of Directors of
Mahindra Manulife Trustee Private Limited

sd/-

Nilesh Sathe

Chairman

[DIN: 02372576]

sd/-

Suneet Maheshwari

Director

[DIN: 00420952]

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Sridhar

Director

[DIN: 00046719]

sd/-

Uday Bhansali

Director

[DIN: 00363902]

sd/-

Tejas Agrawal

Company Secretary

[ACS No – 55747]

Place: Mumbai

Date: April 23, 2026

Notes forming part of the Financial Statements for the year ended March 31, 2026

1. CORPORATE INFORMATION

Mahindra Manulife Trustee Private Limited ('the Company'), was incorporated under the Companies Act, 1956 on July 10, 2013. The company is a joint venture of Mahindra & Mahindra Financial Services Ltd. and Manulife Investment Management (Singapore) Pte. Ltd. The Company is incorporated to function as a Trustee to Mahindra Manulife Mutual Fund. The Company has entered into Investment Management Agreement with Mahindra Manulife Investment Management Private Limited ('Investment Manager') for managing the schemes of Mahindra Manulife Mutual Fund.

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES

2.1. Statement of compliance and basis for preparation and presentation of financial statements

The financial statements of the company have been prepared in accordance with the generally accepted accounting principles in India (Indian GAAP). The company has prepared these financial statements to comply in all material respects with the accounting standards notified under section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2014 and Companies (Accounting Standards) Amendment Rules, 2016. The financial statements were approved for issue in accordance with a resolution of the directors on 23rd April 2026.

2.2. Functional and presentation currency

These financial statements are presented in Indian Rupees ('INR' or '₹') which is also the Company's functional currency. All amounts are rounded off to the nearest lakhs upto two decimal places, unless otherwise indicated.

2.3. Basis of measurement

The financial statements have been prepared on the historical cost basis, except for certain financial instruments which are measured at fair values as required by relevant Ind AS.

2.4. Measurement of fair values

A number of Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has established policies and procedures with respect to the measurement of fair values.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

2.5. Use of estimates and judgments

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Following are areas that involved a higher degree of estimate and judgement or complexity in determining the carrying amount of some assets and liabilities:

Fair value of financial instruments

The Company measures certain financial assets and liabilities on fair value basis at each balance sheet date or at the time they are assessed

for impairment. Fair value measurement that are based on material unobservable inputs (Level 3) require management's best estimate about future developments.

In addition to above, critical policies that involves critical accounting estimates includes impairment of non-financial assets, estimates of useful lives and residual value of property, plant and equipment and intangible assets, discount rate for lease liabilities and provisions and contingencies.

Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable and are based upon the management's best knowledge of current events and actions as on the reporting date.

2.6. Revenue recognition

The Company recognises revenue from contracts with customers based on five-step model as set out in Ind AS 115 - Revenue from contracts with customers. Revenue is measured based on the transaction price specified in the contract with a customer that is allocated to that performance obligation

Step 1: identification of contract(s) with customers: A contract is defined as an agreement between two or more parties that create enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identification of the separate performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

Step 3: Determination of transaction price: The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocation of transaction price to the separate performance obligations in the contract: For a contract that has more than one performance obligation, the Company allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognition of revenue when (or as) the Company satisfies a performance obligation.

Trusteeship Fees (net of tax)

Trusteeship Fees are recognised as revenue when the trusteeship services are performed for the schemes of Mahindra Manulife Mutual Fund. Amount disclosed as fees are exclusive of GST.

Other Income

The gains / losses on sale of investments are recognised in the Statement of Profit and Loss on the trade day and it is determined on FIFO ('first in first out') method.

Recognition of Dividend Income

Dividend from investments is recognised in the Statement of Profit and Loss when the right to receive payment is established.

Recognition of Interest Income

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding.

2.7. Property, plant and equipment ('PPE')

PPE are stated at cost of acquisition (including incidental expenses), less accumulated depreciation and accumulated impairment loss, if any.

Cost of acquisition consists of purchase price or construction cost which

Notes forming part of the Financial Statements for the year ended March 31, 2026

is the amount paid, freight, duties, taxes and any other incidental expenses directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the management.

Subsequent expenditure is recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured.

Other repairs and maintenance costs are expensed off as and when incurred.

Advances paid towards the acquisition of PPE outstanding at each balance sheet date are disclosed separately as "Capital advances" under long term loans and advances. Capital work in progress comprises the cost of Property, Plant and Equipment that are not ready for its intended use at the reporting date.

In accordance with Ind AS 116 - Leases, the Right-of-Use assets (Leasehold premises) are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-Use assets (Leasehold premises) are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

Depreciation on PPE is provided on straight-line basis in accordance with the useful lives specified in Schedule II to the Companies Act, 2013 on a pro-rata basis except for certain assets. Depreciation methods, useful lives and residual values are reviewed in each financial year, and changes, if any, are accounted for prospectively.

Assets individually costing INR 5,000/- or less are fully depreciated in the year of purchase or acquisition. Depreciation method, useful lives and residual values are reviewed at each financial year end and adjusted, if required.. Accordingly, useful life of assets is estimated as follows:

Computer	– 3 years
Furniture	– 10 years
Office Equipment	– 2 to 5 years

PPE is de-recognized on disposal or when no future economic benefits are expected from its use. Assets to be disposed off are reported at the lower of the carrying value & fair value less cost to sell. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the net carrying amount of the asset) is recognised in other income / netted off from any loss on disposal in the Statement of Profit and Loss in the year the asset is de-recognised.

2.8. Intangible assets

Intangible assets are stated at cost less accumulated amortisation and impairment loss, if any. Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

Intangible assets comprise of computer software which is amortised over the estimated useful life. The maximum period for such amortisation is taken as 36 months based on management's estimates of useful life. Amortisation is calculated using the Straight-line method to write down the cost of intangible assets over their estimated useful lives.

2.9. Cash and cash equivalent

Cash and cash equivalents include cash on hand, demand deposits and other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

2.10. Foreign exchange transactions and translations

Initial recognition

Transactions in foreign currencies are recognised at the prevailing exchange rates between the reporting currency and the foreign currency on the transaction date.

Translations

Transactions in foreign currencies are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the Statement of Profit and Loss. Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss.

Non-monetary items, which are measured at fair value or other similar valuation denominated in a foreign currency, are translated using the exchange rate at the date when such value was determined.

2.11. Financial instruments

Initial Recognition

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

Classification and subsequent measurement Financial assets

On initial recognition, a financial asset is classified as - measured at:

- Amortised cost; or
- Fair Value through Other Comprehensive Income (FVTOCI) - debt investment; or
- Fair Value through Other Comprehensive Income (FVTOCI) - equity investment; or
- Fair Value through Profit or Loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

All financial assets not classified as measured at amortised cost or FVTOCI are measured at FVTPL.

The financial assets held with the objective to collect contractual cash flows as per the contractual terms that give rise on specified dates to cash flows that are solely payment of interest on the principal amount outstanding are measured at amortised cost on the reporting date. Interest income and impairment, if any, are recognised in the Statement of Profit and Loss.

For equity investments, the Company makes an election on an instrument-by-instrument basis to designate equity investments as measured at FVTOCI. These elected investments are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the reserves. The cumulative gain or loss is not reclassified to the Statement of Profit and Loss on disposal of the investments.

These investments in equity are not held for trading. Instead, they are held for medium or long- term strategic purpose. Dividend income, if any, received on such equity investments are recognised in the Statement of

Notes forming part of the Financial Statements for the year ended March 31, 2026

Profit and Loss.

Equity investments that are not designated to be measured at FVTOCI are designated to be measured at FVTPL. Subsequent changes in fair value are recognised in the Statement of Profit and Loss.

Financial assets at FVTPL are subsequently measured at fair value. Net gains and losses, any interest or dividend income, are recognized in Statement of profit and loss.

Financial liabilities and equity instruments

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all its liabilities. Equity instruments issued by the Company are recognised at the proceeds received. Transaction costs of an equity transaction are recognised as a deduction from equity.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading or it is designated as such on initial recognition. Other financial liabilities are subsequently measured at amortised. Interest expenses are recognised in the Statement of Profit and Loss. Any gain or loss on derecognition is also recognised in the Statement of Profit and Loss.

De-recognition of financial assets

The Company de-recognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for the amount it may have to pay.

If the Company enters into transactions whereby it transfers assets recognised on its Balance Sheet but retains either all or substantially all the risks and rewards of the transferred assets, the transferred assets are not de-recognised, and the proceeds received are recognised as a collateralised borrowing.

De-recognition of financial liabilities

A financial liability is de-recognised when the obligation in respect of the liability is discharged, cancelled, or expires. The difference between the carrying value of the original financial liability and the consideration paid is recognised in the Statement of Profit and Loss.

Impairment of financial assets

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVTOCI, the loss allowance is recognised in OCI.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the Statement of Profit and Loss.

Impairment of non-financial assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is

any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount, which is the higher of the value in use or fair value less cost to sell, of the asset or cash-generating unit, as the case may be, is estimated and impairment loss (if any) is recognised and the carrying amount is reduced to its recoverable amount.

In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

When an impairment loss subsequently reverses, the carrying amount of the asset or a cash-generating unit is increased to the revised estimate of its recoverable amount, so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) earlier. The reversal of an impairment loss is recognised in Statement of Profit and Loss.

2.12. Employee Benefits

Short-term employee benefits

All employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus and ex-gratin. Short-term employee benefit obligations are measured on an undiscounted basis and these are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Leave encashment / compensated absences / sick leave

The Company provides for the encashment / availment of leave with pay subject to certain rules. The employees are entitled to accumulate leave subject to certain limits for future encashment / availment. The liability is provided based on the number of days of unutilized leave at each balance sheet date on the basis of an independent actuarial valuation.

2.13. Finance Costs

Finance costs include interest expense accrued on a time basis, by reference to the principal outstanding. Interest expense on lease liabilities computed by applying the Company's weighted average incremental borrowing rate has been included under finance costs.

2.14. Income taxes

Income tax expense comprises of current tax and deferred tax. It is recognized in Statement of profit and loss except to the extent that it relates to an item recognized directly in equity or in other comprehensive income.

Current tax

Current tax comprises amount of tax payable in respect of the taxable income for the year determined in accordance with Income Tax Act, 1961 and any adjustment to the tax payable or receivable in respect of previous years. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period. Significant judgments are involved in determining the provision for income taxes including judgment on whether tax positions are probable of being sustained in tax assessments. A tax assessment can involve complex issues, which can only be resolved over extended time periods.

Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognized amounts, and it is intended to realize the asset and settle the liability on a net basis or simultaneously.

The management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Notes forming part of the Financial Statements for the year ended March 31, 2026

Deferred tax

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled, or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequence that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary difference could be utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is recognized in statement of profit or loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the deferred tax is also recognized in other comprehensive income or directly in equity respectively.

Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off current tax assets against current tax liabilities and the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities on a net basis or simultaneously. Current and deferred tax for the year

Current and deferred tax are recognised in the Statement of Profit and Loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.15. Securities issue expenses

Expenses incurred in connection with the fresh issue of share capital are adjusted against Securities premium.

2.16. Accounting for provisions, contingent liabilities, contingent assets and commitments

Provisions are recognised when there is a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that the outflow of resources would be required to settle the obligation, the provision is reversed.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Contingent liabilities are not recognised in the financial statements. Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. The Company does not recognise contingent asset.

Commitments include the amount of purchase order (net of advance) issued to counterparties for supplying/ development of assets and amounts pertaining to Investments which have been committed but not called for.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each Balance Sheet date.

2.17. Leases

Where the Company is the lessee

As a lessee, the Company's lease asset class primarily consist of buildings or part thereof taken on lease for office premises and certain IT equipment used for operating activities. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost which comprises of initial amount of lease liability adjusted for any lease payments made at or prior to the commencement date of the lease less any lease incentives. These are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the lease term.

The lease liability is initially measured at amortized cost at the present value of the future lease payments that are not paid at the commencement date, discounted using the Company's incremental average borrowing rate. lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

The Company has used a single discount rate to a portfolio of leases with similar characteristics.

Where the Company is the lessor

At the inception of the lease, the Company classifies each of its leases as either a finance lease or an operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, contract is classified as a finance lease. All other leases are classified as operating leases.

In accordance with Ind AS 116, Leases, the financial information has been presented in the following manner:

- a) ROU assets and lease liabilities have been included within the line items 'Property, plant and equipment' and 'Other financial liabilities' respectively in the Balance sheet,

Notes to the Financial Statements for the year ended 31 March 2026

- b) Interest expenses on the lease liability and depreciation charge for the right-to-use asset have been included within the line items "Finance costs" and 'Depreciation, amortization and impairment' respectively in the statement of profit or loss.
- c) Short-term lease payments and payments for leases of low-value assets, where exemption as permitted under this standard is availed, have been recognized as expense on a straight-line basis over the lease term in the statement of Profit and Loss.
- d) Cash payments for the principal and interest of the lease liability have been presented within "financing activities" in the statement of cash flows.

2.18. Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share is the net profit/ loss for the period after deducting preference dividends and any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, sub-division of shares, etc that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders is divided by the weighted average number of equity shares outstanding during the period, considered for deriving basic earnings per share and weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

3. PROPERTY, PLANT AND EQUIPMENT

Description of Assets	(Rs. in lakhs)		
	Computers	Right of Use asset	Total
I. Gross Carrying Amount			
Balance as at 01 April 2025	0.66	–	0.66
Additions during the year	–	26.71	26.71
Disposals during the year	–	–	–
Balance as at 31 March 2026	0.66	26.71	27.37
II. Accumulated depreciation and impairment			
Balance as at 01 April 2025	0.66	–	0.66
Depreciation/Amortization expense for the year	–	1.55	1.55
Eliminated on disposal of assets	–	–	–
Balance as at 31 March 2026	0.66	1.55	2.21
III. Net carrying amount (I-II)	–	25.16	25.16

Description of Assets	(Rs. in lakhs)		
	Computers	Right of Use asset	Total
I. Gross Carrying Amount			
Balance as at 01 April 2024	0.66	–	0.66
Additions during the year	–	–	–
Disposals during the year	–	–	–
Balance as at 31 March 2025	0.66	–	0.66

(Rs. in lakhs)

Description of Assets	Computers	Right of Use asset	Total
II. Accumulated depreciation and impairment			
Balance as at 01 April 2024	0.65	–	0.65
Depreciation/Amortization expense for the year	0.01	–	0.01
Eliminated on disposal of assets	–	–	–
Balance as at 31 March 2025	0.66	–	0.66
III. Net carrying amount (I-II)	–	–	–

There is no immovable property where title deed of such immovable property is not held in name of the Company or jointly held with others.

The Company has not revalued its Property, Plant and Equipment (including Right-of-Use Assets)

4. INVESTMENTS

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
Investments Carried at Fair Value				
Unquoted				
Mahindra Manulife Liquid Fund	242.71	–	226.13	–
13,523.631 units in Current Year (13,387.901 units in Previous Year)				
Total	242.71	–	226.13	–

5. TRADE RECEIVABLES

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
Trade receivables				
(a) Unsecured, considered good	5.92	–	4.97	–
(b) Doubtful	–	–	–	–
Less: Allowance for Credit Losses	–	–	–	–
Total	5.92	–	4.97	–
Of the above, trade receivables from:				
– Related Parties	–	–	–	–
– Others	5.92	–	4.97	–
Total	5.92	–	4.97	–

No trade or other receivable is due from directors or other officers of the company either severally or jointly with any other person nor any trade or other receivable is due from firms, limited liability partnerships or private companies in which any director is a partner, a director or a member.

Trade receivable is due within 30 days from the date of the invoice.

Notes to the Financial Statements for the year ended 31 March 2026

Trade Receivable Ageing schedule

Trade Receivables - Undisputed Trade receivables – considered good

Particulars	(Rs. in lakhs)	
	As at 31 March 2026	As at 31 March 2025
Less than 6 months	5.92	4.97
6 months - 1 year	-	-
1-2 years	-	-
2-3 years	-	-
More than 3 years	-	-
Total	5.92	4.97

6. CASH AND CASH EQUIVALENTS

Particulars	(Rs. in lakhs)	
	As at 31 March 2026	As at 31 March 2025
(a) Balances with banks	1.68	1.70
(b) Cash on hand	-	-
Total	1.68	1.70

7. CURRENT TAX ASSETS (NET)

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
Tax deducted at source net of provision for tax				
(i) Advance Tax / TDS (Net of provision for tax)	2.08	-	0.01	-
Total	2.08	-	0.01	-

8. OTHER CURRENT ASSETS

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
(a) Advances other than capital advances				
(i) Other assets	0.15	-	0.06	-
Total	0.15	-	0.06	-

9. EQUITY SHARE CAPITAL

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Rs. in lakhs	No. of shares	Rs. in lakhs
Authorised:				
Equity shares of Rs. 10/- each with voting rights	10,00,000	100.00	10,00,000	100.00
Issued, Subscribed and Fully Paid:				
Equity shares of Rs. 10/- each with voting rights	9,80,400	98.04	9,80,400	98.04
Total	9,80,400	98.04	9,80,400	98.04

(i) Reconciliation of the number of shares outstanding at the beginning and at the end of the year.

Particulars	(Rs. in lakhs)			
	Opening Balance	Fresh Issue	Other Changes	Closing Balance
(a) Equity Shares with Voting rights*				
Year ended 31 March 2026				
No. of Shares	9,80,400	-	-	9,80,400
Amount (Rs. in Lakhs)	98.04	-	-	98.04
Year Ended 31 March 2025				
No. of Shares	9,80,400	-	-	9,80,400
Amount (Rs. in Lakhs)	98.04	-	-	98.04

*Rights, preferences and restrictions attached to equity shares

The Company has only one class of equity shares having par value of ₹ 10 per share. Each holder of equity share is entitled to one vote per share. In the event of liquidation, the shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholdings.

(ii) Details of shares held by the holding company, the ultimate holding company, their associates and subsidiaries:

Particulars	No. of Shares		
	Equity Shares with Voting rights	Equity Shares with Differential Voting rights	Others
As at 31 March 2026			
Mahindra and Mahindra Financial Services Limited Percentage of holding (51%)	5,00,000	-	-
As at 31 March 2025			
Mahindra and Mahindra Financial Services Limited Percentage of holding (51%)	5,00,000	-	-

(iii) Details of shares held by each shareholder holding more than 5% shares:

Class of shares/Name of shareholder	As at 31 March 2026		As at 31 March 2025	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
<u>Equity shares with voting rights</u>				
Mahindra and Mahindra Financial Services Limited	5,00,000	51%	5,00,000	51%
Manulife Investment Management (Singapore) Pte Limited	4,80,400	49%	4,80,400	49%

10. OTHER EQUITY

Description of the Nature and Purpose of Other Equity

Securities Premium: The securities premium is used to record the premium on issue of shares. The reserve can be utilized in accordance with the provisions of Companies Act, 2013

Retained earning or Profit and loss account: Retained Earnings represents the undistributed earnings.

Particulars	(Rs. in lakhs)		
	Reserves and Surplus	Retained earnings or Profit & loss account	Total
Balance as at 01 April 2024	27.63	52.54	80.17
Profit / (Loss) for the year	-	48.02	48.02
Other Comprehensive Income	-	-	-
Total Comprehensive Income for the year	-	48.02	48.02

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	(Rs. in lakhs)		
	Reserves and Surplus		Total
	Securities premium	Retained earnings or Profit & loss account	
Securities premium on fresh issue of equity share capital	-	-	-
Share issue expenses	-	-	-
Balance as at 31 March 2025	27.63	100.56	128.19
Balance as at 01 April 2025	27.63	100.56	128.19
Profit / (Loss) for the year	-	18.93	18.93
Other Comprehensive Income	-	-	-
Total Comprehensive Income for the year	-	18.93	18.93
Securities premium on fresh issue of equity share capital	-	-	-
Share issue expenses	-	-	-
Balance as at 31 March 2026	27.63	119.49	147.12

11. OTHER NON-CURRENT LIABILITIES & PROVISIONS

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
(a) Lease Liability	-	25.66	-	-
(b) Other non-current liabilities	-	1.00	-	1.00
(c) Other Current Liabilities & Provisions				
Other Current Liabilities				
i Employee benefits payables	3.45	-	4.05	-
ii Statutory dues				
- Taxes payable (other than income taxes)	1.00	-	0.83	-
- TDS payable	0.14	-	0.05	-
- Professional tax payable	0.03	-	-	-
Provisions				
- Provision for leave encashment	0.01	0.20	0.01	0.16
Total Other liabilities	4.63	26.86	4.94	1.16

12. TRADE PAYABLES

Based on and to the extent of the information received by the Company from the suppliers during the year regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act), the total outstanding dues of Micro and Small enterprise and other disclosures as per the Micro, Small and Medium Enterprises Development Act, 2006 (hereinafter referred to as "the MSMED Act") are given below:

Particulars	(Rs. in lakhs)			
	As at 31 March 2026		As at 31 March 2025	
	Current	Non Current	Current	Non Current
Total outstanding dues of Micro and small enterprises				
a) Dues remaining unpaid to any supplier at the year end				
- Principal	0.24	-	0.12	-
- Interest on the above	-	-	-	-
b) Interest paid in terms of Section 16 of the MSMED Act along with the amount of payment made to the supplier beyond the appointed day during the year	-	-	-	-
- Principal paid beyond the appointed date	-	-	-	-
- Interest paid in terms of section 16 of the MSMED Act	-	-	-	-
c) Amount of interest due and payable for the year of delay on payments made beyond the appointed day during the year	-	-	-	-
d) Amount of interest accrued and remaining unpaid at the year end	-	-	-	-
e) Further interest due and payable even in the succeeding years, until such date when the interest due as above are actually paid to the small enterprises	-	-	-	-
Total outstanding dues of creditors other than micro and small enterprises	0.81	-	0.42	-
Total trade payables	1.05	-	0.54	-

Terms and Conditions of financial liabilities:

- Trade Payables are non-interest bearing and are normally settled on 30 days terms.

Trade Payables Ageing Schedule as at 31 March 2026
Trade Payables - Undisputed

Particulars	(Rs. in lakhs)				
	Outstanding for following periods				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	0.24	-	-	-	0.24
(ii) Others	0.81	-	-	-	0.81
Total	1.05	-	-	-	1.05

Trade Payables Ageing Schedule as at 31 March 2026
Trade Payables - Undisputed

Particulars	(Rs. in lakhs)				
	Outstanding for following periods				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	0.12	-	-	-	0.12
(ii) Others	0.42	-	-	-	0.42
Total	0.54	-	-	-	0.54

Notes to the Financial Statements for the year ended 31 March 2026

13. REVENUE FROM OPERATIONS

Particulars	(Rs. in lakhs)		Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025		Year ended 31 March 2026	Year ended 31 March 2025
Trusteeship Fees	63.66	99.14	- Audit fees	0.50	0.50
Total	63.66	99.14	- Other services	-	-
			Other Expenses	2.81	2.68
			Total	33.49	35.71

14. OTHER INCOME

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Profit on sale/redemption of Investment	8.19	7.58
Unrealised gain/(loss) on Mutual Fund Investment	6.05	7.04
Total	14.24	14.62

15. EMPLOYEE BENEFIT EXPENSES

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Salaries and wages	19.03	16.22
Total	19.03	16.22

16. FINANCE COSTS

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
On Lease Liability		
Interest on lease liability	0.67	-
Total	0.67	-

17. DEPRECIATION AND AMORTISATION

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation on Property, Plant and Equipment	-	0.01
Amortization on lease assets	1.55	-
Total	1.55	0.01

18. OTHER EXPENSES

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Rent, Rates & Taxes	0.03	-
Legal and professional fees	0.89	0.89
Directors' Sitting Fees	26.30	29.40
Travelling & Conveyance	1.96	1.24
Marketing Expenses	1.00	1.00
Auditors remuneration and out-of-pocket expenses		

19. INCOME TAX EXPENSE

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Current Tax:		
In respect of current year	4.44	13.80
In respect of prior years	(0.21)	-
	4.23	13.80
Deferred Tax:		
In respect of current year origination and reversal of temporary differences	-	-
	4.23	13.80
Total income tax expense on continuing operations	4.23	13.80

Reconciliation of tax expense and the accounting profit multiplied by Company's tax rate:

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Profit before tax	23.16	61.82
Income tax expense calculated at 25.168%	5.83	15.56
Changes in recognised deductible temporary differences	(1.39)	(1.76)
	4.44	13.80
Adjustments recognised in the current year in relation to the current tax of prior years	(0.21)	-
Total Tax expense	4.23	13.80

The Company has exercised the option permitted under section 115BAA of the Income Tax Act, 1961 as introduced by the Taxation Laws (Amendment) Ordinance, 2019. Accordingly the rate of income tax applicable to the company is (Base rate-22%, plus 10% surcharge and 4% cess = 25.168%)

20. EARNINGS PER SHARE

Particulars	(Rs. in lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Profit / (loss) for the year (Rs. in Lakhs)	18.93	48.02
Weighted average number of equity shares	9,80,400	9,80,400
Earnings per share – Basic (in Rs.)	1.93	4.90
Earnings per share – Diluted (in Rs.)	1.93	4.90

Notes to the Financial Statements for the year ended 31 March 2026

21. ADDITIONAL REGULATORY INFORMATION

i) Financials Ratios

Ratio	Numerator	Denominator	Ratio as on 31 March 2026	Ratio as on 31 March 2025	% Variance	Reason for variance
Current Ratio (in times)	Total Current Assets	Total Current Liabilities	44.46	42.49	5%	NA
Return on Equity (in %)	Profit for the year less Preference dividend (if any)	Total Equity	8%	21%	-14%	NA
Trade Receivable Turnover Ratio (in times)	Revenue from operations	Average Trade Receivable	11.69	11.29	4%	NA
Trade Payable Turnover Ratio (in times)	Total Purchases (excluding capital goods)	Average Trade Payable	27.79	38.61	-28%	NA
Net (working) Capital Turnover Ratio (in times)	Revenue from operations	Average Working Capital	0.27	0.49	-45%	Decrease in Trusteeship Fees led to fall in the ratio
Net Profit Ratio (in %)	Profit for the year	Revenue from operations	30%	48%	-19%	NA
Return on Capital employed Ratio (in %)	Profit before tax and interest	Total Assets less Total Current Liabilities	9%	27%	-19%	NA
Return on investment (in %)	Income from invested funds	Average invested funds	7%	8%	-1%	NA

- ii) During the financial years ended 31 March 2026 and 31 March 2025, the Company has not granted any loans or advances in the nature of loans to promoters, directors, Key Management Personnel and the related parties (as defined under the Companies Act, 2013), either severally or jointly with any other person (a) repayable on demand or (b) without specifying any terms or period of repayment.
- iii) There is no Benami Property held by the Company and no proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- iv) The Company does not have any transactions with companies stuck off under section 248 of Companies Act, 2013 or section 560 of Companies Act, 1956.
- v) There are no charges or satisfaction in relation to any debt / borrowings yet to be registered with ROC beyond the statutory period.
- vi) The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
- vii) Utilisation of borrowed funds and share premium:

- A) The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding (whether recorded in writing or otherwise) that the intermediary shall –
- (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or
- (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries;
- B) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall –
- (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (ultimate beneficiaries) or
- (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.
- viii) The Company has not traded or invested in crypto currency or virtual currency during the financial year.
- ix) There are no transactions which have not been recorded in the books of accounts and have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Also, there are no previously unrecorded income and related assets.
- x) There was no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year.
- xi) The Company has not been declared as wilful defaulter by any bank or financial Institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

22. EMPLOYEE BENEFITS

Details of defined benefit plans as per actuarial valuation are as follows:

Particulars	(Rs. in lakhs)	
	Unfunded Plans	
	Exigency and Earned leave	
	Year ended	
	31 March 2026	31 March 2025
I. Amounts recognised in the Statement of Profit & Loss		
Current service cost	0.04	0.10
Past Service Cost	-	-
Net Interest cost	-	-
Actuarial (gain)/loss	-	-
Total expenses included in employee benefits expense	<u>0.04</u>	<u>0.10</u>
II. Amount recognised in Other Comprehensive income	-	-
III. Changes in the defined benefit obligation		
Opening defined benefit obligation	0.17	0.07
Current service cost	0.04	0.10
Past service cost	-	-
Interest expense	-	-
Remeasurement (gains)/losses arising from changes in –		
– demographic changes	-	-
– financial assumptions	-	-
– experience adjustments	-	-
Benefits paid/extinguished	-	-
Closing defined benefit obligation	<u>0.21</u>	<u>0.17</u>
IV. Change in the fair value of plan assets during the year		
Opening Fair value of plan assets	-	-
Interest income	-	-
Closing Fair value of plan assets	<u>-</u>	<u>-</u>
V. Net defined benefit obligation		
Defined benefit obligation	0.21	0.17
Fair value of plan assets	-	-
Surplus/(Deficit)	<u>(0.21)</u>	<u>(0.17)</u>

Notes to the Financial Statements for the year ended 31 March 2026

Particulars	(Rs. in lakhs)	
	Unfunded Plans	
	Exigency and Earned leave	
	Year ended	
	31 March 2026	31 March 2025
Current portion of the above	(0.01)	(0.01)
Non current portion of the above	(0.20)	(0.16)

Actuarial assumptions and Sensitivity
VI. Actuarial assumptions

Discount Rate (p.a.)	7.81%	6.94%
Attrition rate	1-3%	1-3%
Expected rate of return on plan assets (p.a.)	-	-
Rate of Salary increase (p.a.)	7.00%	7.00%

In-service Mortality

Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)
--	--

VII. Quantitative sensitivity analysis for impact of significant assumptions on defined benefit obligation are as follows:

One percentage point increase in discount rate	(0.03)	(0.02)
One percentage point decrease in discount rate	0.03	0.03
One percentage point increase in Salary growth rate	0.03	0.03
One percentage point decrease in Salary growth rate	(0.03)	(0.02)

VIII. Maturity profile of defined benefit obligation

Within 1 year	0.21	0.17
Between 1 and 5 years	-	-

23. FINANCIAL INSTRUMENTS
i) Financial Instruments regularly measured using Fair Value – recurring items

Financial assets/ financial liabilities	Financial assets / financial liabilities	Category	Fair Value (Rs. in lakhs)			
			As at 31 March 2026	As at 31 March 2025	Fair value hierarchy	Valuation technique(s)
1) Investment in Mutual Funds	Financial Assets	Financial instrument measured at FVTPL	242.71	226.13	Level 1	NAV

ii) Financial Instruments measured at amortised cost

Particulars	Fair Value (Rs. in lakhs)				
	Carrying Value	Fair value	Level 1	Level 2	Level 3
As at 31 March 2026					
Financial assets					
a) Cash and cash equivalent	1.68	1.68	1.68	-	-
b) Trade Receivables	5.92	5.92	-	5.92	-
Total	7.60	7.60	1.68	5.92	-
Financial liabilities					
a) Trade Payables	1.05	1.05	-	1.05	-
b) Lease liabilities	25.66	25.66	-	25.66	-
c) Other non-current liabilities	1.00	1.00	-	1.00	-
d) Employee benefits payables	3.45	3.45	-	3.45	-
Total	31.16	31.16	-	31.16	-
As at 31 March 2025					
Financial assets					
a) Cash and cash equivalent	1.70	1.70	1.70	-	-
b) Trade Receivables	4.97	4.97	-	4.97	-
Total	6.67	6.67	1.70	4.97	-

Financial liabilities

a) Trade Payables	0.54	0.54	-	0.54	-
b) Lease liabilities	-	-	-	-	-
c) Other non-current liabilities	1.00	1.00	-	1.00	-
d) Employee benefits payables	4.05	4.05	-	4.05	-
Total	5.59	5.59	-	5.59	-

There were no transfers between Level 1 and Level 2 during the year.

24. FINANCIAL RISK MANAGEMENT

In the course of its business, the Company is exposed to certain financial risks: liquidity risk and market risk. The Company's primary focus is to achieve better predictability of financial markets and seek to minimize potential adverse effects on its financial performance.

Liquidity Risk Management

The Company manages liquidity risk by maintaining by continuously monitoring forecast and actual cash flows.

Maturity profile of non-derivative financial liabilities

Particulars	(Rs. in lakhs)			
	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above

Non-derivative financial liabilities
As at 31 March 2026

a) Trade Payables	1.05	-	-	-
b) Lease liabilities	-	-	25.66	-
c) Other non-current liabilities	1.00	-	-	-
d) Employee benefits payables	3.45	-	-	-
Total	5.50	-	25.66	-

As at 31 March 2025

a) Trade Payables	0.54	-	-	-
b) Lease liabilities	-	-	-	-
c) Other non-current liabilities	1.00	-	-	-
d) Employee benefits payables	4.05	-	-	-
Total	5.59	-	-	-

Market Risk Management

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The Company invests in fixed rate instruments, units of mutual fund taking into account the current liquidity requirements. There has been no significant changes to the company's exposure to market risk or the methods in which they are managed or measured.

Notes to the Financial Statements for the year ended 31 March 2026

25. RELATED PARTY DISCLOSURES:

i) As per Ind AS 24 on 'Related party disclosures', the related parties of the Company are as follows:

(a) **Holding Company**

Mahindra & Mahindra Financial Services Ltd

(b) **Ultimate Holding Company**

Mahindra & Mahindra Ltd

(c) **Fellow Subsidiaries / Associate Companies / Joint Ventures**

Manulife Investment Management Singapore Pte Ltd

Mahindra Manulife Investment Management Private Ltd

Mahindra Integrated Business Solutions Private Ltd

(d) **Key Management Personnel**

(i) Mr. Manohar G. Bhide - Director (till 30th June 2024)

(ii) Mr. Gautam G. Parekh - Director (till 20th September 2025)

(iii) Mr. Suneet K. Maheshwari - Independent Director

(iv) Mr. Nilesh Sathe - Independent Director

(v) Mr. Krishnaswamy Arabadi Sridhar - Independent Director

(vi) Mr. Michael Fitzgerald - Director

(vii) Mr. Amarjyoti Barua - Director (w.e.f. 1st July 2024)

(viii) Mr. Uday Bhansali - Independent Director (w.e.f. 21st September 2025)

ii) The nature and volume of transactions of the Company during the year with above related parties were as follows:

Particulars	(Rs. in lakhs)					
	Holding Company /Ultimate Holding Company		Fellow Subsidiaries / Associate Companies/ Joint Ventures		Key Managerial Personnel	
	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025	Year ended 31 March 2026	Year ended 31 March 2025
Expenses						
Mahindra & Mahindra Financial Services Ltd	-	-	-	-	-	-
Mahindra & Mahindra Ltd	1.33	1.00	-	-	-	-
Mahindra Manulife Investment Management Private Ltd	-	-	1.72	-	-	-
Mahindra Integrated Business Solutions Private Ltd	-	-	0.12	0.12	-	-
Directors' Sitting Fees	-	-	-	-	26.30	29.40

iii) Balances as at the end of the year:

Particulars	(Rs. in lakhs)			
	Holding Company		Fellow Subsidiaries / Associate Companies / Joint Ventures	
	As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025
Other Non-current Liabilities				
Mahindra & Mahindra Financial Services Ltd	-	-	-	-
Trade Payables				
Mahindra & Mahindra Ltd	0.33	-	-	-
Mahindra Integrated Business Solutions Private Limited	-	-	0.01	0.01

Notes to the Financial Statements for the year ended 31 March 2026

26 OPERATING SEGMENTS

- The Company is in the business of providing Trusteeship services to the Mahindra Manulife Mutual Fund. The primary segment is identified as Trusteeship services. As such the Company's financial statements are largely reflective of the Trusteeship services and there is no separate reportable segment as per Ind AS 108 on "Operating Segments" in respect of the Company.
- Entire Amount of revenue is from customer within India and the trusteeship services are rendered over a time period for the year ended March 31, 2026 and March 31, 2025.
- There is only one customer contributing in excess of 10% of the total revenue of the Company. The amounts for the same are as follows:

Particulars	(Rs. in lakhs)	
	Year ended	
	31 March 2026	31 March 2025
Revenue from Mahindra Manulife Mutual Fund	63.66	99.14

27. SOCIAL SECURITY CODE

On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws into a unified framework governing employee benefits during employment and post-employment. The Company continues to monitor development on the Rules to be notified by regulatory authorities, including clarifications/guidance from the authorities and will continue to assess the accounting implications, basis such developments/guidance.

28. EVENTS AFTER THE REPORTING DATE

There have been no other events after the reporting date that require disclosure in these financial statements.

- Previous year figures have been regrouped /reclassified wherever necessary to conform to current year presentation.

As per our report of even date

For B. K. Khare & Co.

Chartered Accountants
Firm Regn No. 105102W

sd/-
Chaitanya Joshi

Partner
Membership No. 131403

Place: Mumbai
Date: April 23, 2026

For and on behalf of the Board of Directors of
Mahindra Manulife Trustee Private Limited

sd/-
Nilesh Sathe
Chairman
[DIN: 02372576]

sd/-
Suneet Maheshwari
Director
[DIN: 00420952]

Place: Mumbai
Date: April 23, 2026

sd/-
Krishnaswamy Arabadi
Sridhar
Director
[DIN: 00046719]

sd/-
Uday Bhansali
Director
[DIN: 00363902]

sd/-
Tejas Agrawal
Company Secretary
[ACS No – 55747]

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF MAHINDRA IDEAL FINANCE LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the Financial Statements of Mahindra Ideal Finance Limited (the "Company"), which comprise the statement of financial position as at 31st March 2026 and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the Financial Statements including a summary of material accounting policy information as set out on pages 05 to 56.

In our opinion, the accompanying Financial Statements give a true and fair view of the financial position of the Company as at 31st March 2026 and of its financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants issued by CA Sri Lanka (Code of Ethics) and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report. The Annual Report is expected to be made available to us after the date of this Auditor's Report.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information identified above, when it becomes available, and in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit, or whether it appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determines is necessary, to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern,

disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the Financial Statements or, if such disclosures are inadequate to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats, or safeguards applied.

Report on Other Legal and Regulatory Requirements

As required by Section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were

required for the audit, and as far as it appears from our examination, proper accounting records have been kept by the Company.

BDO Partners
CHARTERED ACCOUNTANTS
Colombo 02

17th April 2026
CW/dm

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST MARCH 2026

	Notes	2026 LKR '000	2025 LKR '000
Income	3	4,261,863	2,740,870
Interest Income	4.1	3,878,129	2,444,566
Interest Expenses	4.2	(1,725,739)	(1,109,246)
Net Interest Income		2,152,390	1,335,320
Fees and Commission Income	5	35,432	16,498
Net Fee and Commission Income		35,432	16,498
Other Operating Income	6	348,302	279,806
Total Operating Income		2,536,124	1,631,623
Impairment Charges for Loans and other Losses	7	(162,978)	(73,914)
Net Operating Income		2,373,146	1,557,710
Operating Expenses			
Personnel Expenses	8	(656,101)	(560,529)
Depreciation of Property Plant & Equipment	22.2	(161,661)	(140,151)
Amortisation of Intangible Assets	23	(8,525)	(8,791)
Other Operating Expenses	9	(453,869)	(414,783)
Operating Profit before VAT on Financial Services and Social Security Contribution Levy		1,092,990	433,456
Value Added Tax on Financial Services	10	(239,838)	(135,364)
Social Security Contribution Levy	10	(34,555)	(18,801)
Profit before Taxation		818,597	279,291
Income Tax Expenses	11.1	(340,366)	(133,405)
Profit/ (Loss) for the period		478,231	145,886
Basic and Diluted Earnings per Share	12.2	3.28	1.00
Profit/ (Loss) for the period		478,231	145,886
Other Comprehensive Income not to be reclassified to profit or loss in subsequent periods			
Actuarial Gain/(Loss) on Defined Benefit Obligations	29.3	(421)	7,033
Deferred Tax (Charge)/Reversal on Other Comprehensive Income	29	126	(2,110)
Other Comprehensive Income for the period, Net of Tax		(295)	4,923
Total Comprehensive Income for the period, Net of Tax		477,936	150,809

Figures in brackets indicate deductions.

The Accounting Policies and Notes on pages 07 to 56 form an integral part of these Financial Statements.

STATEMENT OF FINANCIAL POSITION AS AT 31ST MARCH 2026

	Notes	2026 LKR '000	2025 LKR '000
ASSETS			
Cash and Bank Balances	13	423,093	178,134
Investment in Government Securities at Amortised cost	14	2,294,257	1,248,944
Placements with Banks and Other Financial Institutions	15	401,207	151,076
Gold Advances	16	9,184,231	6,422,978
Lease Rental Receivables	17	2,480,946	2,656,513
Loans and Advances	18	15,281,083	5,723,480
Other Financial Assets	19	29,826	21,012
Other Non-Financial Assets	20	139,783	73,410
Financial Investments - Measured at Fair Value through OCI	21	458	458
Property, Plant and Equipment	22.3	654,923	584,938
Intangible Assets	23	29,517	34,498
Deferred Tax Assets	30	60,430	35,978
TOTAL ASSETS		30,979,754	17,131,418
LIABILITIES			
Interest Bearing Borrowings	24	17,176,069	6,949,677
Due to the Customers	25	7,530,175	6,254,214
Subordinate Liabilities	26	1,000,626	-
Other Financial Liabilities	27	1,374,610	669,737
Other Non-Financial Liabilities	28	81,005	74,280
Post Employment Benefit Liability	29	47,021	37,738
Current Tax Liabilities		209,263	62,722
TOTAL LIABILITIES		27,418,769	14,048,367
EQUITY			
Stated Capital	31	1,908,247	1,908,247
Retained Earnings		1,568,243	1,114,205
Reserves	32	84,495	60,599
TOTAL EQUITY		3,560,985	3,083,051
TOTAL LIABILITIES AND EQUITY		30,979,754	17,131,418

Figures in brackets indicate deductions.

The Accounting Policies and Notes on pages 07 to 56 form an integral part of these Financial Statements.

These Financial Statements are in compliance with the requirements of the Companies Act No.07 of 2007..

Rohit Kumar Agarwalla

Chief Financial Officer

The Board of Directors is responsible for these Financial Statements, signed for and on behalf of the Board.

Thilan Wijesinghe

Chairman

Mufaddal Choonia

Managing Director and CEO

Colombo

17th April 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

Description	Stated Capital LKR '000	Retained Earnings LKR '000	Statutory Reserve Fund LKR '000	Total LKR '000
Balance as at 01st April 2024	1,908,247	970,936	53,059	2,932,242
Total Income / (Loss) for the Period	–	145,887	–	145,887
Other Comprehensive Income (Net of Tax).....	–	4,921	–	4,921
Transfer to Statutory Reserve Fund	–	(7,540)	7,540	–
Balance as at 31st March 2025	1,908,247	1,114,204	60,598	3,083,050
Balance as at 1st April 2025	1,908,247	1,114,204	60,598	3,083,049
Total Income / (Loss) for the Period	–	478,231	–	478,231
Other Comprehensive Income (Net of Tax).....	–	(295)	–	(295)
Transfer to Statutory Reserve Fund	–	(23,897)	23,897	–
Balance as at 31st March 2026	1,908,247	1,568,243	84,495	3,560,985

Figures in brackets indicate deductions.

The Accounting Policies and Notes on pages 07 to 56 form an integral part of these Financial Statements

Colombo

17th April 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2026

	Note	2026 LKR '000	2025 LKR '000
Cash Flows From / (Used in) Operating Activities			
Profit before Income Tax Expense		818,597	279,291
Adjustment for Other Non-Cash Items Included in Profit Before Tax			
Depreciation of Property, Plant and Equipment & ROU Assets.....	22.3	161,661	140,151
Amortisation of Intangible Assets.....	23	8,525	8,791
Provision for Impairment.....	7	162,978	73,914
Interest expenses on Borrowings.....	4.2	1,005,247	403,685
Defined Benefit Obligation.....	8	12,133	14,271
Dividend Income.....	6	(476)	-
Disposal (Gain)/Loss on Fixed Assets.....		(6,133)	(21,772)
Operating Profit before Working Capital Changes		2,162,532	898,331
(Increase)/Decrease in Lease Rental Receivables.....		191,760	214,289
(Increase)/Decrease in Loans and Advances.....		(9,717,319)	(4,610,148)
(Increase)/Decrease in Gold Advance.....		(2,780,708)	(1,938,102)
(Increase)/Decrease in Other Financial Assets.....		(8,813)	8,483
(Increase)/Decrease in Other Non-Financial Assets.....		(90,699)	91,756
Increase/(Decrease) in Amounts Due to Customers.....		1,275,961	1,049,990
Increase/(Decrease) in Other Financial Liabilities.....		791,963	171,098
Increase/(Decrease) in Other Non-Financial Liabilities.....		6,725	36,860
Increase/(Decrease) in Current Tax liabilities.....		24,326	13,971
Cash Generated from Operations		(8,144,272)	(4,063,472)
Retirement Benefit Liabilities Paid.....	28.2	(3,272)	(18,537)
Income Tax Paid.....		(218,151)	(90,596)
Net Cash Flows from/(Used in) Operating Activities		(8,365,695)	(4,172,605)
Cash Flows from / (Used in) Investing Activities			
Purchase of Property, Plant and Equipment.....	22.1	(142,633)	(117,080)
Purchase of Right-of-Use Assets.....	22.1	(94,998)	(81,360)
Purchase of Intangible Assets.....	23	(3,545)	(195)
Disposal of Property, Plant and Equipment.....		12,117	38,843
Dividend Received.....	6	476	-
Investment in Treasury Bills.....	14	97,870	424,192
Investment in Fixed Deposits.....	15	49,869	104,772
Net Cash Flows from/(Used in) Investment Activities		(80,844)	369,172
Cash Flows from / (Used in) Financing Activities			
Proceeds from Bank Borrowings.....		22,605,000	10,559,108
Repayment of Bank Borrowings.....		(13,357,974)	(7,979,560)
Rental Paid for Lease Obligation.....		(87,090)	(78,687)
Proceeds from Subordinate Liabilities.....		1,000,626	-
Net Cash Flows from/(Used in) Financing Activities		10,160,562	2,500,861
Net Increase/(Decrease) in Cash & Cash Equivalents		1,714,023	(1,302,572)
Cash and Cash Equivalents at the Beginning of the Year		10,172	1,312,744
Cash and Cash Equivalents at the End of the Year	32	1,724,195	10,172

Figures in brackets indicate deductions.

The Accounting Policies and Notes on pages 07 to 56 form an integral part of these Financial Statements.

Colombo

17th April 2026

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

1.1 General

Ideal Investment Limited is a limited liability company, incorporated on 24th January 2012 under companies Act No.7 of 2007 and then changed the name to Ideal Finance Limited on 12th March 2012 and is domiciled in Sri Lanka. The registered office of the Company is situated at No.299, Dr. Colvin R De. Silva Mawatha (Union Place), Colombo 02. On 28th January 2022, the Company changed its name to Mahindra Ideal Finance Limited.

Mahindra Ideal Finance Limited is licensed by the Monetary Board of the Central Bank of Sri Lanka under the Finance Business Act No. 42 of 2011 and is also registered under the Finance Leasing Act No.56 of 2000.

1.2 Principal Activities and Nature of Operations

During the year, the principal activities of the Company were Acceptance of Deposits, Granting Lease, Loan Facilities and Gold Advances.

1.3 Parent Entity and Ultimate Parent Entity

Mahindra and Mahindra Financial Services Limited, India is the parent of Mahindra Ideal Finance Limited. The liability of the parent entity is limited to either its equity or fund-based commitment to Mahindra Ideal Finance Limited. Further the Company does not have any investments in the form of subsidiary, joint venture or associate.

1.4 Date of Authorization for Issue

The Financial Statements of Mahindra Ideal Finance Limited for the period ended 31st March 2026 were authorised for issue in accordance with a resolution of the Board of Directors on 17th April 2026.

2. ACCOUNTING POLICIES

2.1 Basis of Preparation

2.1.1 Statement of Compliance

The Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows, together with Accounting Policies and Notes, ('Financial Statements'), as at 31 March 2026 and for the period then ended, have been prepared in accordance with Sri Lanka Accounting Standards (hereafter referred to as "SLFRS"), laid down by the Institute of Chartered Accountants of Sri Lanka and are in compliance with the requirements of the Companies Act No. 07 of 2007 and amendments thereto.

2.1.2 Responsibility for Financial Statements

The Board of Directors of the Company is responsible for these Financial Statements of the Company as per Sri Lanka Accounting Standards (SLFRSs and LKASs) and the provisions of the Companies Act No. 07 of 2007.

2.1.3 Basis of measurement

The financial statements have been prepared on a historical cost basis except retirement benefits obligation, which was ascertained by an actuarial valuation.

2.1.4 Presentation of Financial Statements

In compliance with LKAS 01 on Presentation of Financial Statements, each material class of similar items is presented separately in the Financial Statements. Items of dissimilar nature or functions are presented separately, unless they are immaterial.

The Company presents its Statements of Financial Position broadly in order of liquidity. An analysis regarding recovery or settlement within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current) is presented in Note 36.

2.1.5 Functional and presentation currency

The financial statements are presented in Sri Lankan Rupees, except when otherwise is indicated. No adjustments have been made for inflationary factors.

2.1.6 Materiality, Aggregation, Offsetting and Rounding Off

In compliance with LKAS 01 on Presentation of Financial Statements, each material class of similar items is presented separately in the Financial Statements. Items of dissimilar nature or

function too are presented separately, unless they are immaterial.

Financial Assets and Financial Liabilities are offset and the net amount reported in the Statement of Financial Position only when legally there is enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liability simultaneously. Income and expenses are not offset in the Statement of Profit or Loss unless required or permitted by any accounting standard or interpretation, and as specifically disclosed in the accounting policies.

The amounts in the financial statements have been rounded off to the nearest Sri Lankan Rupee, except where otherwise indicated as permitted by the Sri Lanka Accounting Standard (LKAS 1) – 'Presentation of Financial Statements'.

2.1.7 Comparative Information

The accounting policies have been consistently applied by the Company, and are consistent with those used in the previous financial year. Further comparative information is reclassified whenever necessary to comply with the current presentation in the Financial Statements. However, the Company has not restated comparative information for 2025.

2.1.8 Statement of Cash Flows

The cash flow statement has been prepared by using the indirect method in accordance with the Sri Lanka Accounting Standard - LKAS 7 (Statement of Cash Flows), whereby operating, investing and financial activities have been separately recognised. Cash and cash equivalents comprise of short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

Cash and cash equivalents include cash in hand, balances with banks, placements with banks (less than 3 months), net of unfavourable bank balances and securities purchased under repurchase agreements (less than three months).

2.1.9 Events After the Reporting Date

Events after the Reporting Date are those events, favourable and unfavourable, that occur between the reporting date and the date when the Financial Statements are authorised for issue. In this regard, all material and important events that occurred after the reporting period have been considered and appropriate disclosures are made in Note 38 to the Financial Statements.

2.2 Significant Accounting Judgments, Estimates and Assumptions

The preparation of Financial Statements of the Company in conformity with Sri Lanka Accounting Standards requires the management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

i. Going Concern

The Board has assessed the Company's ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, the Board is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern and they do not intend either to liquidate or to cease operations of the Company. Further, the Directors have considered the potential downsides that the recent economic stress could bring to the business operations of the Company, in making this assessment. Therefore, the Financial Statements continue to be prepared on the going concern basis.

ii. Impairment losses on loans and receivables

The measurement of impairment losses under SLFRS 9 across all categories of financial assets requires judgment, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

assessment of a significant increase in credit risk. These estimates are driven by a number of factors, changes in which, can result in different levels of allowances.

The Company's ECL calculations are outputs of complex models with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgments and estimates include:

- Number of days past due and the Guidelines issued by the Central Bank of Sri Lanka
- The Company's criteria for assessing if there has been a significant increase in credit risk and so allowances for financial assets should be measured on a LTECL basis and the qualitative assessment
- The segmentation of financial assets when their ECL is assessed on a collective basis
- Development of ECL models, including the various formulas and the choice of inputs
- Determination of associations between macroeconomic scenarios and economic inputs, such as unemployment levels and collateral values, and the effect on PDs, EADs and LGDs
- Selection of forward-looking macroeconomic scenarios and their probability weightings, to derive the economic inputs into the ECL models.

iii. Fair Value of Financial Instruments

The determination of fair values of financial assets and financial liabilities recorded in the Statement of Financial Position for which there is no observable market price is based on using a variety of valuation techniques that include the use of mathematical models. The valuation of financial instruments is described in Note 35 to the Financial Statements. The Company measures fair value using the fair value hierarchy that reflects the significance of input used in making measurements. The fair value hierarchy is given in Note 35 to the Financial Statements.

iv. Financial Assets and Financial Liabilities Classification

The Company's accounting policies provide scope for assets and liabilities to be classified, at inception in to different accounting categories. The classification of financial instruments is given in Note 34, "Analysis of Financial Instruments by Measurement Basis".

v. Defined Benefit Plan

The cost of the defined benefit pension plan is determined using an actuarial valuation. The actuarial valuation involves making assumptions about discount rates, future salary increases, and mortality rates. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. Assumptions used are disclosed in Note 29.

vi. Useful Life-time of the Property, Plant, Equipment and Intangible Assets

The Company reviews the residual values, useful lives and methods of depreciation and amortization of property, plant, equipment and intangible assets at each reporting date. The judgement of the management is exercised in the estimation of these values, rates, methods and hence they are subject to uncertainty.

2.3 Summary of Significant Accounting Policies

The significant accounting policies applied by the Company in preparation of its Financial Statements are included in below.

2.3.1 SLFRS 09 Financial Instruments

SLFRS 9 – Financial Instruments replaces LKAS 39 for annual periods on or after 01 January 2018. The company has adopted SLFRS-09 Financial Instruments with an initial application date of 01st April 2018.

2.3.1.1 Classification and Measurement of Financial Assets and Liabilities

The Company classifies all of its financial assets based on the business model for managing the assets and the asset's contractual terms, measured at either:

- Amortised Cost,
- Fair Value through Other Comprehensive Income (FVOCI),
- Fair Value through Profit or Loss.

Financial liabilities, other than loan commitments and financial guarantees, are measured at amortised cost or at FVPL or the fair value designation is applied.

2.3.1.2 Financial Assets and liabilities

2.3.1.2.1 Lease Rental Receivables, Loans and Receivables to Other Customers, Financial Investments at Amortised Cost

The company measures Lease, Loans and advances to customers and other financial investments only at amortised cost if both of the following conditions are met.

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows
- The contractual terms of the financial asset give rise on specified dates to cash flows that are Solely the Payments of Principal and Interest (SPPI) on the principal amount outstanding.

The classification of financial liabilities under SLFRS 9 does not follow the approach for the classification on financial assets. Financial liabilities are measured at amortised cost or fair value through profit or loss.

The details of conditions of business model assessment and the SPPI test are outlined below.

(a) Business Model Assessment

The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective.

The Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel
- The risks that affect the performance of the business model (and the financial assets held within that business model), and in particular, the way those risks are managed
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected)

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

- The expected frequency, value and timing of sales are also important aspects of the Company's assessment

(b) The SPPI Test

As a second step of its classification process the Company assesses the contractual terms of financial assets to identify whether they meet the SPPI test.

An entity has a business model to hold the financial asset to collect the contractual cash flows. The characteristics of the contractual cash flows are that of solely payments of the principal amount and interest (referred to as "SPPI").

Principal for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Company applies judgement and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

2.3.1.2.2 Reclassification of Financial Assets and Liabilities

The company does not reclassify its financial assets or liability subsequent to their initial recognition, apart from the exceptional circumstances in which the Company acquires, disposes of, or terminates a business line. The Company did not reclassify any of its financial assets or liabilities in the year 2024/25.

2.3.1.3 De-recognition of Financial Instruments

2.3.1.3.1 Financial Assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when the rights to receive cash flows from the financial asset have expired.

2.3.1.3.2 Financial Liabilities

A financial liability is derecognized when the obligation under the liability is discharged, cancelled or expires.

2.3.1.4 Impairment of Financial Assets

Overview of the Expected Credit Loss (ECL) Principles

The Company's loan loss impairment method by using forward-looking Expected Credit Loss (ECL) approach. From 1 April 2018, the Company has been recording the allowance for expected credit losses for all loans and other debt financial assets not held at FVPL, in this section all referred to as 'financial instruments'. Equity instruments are not subject to impairment under SLFRS 9.

The ECL allowance is based on the credit losses expected to arise over the life of the asset. The 12 months ECL is the portion of Life time ECLs that

represents the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

Both Life time ECLs and 12 months ECLs are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

The Company has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

Based on the above process, the Company groups its loans into Stage 1, Stage 2 and Stage 3.

Stage 1

When loans are first recognised, the Company recognises an allowance based on 12 months ECLs. Stage 1 loans also include facilities where the credit risk has improved and the loan has been reclassified from Stage 2.

Stage 2

When a loan has shown a significant increase in credit risk since origination, the Company records an allowance for the Life time ECLs. Stage 2 loans also include facilities, where the credit risk has improved and the loan has been reclassified from Stage 3.

Stage 3

These loans considered credit-impaired. The Company records an allowance for the Life time ECLs.

2.3.1.4.1 The Calculation of Expected Credit Loss (ECL)

The Company calculates ECLs under three staging approaches to measure the expected cash shortfalls, discounted at an approximation to the EIR. A cash shortfall is the difference between the cash flows that are due to an entity in accordance with the contract and the cash flows that the entity expects to receive. The mechanics of the ECL calculations are outlined below and the key elements are as follows:

Definition of default

The Company considers a financial asset to be in "default" and therefore Stage 3 (credit impaired) for ECL calculations when the borrower account becomes 90 days past due on its contractual payments.

Probability of Default (PD)

The Probability of Default (PD) is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously recognised and is still in the portfolio.

However, for placements with Banks and other financial investments classified as amortised cost and fair value through other Comprehensive Income the Company relies on external credit rating in determining their respective PDs.

EAD

The Exposure at Default (EAD) is an estimate of the exposure at a future default date, taking into account expected changes in the exposure

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.

LGD

The Loss Given Default (LGD) is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive.

2.3.1.4.2 The mechanics of the ECL method are summarised below:

Stage 1

The 12 months ECL is calculated as the portion of LTECL that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date. The Company calculates the 12 months ECL allowance based on the expectation of a default occurring in the 12 months following the reporting date. These expected 12-month default probabilities are applied to a forecast EAD and multiplied by the expected LGD and discounted by an approximation to the original EIR. This calculation is made for each of the three scenarios, as explained above.

Stage 2

When a loan has shown a significant increase in credit risk since origination, the Company records an allowance for the LTECLs. The mechanics are similar to those explained above but PDs and LGDs are estimated over the lifetime of the instrument. The expected cash shortfalls are discounted by an approximation to the original EIR.

Stage 3

For loans considered credit-impaired, the Company recognises the LTECL for these loans. The method is similar to that for Stage 2 assets, with the PD set at 100%. The Company recognises the interest income on loans classified under stage 3 at the effective interest rate on amortised cost.

Assessment of significant increase in credit risk

When determining whether the credit risk has increased significantly since initial recognition, the Company considers both quantitative and qualitative information and analysis based on the Company's historical experience, including forward-looking information. The Company considers reasonable and supportable information that is relevant and available without undue cost and effort. The Company's accounting policy is not to use the practical expedient that the financial assets with 'low' credit risk at the reporting date are deemed not to have had a significant increase in credit risk. As a result the Company monitors all financial assets and loan commitments that are subject to impairment for significant increase in credit risk.

As a part of the qualitative assessment of whether a customer is in default, the Company

also considers a variety of instances that may indicate unlikelihood to pay. In such instances, the Company treats the customer with an increased credit risk level, following are such instances.

- Stage 1 and Stage 2 facilities of a Stage 3 customer are also classified as Stage 3.
- Stage 1 facilities of a Stage 2 customer are classified as Stage 2.
- Rescheduled facilities are categorized based on their aggregate days past due, ie, the aggregate of the present age of the facility and the age prior to reschedule.
- Originated credit impaired assets :-These are financial assets that are credit impaired on initial recognition.

They are recorded at fair value at initial recognition and interest income is subsequently recognized based on credit adjusted EIR. ECLs are recognized or released to the extent that there is subsequent change in expected credit losses.

Forward Looking Information

In its ECL models, the Company relies on a broad range of forward looking information as economic inputs, such as:

Quantitative	Qualitative
GDP Growth	Government Policies
Inflation	Status of the Industry Business
Unemployment	Regulatory Impact
Interest Rates	Global Economic Environment
Exchange Rates	

The inputs and models used for calculating ECLs may not always capture all the characteristics of the market at the date of the financial statements.

To reflect the uncertainties in the calculation of expected credit losses, the Company has not changed the weightages assigned for multiple economic scenarios during the year. Weightages assigned for each scenario is given below along with the weightages used in 2023/24.

	2025/26	2024/25
Base case	60%	55%
Best case	10%	10%
Worst case	35%	40%

The inputs and models used for calculating ECLs may not always capture all characteristics of the market as at the date of the financial statements. To reflect this, qualitative adjustments or overlays are occasionally made as temporary adjustments when such differences are significantly material.

To ensure completeness and accuracy, the company obtains necessary data primarily from publications of Central Bank of Sri Lanka.

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

2.3.1.5 Determination of Fair Value

The Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole.

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The disclosure of fair value of financial instruments is disclosed in Note 34 to the Financial Statements.

2.3.2 Lease

The determination of whether an arrangement is a lease, or contains a lease, is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

2.3.2.1 Finance Lease

Company as a lessor

Assets leased to customers which transfer substantially all the risks and rewards associated with ownership other than legal title, are classified as 'Finance Lease'. Amounts receivable under finance lease are included under 'Lease Rental Receivables' in the Statement of Financial Position after deduction of unearned lease income and accumulated impairment losses. When assets are held

subject to a finance lease, the present value of the lease payments, discounted at the rate of interest implicit in the lease, is recognized as a receivable. The difference between the total payments receivable under the lease and the present value of the receivable is recognized as unearned finance income, which is allocated to accounting periods reflect a constant periodic rate of return.

2.3.2.2 SLFRS 16 – Leases

Company as a lessee

SLFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract, i.e. lessee and lessor. SLFRS 16 supersedes Sri Lanka Accounting Standard - LKAS 17 (Leases) and related interpretations, SLFRS 16 introduces a single accounting model for the lessee, eliminating the present classification of leases in LKAS 17 as either operating leases or finance leases.

The Company has adopted SLFRS 16 using modified retrospective method from 01st April 2019, without restating comparatives for the 2018/19 reporting period, as permitted under the specific transitional provisions in the standard. At the date of adoption, right of use was recognised as the amount equal to the lease liability, adjusted by the amount of prepaid lease rentals.

Under this method, the standard is applied retrospectively and the cumulative effect, as at the initial date of application of the standard i.e 01st April 2019, has been duly adjusted. The company elected to use the transitional practical expedient to not reassess whether an existing contract forms a lease as at 01st April 2019, under the definitions provided in the standard. Instead, the company applied the standard only to contracts that were previously identified as leases applying LKAS 17 at the date of initial application.

The contracts which were previously classified as "operating leases" under the principles of LKAS 17 -Leases, have been recognize as "right-of-use assets" with the adoption of SLFRS 16 -Leases.

2.3.3 Cash and cash equivalents

Cash and cash equivalents as referred to in the cash flow statement comprise cash in hand, and amounts due from banks on demand or with an original maturity of three months or less.

2.3.4 Property, Plant and Equipment

Property, plant and equipment is stated at cost excluding the costs of day-to-day servicing, less accumulated depreciation and accumulated impairment in value. Changes in the expected useful life are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates.

Depreciation is calculated using the straight-line method to write down the cost of property and equipment to their residual values over their estimated useful lives. The estimated useful lives are as follows:

Category	Years
Furniture and Fittings	05
Office Equipment	05
Motor Vehicles	05
Computer Equipment	05

The depreciation method and residual values of assets are reviewed at each financial year-end and, if there has been a significant change in the expected pattern of consumption of the future economic benefits embodied in the asset, the method shall be changed to reflect the changed pattern.

Property plant & Equipment is derecognized on disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the assets (calculated as the

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

difference between the net disposal proceeds and carrying amount of the assets) is recognized in 'Other Operating Income' in the Statement of Comprehensive Income (Profit or Loss) in the year the asset is recognized.

2.3.5 Right-Of-Use Assets

2.3.5.1 Basis of recognition

The Company applies Sri Lanka Accounting Standard SLFRS 16 "Leases" in accounting for all lease hold rights except for leases due to expire during the financial year and leases on which implications to the financial statements are not considered to be material. The company uses its judgment to determine whether an operating lease contract qualifies for recognition of right-of-use assets. The company applies judgements in evaluating the level of certainty whether the option of renewing the lease exists or otherwise. That is, it considers all relevant factors that create an economic benefit for it to exercise either the renewal or termination.

Basis of measurement

The company recognises right-of-use assets at the date of commencement of the lease, which is the present value of lease payments to be made over the lease term. Right-of-Use assets are measured at cost less any accumulated amortization and impairment losses and adjusted for any re-measurement of lease liabilities. The cost of the right-of-use assets includes the amount of lease liabilities recognised, initial direct cost incurred, and lease payments made at or before the commencement date less any lease incentives received. Right of use assets are amortised on the straight line basis over the lease term.

When measuring lease liabilities for leases that were classified previously as operating leases, the company discounted future lease payments due as of 01st April 2019 using the incremental borrowing rate as at 01st April 2019. The rate applicable was 14%.

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

2.3.6 Intangible assets

The company's other intangible assets include the value of computer software. An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the company. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic life. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and they are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is presented as a separate line item in the statement of comprehensive income.

Computer System software is amortised over the licensed period. And where the license is perpetual, it is amortised over 3 years.

2.3.7 Other Assets

All other assets are stated at amortised cost less accumulated impairment losses.

2.3.8 Inventories

Inventories include stationery and this is valued at the lower of cost and net realizable value.

2.3.9 Impairment of non-financial assets

The company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and its value in use. Where the carrying amount of an asset or cash generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Company estimates the asset's or cash generating unit's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of comprehensive income.

2.3.10 Employee Retirement Benefits

Defined Contribution Plan Costs

Defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to a defined contribution plan are recognized as a Personnel Expenses in the Statement of comprehensive income in the periods during which services are rendered by employees. Employees are eligible for employees' Provident Fund and Employees Trust Fund Contributions in line with the respective Statutes and regulations. Accordingly, the company contributes 12% and 3% of gross emoluments of employees to Employees' Provident Fund and Employee Trust Fund respectively and is recognized as an expense under "Personnel Expenses".

Defined Benefit Plan Costs

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The liability recognized in the Statement of Financial Position in respect of defined benefit plan is the present value of the defined benefit obligation at the reporting date. The defined benefit obligation is calculated using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash flows using interest rates that are denominated in the currency in which the benefit will be paid, and that have terms of maturity approximating to the terms of the liability.

Provision has been made in the Financial Statements for retiring gratuities from the first year of service for all employees, in conformity with LKAS 19-"Employee Benefits".

However, according to the payment of Gratuity Act No.12 of 1983, the liability for payment to an employee arises only after the completion of 5 years continued services. The liability is not externally funded.

2.3.11 Provisions

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, and it is

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

2.3.12 Other Liabilities

Other liabilities are recorded at the cash value to be realized when settled.

2.3.13 Foreign currency translation

Transactions in foreign currencies are initially recorded at the functional currency rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange at the statement of financial position date. All differences arising on non-trading activities are taken to 'Other operating income' in the income statement.

2.3.14 Recognition of income and expenses

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised.

(i) Interest income and interest expense

For all financial instruments measured at amortised cost, interest bearing financial assets classified as available-for-sale and financial instruments designated at fair value through profit or loss, interest income or expense is recorded using the Effective Interest Rate. Effective Interest Rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the Effective Interest Rate, but not future credit losses.

The carrying amount of the financial asset or financial liability is adjusted if the company revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original Effective Interest Rate and the change in carrying amount is recorded as 'Interest Income' for financial assets and Interest Expense for financial liabilities. However, for a reclassified financial asset for which the company subsequently increases its estimates of future cash receipts as a result of increased recoverability of those cash receipts, the effect of that increase is recognised as an adjustment to the Effective Interest Rate from the date of the change in estimate.

Once the recorded value of a financial asset or a group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognised using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss.

(ii) Fee and commission income

The company earns fee and commission income from a diverse range of services it provides to its customers. Fee income can be divided into the following two categories:

- Fee income earned from services that are provided over a certain period of time
- Fees earned for the provision of services over a period of time accrued over that period. These fees include commission income and service charges

Fee income from providing transaction services

Fees arising from negotiating or participating in the negotiation of a transaction for a third party are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.

(iii) Dividend income

Dividend income is recognised when the company's right to receive the payment is established.

(iv) Expenditure Recognition

Expenses are recognized in profit or loss in the statement of comprehensive Income on the basis of a direct association between the cost incurred and the earning of specific items of income. All expenditure incurred in the running of the business and in maintaining the property, plant and equipment in a state of efficiency has been charged to the statement of Comprehensive Income (Profit or loss). For the purpose of presenting of the statement of comprehensive Income, the "function of expenses" method has been adopted, on the basis that it presents fairly the element of the company's performance.

2.3.15 Taxes

a. Current Tax

The provision for the income tax is based on the elements of the income and expenditure as reported in the Financial Statements and computed in accordance with the provisions of the Inland Revenue Act, No. 24 of 2017.

Current income tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

b. Deferred Tax

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognized for all taxable temporary differences.

Deferred tax assets are recognized for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credit and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

MATERIAL ACCOUNTING POLICY INFORMATION TO THE FINANCIAL STATEMENTS (contd.)

c. Value Added Tax on Financial Services and Social Security Contribution Levy

Value Added Tax on Financial Services is calculated at the rate of 18% in accordance with the provisions of the Value Added Tax Act No. 14 of 2002 and amendments thereto. The Social Security Contribution Levy is calculated at the rate of 2.5% on the turnover applicable for Value Added Tax on Financial Services with effect from 01st October 2022.

2.3.16 Regulatory provisions

a) Deposit Insurance and Liquidity Support Scheme

In terms of the Finance Companies Direction No.2 of 2010 "Insurance of Deposit Liabilities" issued on 27 September 2010 and subsequent amendments thereto, all Finance Companies are required to insure their deposit liabilities in the Deposit Insurance Scheme operated by the Monetary Board in terms of Sri Lanka Deposit Insurance Scheme Regulations No.01 of 2010 issued under Sections 32A to 32E of the Monetary Law Act with effect from 01st October 2010. The said Scheme was renamed as the "Sri Lanka Deposit Insurance and Liquidity Support Scheme" as per the Sri Lanka Deposit Insurance and Liquidity Support Scheme Regulation No. 01 of 2013.

The deposits to be insured shall include demand, time and savings deposit liabilities and exclude the following.

- Deposit liabilities to member institutions
- Deposit liabilities to the Government of Sri Lanka
- Deposit liabilities to shareholders, directors, key management personnel and other related parties as defined in Finance Companies Act (Corporate Governance) Direction No.3 of 2008 for Registered Finance Companies
- Deposit liabilities held as collateral against any accommodation granted
- Deposits falling within the meaning of abandoned property in terms of the Banking Act and dormant deposits in terms of the Finance Companies Act, funds of which have been transferred to the Central Bank of Sri Lanka in terms of the relevant Directions issued by the Monetary Board.

Registered Finance Companies are required to pay a premium of 0.15% on the total amount of eligible deposits as at end of the month within a period of 15 days from the end of the respective month.

b) Crop Insurance Levy (CIL)

As per the provisions of Section 14 of the Finance Act No.12 of 2013, the CIL was introduced with effect from 01st April 2013 and is payable to the National Insurance Trust Fund. Currently, the CIL is payable at 1% of the profit after tax.

2.3.17 Related Party Transactions

Disclosure has been made in respect of the transactions in which one party has the liability to control or exercise significant influence over the financial and operating policies/decisions of the other, irrespective of whether a price is being charged.

2.3.18 Segment Reporting

The Company's segmental reporting is based on the following operating segments identified based on products and services;

- Finance Leases
- Term Loans
- Gold Loans
- Others

A segment is a distinguishable component of a company that is engaged in providing products and services. (Business segment, is subject to risks and rewards that are different from those of other segments).

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

The accounting policies adopted for segment reporting are those accounting policies adopted for preparing the financial statements of the Company.

2.3.19 The following amendments are effective for the period beginning 01st January 2026

- i) Amendments to SLFRS 9 (Financial Instruments) and SLFRS 7 (Financial Instruments: Disclosures). Amendments to Sri Lanka Accounting Standards SLFRS 9 – Financial Instruments and SLFRS 7 – Financial Instruments: Disclosures, will be effective for annual reporting periods beginning on or after 01st January 2026. Early application is permitted.

These amendments introduce important enhancements to the classification and measurement, derecognition, and disclosure requirements applicable to financial instruments. The amendments are aimed at strengthening transparency, improving consistency in financial reporting, and addressing emerging market developments, including sustainability-linked features and nature-dependent electricity contracts.

- ii) SLFRS 17: Insurance Contracts - Effective for annual reporting periods beginning on or after 1st January 2026

2.3.20 Sri Lanka Accounting Standards Not Yet Effective as at 31st March 2026

The Finance Company intends to adopt the new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Bank's Financial Statements, if applicable, when they become effective.

- i) IFRS 18 Presentation and Disclosure in Financial Statements - The objective of this standard is to give investors more transparent and comparable information about companies' financial performance, thereby enabling better investment decisions. IFRS 18 introduces three sets of new requirements to improve companies reporting of financial performance and give investors a better basis for analysing and comparing companies.

1. Improved comparability in the statement of profit or loss (income statement)
2. Enhanced transparency of management-defined performance measures
3. More useful grouping of information in the Financial Statements

- ii) IFRS 19 Subsidiaries without Public Accountability: Disclosures - The objective of this standard is to specify that the disclosure requirements the Group is permitted to apply instead of the disclosure requirements in other IFRS Accounting Standards. An eligible subsidiary that applies to IFRS 19 is required to apply the requirements in other IFRS Accounting Standards for recognition, measurement and presentation requirements. For disclosure requirements, IFRS 19 instead of the disclosure requirements in other IFRS Accounting Standards, except in specified circumstances. In accordance with IFRS 18 Presentation and Disclosure in Financial Statements, an entity applying IFRS 19 is not required to provide a specific disclosure required by IFRS 19 if the information resulting from that disclosure would not be material.

NOTES TO THE FINANCIAL STATEMENTS

3. INCOME

	2026 LKR '000	2025 LKR '000
Interest Income (4.1)	3,878,129	2,444,566
Fee and Commission Income (5)	35,432	16,498
Other Operating Income (6)	348,302	279,806
Total Income	4,261,863	2,740,870

4. NET INTEREST INCOME

4.1 Interest Income

	2026 LKR '000	2025 LKR '000
From Placements with Banks and Other Financial Institutions	9,794	16,098
From Government Securities	54,161	82,319
From Lease Rental Receivables	574,547	646,765
From Loans and Advances	1,568,472	559,799
From Gold Advances	1,669,771	1,138,128
From Refundable Deposits	1,384	1,458
Total Interest Income	3,878,129	2,444,566

4.2 Interest Expense

	2026 LKR '000	2025 LKR '000
Due to Banks	1,005,247	403,685
Due to Customers	671,550	657,916
On Obligation to Make the Lease Payment for Right-of-Use Assets	48,942	47,645
Total Interest Expenses	1,725,739	1,109,246
Net Interest Income	2,152,390	1,335,320

5. FEE AND COMMISSION INCOME

	2026 LKR '000	2025 LKR '000
Commission Income	35,432	16,498
Fee and Commission	35,432	16,498

6. OTHER OPERATING INCOME

	2026 LKR '000	2025 LKR '000
Dividend Income	476	-
Service Charges	321,329	169,390
Fair Value Gain on Investments	9,361	66,720
Other Operating Income	17,136	43,695
Total Other Operating Income	348,302	279,806

7. IMPAIRMENT CHARGES FOR LOANS AND OTHER LOSSES

	2026 LKR '000	2025 LKR '000
Charge/(written back) to the statement of comprehensive income		
– Impairment on Individually Significant Loans	33,155	3,529
– Impairment on Collective Loan Portfolio	138,400	59,922
– Net of recoveries written off	(8,577)	10,462
Total Impairment Charge	162,978	73,914

Lease Rental Receivables (Note 17.2.a)

Stage 1	(6,553)	(8,914)
Stage 2	(2,701)	(7,501)
Stage 3	1,639	(698)
	(7,615)	(17,113)

Loans and Advances (Note 18.2.a)

Stage 1	80,186	40,181
Stage 2	19,873	5,478
Stage 3	59,656	14,641
	159,715	60,300

Gold Advances

Stage 1	9,320	15,136
Stage 2	10,607	5,600
Stage 3	(472)	(450)
	19,455	20,286

8. PERSONNEL EXPENSES

	2026 LKR '000	2025 LKR '000
Salaries	505,463	426,930
Employers' Contribution to Employee's Provident Fund	46,017	40,726
Employers' Contribution to Employee's Trust Fund	11,504	10,181
Gratuity Charge for the year	12,133	14,271
Other Staff Related Expenses	80,984	68,421
Total Personnel expenses	656,101	560,529

9. OTHER OPERATING EXPENSES

	2025 LKR '000	2024 LKR '000
Directors' Emoluments	3,300	4,266
Auditor's Remuneration	1,723	1,834
Professional and Legal	22,761	18,165
Office Administration and Establishment	250,530	207,803
Advertising and Promotional	41,747	69,276
Disallowable Input VAT	11,781	18,770
License and Renewal Fees	1,798	2,665
Other	120,229	92,004
Total Other Operating expenses	453,869	414,783

NOTES TO THE FINANCIAL STATEMENTS (contd.)
10. VALUE ADDED TAX ON FINANCIAL SERVICES AND SSCL

	2026 LKR '000	2025 LKR '000
VAT on Financial Services	239,838	135,364
Social Security Contribution Levy (SSCL)	34,555	18,801
	<u>274,393</u>	<u>154,165</u>

11. INCOME TAX EXPENSES
11.1 The major component of income tax for the period ended 31st March is as follows;

	2026 LKR '000	2025 LKR '000
Income Statement		
Current Income Tax		
Income Tax for the Period	363,086	147,376
Due to Rate Reduction	-	-
Tax Adjustment with Final Payment	1,606	-
Deferred Tax (Note 30)		
Due to Change in Temporary Differences	(24,326)	(13,971)
Due to Rate Change	-	-
Income Tax Expenses reported in the Income Statement	<u>340,366</u>	<u>133,405</u>

Statement of Other Comprehensive Income

Differed Tax Related to Items Recognised in OCI During the Year

Net Gain/(Loss) on Actuarial Gains/Losses During the Year	(126)	2,110
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Income Tax Expenses reported in the Other Comprehensive Income

	(126)	2,110
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Total Income Tax Expense for the year 340,240 135,515

Income Tax Rate Applicable **30%** **30%**

11.2 Reconciliation of Accounting Profit and Taxable Income

A reconciliation between the tax expense and the accounting profit multiplied by Income tax rate for the year ended 31st March 2026 was as follows.

	2026 LKR '000	2025 LKR '000
Accounting Profit / (Loss) Before Income Taxation	818,597	279,291
Aggregate Allowable Expenditure	(255,522)	(218,957)
Tax loss Utilised	-	-
Aggregate Disallowable Expenditure	647,211	430,919
	<u>1,210,286</u>	<u>491,253</u>
Tax at Statutory Rates	363,086	147,376
Less : Due to Rate Reduction	-	-
Less : Tax Adjustment with Final Payment	1,606	-
	<u>364,692</u>	<u>147,376</u>
Deferred Taxation Charged/(Reversal)	(24,326)	(13,971)
Less : Due to Rate Change	-	-
	<u>340,366</u>	<u>133,405</u>
Effective Tax Rate	42%	47.77%

12. BASIC AND DILUTED EARNINGS PER ORDINARY SHARES

12.1 Basic and Diluted Earnings Per Share is calculated by dividing the net profit for the period attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the period, as per LKAS-33-Earnings Per Share.

12.2 The following reflect the income and share details used in the Basic and Diluted Earning Per Share computation;

	2026 LKR '000	2025 LKR '000
Amount Used as Numerators		
Profit attributable to Ordinary Share Holders	478,231	145,886
Number of Ordinary shares used as Denominator		
Weighted Average Number of Ordinary Shares	145,639	145,639
Basic and Diluted Earning Per Ordinary Shares	3.28	1.00

13. CASH AND BANK BALANCES

	2026 LKR '000	2025 LKR '000
Cash in Hand	81,426	106,885
Bank Balances	341,667	71,249
	<u>423,093</u>	<u>178,134</u>

14. INVESTMENT IN GOVERNMENT SECURITIES

	2026 LKR '000	2025 LKR '000
Investment in Government Securities original maturity less than 3 months	2,000,289	857,106
Investment in Government Securities original maturity more than 3 months	293,968	391,838
	<u>2,294,257</u>	<u>1,248,944</u>

15. PLACEMENT WITH BANKS AND OTHER FINANCIAL INSTITUTIONS

	2026 LKR '000	2025 LKR '000
Fixed Deposits Placed with Banks Original Maturity less than 3 months	300,000	-
Fixed Deposits Placed with Banks Original Maturity more than 3 months	101,207	151,076
	<u>401,207</u>	<u>151,076</u>

16. GOLD ADVANCES

	2026 LKR '000	2025 LKR '000
Gold Advances	9,248,974	6,468,266
Less : Allowance for Impairment Losses	(64,743)	(45,288)
Net Gold Advances	<u>9,184,231</u>	<u>6,422,978</u>

16.1 Collective Impairment

	2026 LKR '000	2025 LKR '000
As at 1 st April	45,288	25,002
Charges/(reversals) for the year	19,455	20,286
As at 31 st March	<u>64,743</u>	<u>45,288</u>

NOTES TO THE FINANCIAL STATEMENTS (contd.)
16.2 Stage wise allowance for impairment

	As at 31 st March 2026			As at 31 st March 2025		
	Gross Loan Receivables	Allowance for Impairment Losses	Net Loan Receivables	Gross Loan Receivables	Allowance for Impairment Losses	Net Loan Receivables
Stage - 1	8,153,363	41,995	8,111,369	5,741,373	32,675	5,708,698
Stage - 2	1,084,049	22,203	1,061,846	686,714	11,596	675,118
Stage - 3	11,563	545	11,018	40,179	1,017	39,162
	9,248,975	64,743	9,184,233	6,468,266	45,288	6,422,978

17. LEASE RENTALS RECEIVABLE

	2026 LKR '000	2025 LKR '000
Rental Receivable on Lease	3,256,399	3,527,466
Gross Rentals Receivables	3,256,399	3,527,466
Less: Unearned Income	(707,283)	(779,423)
	2,549,116	2,748,043
Less : Rentals Received in Advance	-	(15,744)
Net Rentals Receivables before charging Allowance for Impairment Losses	2,549,116	2,732,299
Less : Allowance for Impairment Losses (Note 17.2)	(68,170)	(75,786)
Total Net Rentals Receivable	2,480,946	2,656,513

17.1 Net Rentals Receivable on Leases 'LKR

	As at 31 st March 2026			As at 31 st March 2025		
	Gross Rentals Receivable	Allowance for Impairment Losses	Net Rentals Receivable	Gross Rentals Receivable	Allowance for Impairment Losses	Net Rentals Receivable
Stage - 1	2,039,408	8,770	2,030,638	2,161,190	15,323	2,145,867
Stage - 2	372,742	3,331	369,411	440,691	5,754	434,937
Stage - 3	136,966	56,069	80,897	130,418	54,709	75,709
	2,549,116	68,170	2,480,946	2,732,299	75,786	2,656,513

17.2 Allowance for Impairment Losses LKR
(a) Allowance for Impairment stage wise

	Collective			Individual	Total
	Stage -1	Stage -2	Stage -3	All Stages	
Balance as at 01 st April 2025	15,323	5,754	54,709	-	75,786
Charges/(Reversals) for the year	(6,553)	(2,701)	1,360	279	(7,615)
Balance as at 31 st March 2026	8,770	3,053	56,069	279	68,171

(b) Movement in allowance for impairment

	2026 LKR '000	2025 LKR '000
As at 01 st April	75,786	92,920
Charges/(reversals) for the year	(7,615)	(8,388)
Amounts written off	-	(8,746)
As at 31 st March	68,171	75,786
Individual impairment	279	-
Collective impairment	67,892	75,786
Total	68,171	75,786

NOTES TO THE FINANCIAL STATEMENTS (contd.)

(c) **Movements in Individual and Collective impairment allowance for Leasing & Hire Purchase Rentals Receivables during the year**

	2026	2025
	LKR '000	LKR '000
Individual Impairment		
As at 1 st April	-	154
Charges/(reversals) for the year	279	(154)
Amounts written off	-	-
As at 31 st March	279	-
	2026	2025
	LKR '000	LKR '000
Collective Impairment		
As at 1 st April	75,786	92,766
Charges/(reversals) for the year	(7,894)	(8,234)
Amounts written off	-	(8,746)
As at 31 st March	67,892	75,786
Total	68,171	75,786

17.3 Credit Exposure and ECL Stage wise movement

An analysis of changes in the gross carrying amount and the corresponding ECL of Lease Rental Receivable is as follows :

Gross exposure reconciliation

As at 31st March 2026

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 01st April 2025	2,161,190	440,691	130,418	2,732,299
Changes due to loans recognised in the opening balances that have:	-	-	-	-
- Transfers to Stage 1	92,763	(88,726)	(4,037)	-
- Transfers to Stage 2	(239,833)	241,181	(1,348)	-
- Transfers to Stage 3	(37,452)	(43,091)	80,544	-
- Loans that have been derecognised during the period	(604,904)	(201,422)	(56,468)	(862,794)
New loans originated during the year	1,087,391	107,617	11,968	1,206,976
Written off	-	-	-	-
Remeasurement of net exposure	(419,747)	(83,508)	(24,111)	(527,366)
Gross carrying amount balance as at 31st March 2026	2,039,408	372,742	136,966	2,549,115

As at 31st March 2025

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 1st April 2024	2,114,556	584,202	258,291	2,957,049
Changes due to loans recognised in the opening balances that have been,	-	-	-	-
- Transfers to Stage 1	128,632	(117,959)	(10,673)	-
- Transfers to Stage 2	(193,430)	214,685	(21,255)	-
- Transfers to Stage 3	(21,260)	(31,088)	52,347	-
- Loans that have been derecognised during the period	(784,056)	(288,692)	(101,972)	(1,174,720)
New loans originated during the year	1,306,755	184,237	11,418	1,502,409
Written off	(1,848)	-	(33,656)	(35,503)
Remeasurement of net exposure	(388,160)	(104,695)	(24,083)	(516,937)
Gross carrying amount balance as at 31st March 2025	2,161,188	440,689	130,416	2,732,298

NOTES TO THE FINANCIAL STATEMENTS (contd.)
Reconciliation of ECL balance
As at 31st March 2026

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1st April 2025				
Changes due to loans recognised in the opening balances that have been,	15,323	5,754	54,709	75,786
- Transfers to Stage 1	2,852	(1,158)	(1,694)	-
- Transfers to Stage 2	(1,702)	2,268	(566)	-
- Transfers to Stage 3	(266)	(563)	828	(1)
- Loans that have been derecognised during the period	(4,293)	(2,630)	(23,687)	(30,610)
New loans originated during the year	4,682	962	4,899	10,543
Written off	-	-	-	-
Net remeasurement of loss allowance	(7,825)	(1,301)	21,578	12,452
ECL allowance balance as at 31st March 2026	8,771	3,332	56,067	68,170

As at 31st March 2025

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1st April 2024	24,258	13,255	55,407	92,920
Changes due to loans recognised in the opening balances that have been,				
- Transfers to Stage 1	4,966	(2,676)	(2,290)	-
- Transfers to Stage 2	(2,219)	6,779	(4,559)	-
- Transfers to Stage 3	(244)	(705)	949	-
- Loans that have been derecognised during the period	(8,995)	(6,550)	(20,369)	(35,914)
New loans originated during the year	9,273	2,405	4,790	16,468
Written off	(21)	-	(8,725)	(8,746)
Net remeasurement of loss allowance	(11,695)	(6,753)	29,506	11,057
ECL allowance balance as at 31st March 2025	15,323	5,755	54,709	75,785

The Company has not written off any contractual amount outstanding on financial assets during the year ended 31 March 2026.

The decrease in ECL of the portfolio was driven by improvement in economic conditions during the year leading to higher overall collections. The Stage 3 provision includes management overlay of Rs 13,273,780.

17.4 Sensitivity Analysis of Accumulated Impairment for Lease Rentals Receivable as at 31st March

Changed Criteria	Changed Factor	2026	2025
		Sensitivity effect on Impairment Allowance Increase	Sensitivity effect on Impairment Allowance Increase
Loss Given Default (LGD)	Increase by 1%	1,718	2,319
Probability of Default (PD)	Increase by 1%	1,535	2,154
Economic Factor Adjustment (EFA)	Increase by 5%	488	891

17.5 Rental Receivable on Lease

	Within One Year	1 to 5 Years	Over 5 Years	Total
	LKR '000	LKR '000	LKR '000	LKR '000
Gross Rentals Receivables	1,420,243	1,836,156	-	3,256,399
Less: Unearned Income	358,511	348,771	-	707,282
Net Rentals Receivable before charging Allowance for Impairment Losses	1,061,732	1,487,385	-	2,549,117

NOTES TO THE FINANCIAL STATEMENTS (contd.)

18. LOANS AND ADVANCES

	2026 LKR '000	2025 LKR '000
Loan Receivable	18,040,858	6,618,918
Less : Unearned Interest Income	(2,496,075)	(773,871)
Net Receivable	15,544,783	5,845,046.61
Less : Repayments in advance	-	(17,582)
Net Loan Receivables before charging Allowance for Impairment Losses	15,544,783	5,827,465
Less : Allowance for Impairment Losses (Note 18.2)	(263,700)	(103,985)
Total Net Loan Receivable	15,281,083	5,723,480.41

18.1 Net Receivable on Loans

	As at 31 st March 2026			As at 31 st March 2025		
	Gross Loan Receivable	Allowance for Impairment Losses	Net Loan Receivable	Gross Loan Receivable	Allowance for Impairment Losses	Net Loan Receivable
Stage - 1	13,847,644	133,008	13,714,636	5,250,812	52,821	5,197,991
Stage - 2	1,372,271	27,491	1,344,780	467,951	8,879	459,072
Stage - 3	324,867	103,201	221,666	108,701	42,284	66,417
	<u>15,544,782</u>	<u>263,700</u>	<u>15,281,082</u>	<u>5,827,464</u>	<u>103,985</u>	<u>5,723,480</u>

18.2 Allowance for Impairment Losses 'LKR

(a) Allowance for Impairment with stage wise

	Collective				
	Stage -1	Stage -2	Stage -3	Individual	Total
Balance as at 01 st April 2025	52,821	7,068	38,920	5,176	103,985
Charges/(Reversals) for the year	80,186	19,873	26,780	32,876	159,715
Balance as at 31 st March 2026	<u>133,007</u>	<u>26,941</u>	<u>65,700</u>	<u>38,052</u>	<u>263,700</u>

(b) Movement in allowance for impairment

	2026 LKR '000	2025 LKR '000
As at 01 st April	103,985	43,685
Charges/(reversals) for the year	159,715	60,300
Amounts written off	-	-
As at 31 st March	<u>263,700</u>	103,984.59
Individual impairment	38,052	5,176
Collective impairment	225,648	98,809
Total	<u>263,700</u>	103,984.59

(c) Movements in Individual and Collective impairment allowance for Loans and Advances during the year.

	2026 LKR '000	2025 LKR '000
Individual Impairment		
As at 1 st April	5,176	1,492
Charges/(reversals) for the year	32,876	3,684
Amounts written off	-	-
As at 31 st March	<u>38,052</u>	5,176
Collective Impairment		
As at 1 st April	98,809	42,193
Charges/(reversals) for the year	126,839	56,616
Amounts written off	-	-
As at 31 st March	<u>225,648</u>	98,809
Total	<u>263,700</u>	103,985

NOTES TO THE FINANCIAL STATEMENTS (contd.)

18.3 Credit Exposure and ECL Stage wise movement

An analysis of changes in the gross carrying amount and the corresponding ECLs of Loan Receivable is as follows :

Gross exposure reconciliation

As at 31st March 2026

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 1st April 2025	5,250,812	467,951	108,701	5,827,464
Changes due to loans recognised in the opening balance that have:				
- Transferred to Stage 1	93,486	(69,005)	(24,480)	–
- Transferred to Stage 2	(391,824)	391,824	–	–
- Transferred to Stage 3	(169,172)	(29,898)	199,071	–
- Loans that have been derecognised during the period	(2,693,243)	(323,210)	(18,595)	(3,035,049)
New loans originated during the year	12,193,686	989,871	76,111	13,259,668
Written off	–	–	–	–
Remeasurement of net exposure	(436,100)	(55,261)	(15,941)	(507,302)
Gross carrying amount balance as at 31st March 2026	13,847,644	1,372,271	324,867	15,544,782

As at 31st March 2025

Particulars	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount balance as at 1st April 2024	1,084,098	59,656	73,563	1,217,317
Changes due to loans recognised in the opening balance that have:				
- Transferred to Stage 1	15,209	(13,158)	(2,051)	–
- Transferred to Stage 2	(54,008)	55,061	(1,053)	–
- Transferred to Stage 3	(5,057)	(5,034)	10,091	–
- Loans that have been derecognised during the period	(800,180)	(25,403)	(20,004)	(845,587)
New loans originated during the year	5,063,671	409,120	54,837	5,527,627
Write-offs	–	–	–	–
Remeasurement of net exposure	(52,920)	(12,290)	(6,682)	(71,892)
Gross carrying amount balance as at 31st March 2025	5,250,813	467,952	108,701	5,827,465

Reconciliation of ECL balance

As at 31st March 2026

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1st April 2025	52,821	8,879	42,285	103,985
Changes due to loans recognised in the opening balance that have:				
- Transferred to Stage 1	10,796	(1,323)	(9,473)	–
- Transferred to Stage 2	(4,021)	4,021	–	–
- Transferred to Stage 3	(1,736)	(573)	2,309	–
- Loans that have been derecognised during the period	(26,578)	(6,104)	(7,416)	(40,098)
New loans originated during the year	116,983	19,830	24,178	160,991
Write-offs	–	–	–	–
Net remeasurement of loss allowance	(15,257)	2,761	51,318	38,822
ECL allowance balance as at 31st March 2026	133,008	27,491	103,201	263,700

NOTES TO THE FINANCIAL STATEMENTS (contd.)

As at 31st March 2025

Particulars	Stage 1	Stage 2	Stage 3	Total
ECL allowance balance as at 1st April 2024	12,641	1,590	29,454	43,685
Changes due to loans recognized in the opening balance that have:				
- Transferred to Stage 1	1,172	(351)	(821)	-
- Transferred to Stage 2	(785)	1,207	(421)	-
- Transferred to Stage 3	(74)	(134)	208	-
- Loans that have been derecognised during the period	(8,505)	(677)	(8,009)	(17,191)
New loans originated during the year	50,898	7,751	21,440	80,090
Write-offs	-	-	-	-
Net remeasurement of loss allowance	(2,526)	(507)	434	(2,599)
ECL allowance balance as at 31st March 2025	52,821	8,879	42,285	103,985

The contractual amount outstanding on financial assets that have been written off by the Company during the year ended 31st March 2025 and that were still subject to enforcement activity was nil.

The increase in ECL of the portfolio was driven by increase in overall disbursements during the year with the opening up of vehicle imports. The Stage 3 provision includes management overlay of Rs 13,947,049.

18.4 Sensitivity Analysis of Accumulated Impairment for Loans Receivable as at 31st March

Changed Criteria	Changed Factor	2026	2025
		Sensitivity effect on Impairment Allowance Increase	Sensitivity effect on Impairment Allowance Increase
Loss Given Default (LGD)	Increase by 1%	15,237	6,170
Probability of Default (PD)	Increase by 1%	13,511	4,406
Economic Factor Adjustment (EFA)	Increase by 5%	6,565	2,356

18.5 Receivable on Loans and Advances

	Within One Year	1 to 5 Years	Over 5 Years	Total
	LKR	LKR	LKR	LKR
Gross Receivables	7,366,348	10,637,506	37,003	18,040,857
Less: Unearned Income	1,023,287	1,470,596	2,192	2,496,075
Net Receivable before charging Allowance for Impairment Losses	6,343,061	9,166,910	34,811	15,544,782

19. OTHER FINANCIAL ASSETS

	2026 LKR '000	2025 LKR '000
Refundable Deposit	22,668	19,925
Sundry Debtors	7,148	1,088
Other Receivables	10	-
	29,826	21,013

20. OTHER NON-FINANCIAL ASSETS

	2026 LKR '000	2025 LKR '000
Advances and Prepayment	137,864	72,885
Other Receivables	1,919	524
	139,783	73,410

21. FINANCIAL INVESTMENT- MEASURED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	2026 LKR	No. of Shares	2024 LKR	No. of Shares
Equities - Unquoted				
Credit Information Bureau of Sri Lanka	458	100	458	100
	458	100	458	100

All unquoted equities shares are recorded at cost since its fair value cannot be reliably estimated. There is no market for these investments and company intend to hold these for long-term.

NOTES TO THE FINANCIAL STATEMENTS (contd.)

22. PROPERTY, PLANT AND EQUIPMENT

22.1 Gross Carrying Amounts

	Balance As at 31.03.2025	Additions	Disposals	Balance As at 31.03.2026
	LKR '000	LKR '000	LKR '000	LKR '000
At Cost				
Freehold Assets				
Furniture & Fittings	291,990	21,915	(10)	313,895
Office Equipment	180,422	18,223	(2,460)	196,185
Computer Equipment	65,587	22,620	(1,685)	86,522
Motor Vehicles	56,084	79,875	(9,590)	126,369
	<u>594,083</u>	<u>142,633</u>	<u>(13,745)</u>	<u>722,971</u>
Assets on Leases				
Right-of-Use Assets	526,460	94,998	-	621,458
Total Value of Depreciable Assets	<u>1,120,543</u>	<u>237,631</u>	<u>(13,745)</u>	<u>1,344,429</u>

22.2 Depreciation

	Balance As at 31.03.2025	Charge for the year	Disposals	Balance As at 31.03.2026
	LKR '000	LKR '000	LKR '000	LKR '000
At Cost				
Freehold Assets				
Furniture & Fittings	165,865	46,229	(10)	212,084
Office Equipment	98,854	30,296	(1,196)	127,954
Computer Equipment	37,815	10,827	(823)	47,819
Motor Vehicles	15,034	13,148	(5,732)	22,450
	<u>317,568</u>	<u>100,500</u>	<u>(7,761)</u>	<u>410,307</u>
Assets On Leases				
Right-of-Use Assets	218,038	61,161	-	279,199
Total Depreciation	<u>535,606</u>	<u>161,661</u>	<u>(7,761)</u>	<u>689,506</u>

22.3 Net Book Values

	2026 LKR '000	2025 LKR '000
At Cost		
Furniture & Fittings	101,811	126,125
Office Equipment	68,231	81,568
Computer Equipment	38,703	27,773
Motor Vehicles	103,919	41,050
	<u>312,664</u>	<u>276,516</u>
Assets on Leases		
Right-of-Use Assets	342,259	308,422
Total Carrying Amount of Property, Plant & Equipment	<u>654,923</u>	<u>584,938</u>

22.4 Fully Depreciated Property, Plant and Equipment

The initial cost of fully-depreciated property, plant and equipment as at 31st March 2026, which are still in use as at the reporting date is as follows;

	2026 LKR '000	2025 LKR '000
Furniture and Fittings	65,455	65,455
Office Equipment	34,180	34,180
Computer Equipment	18,420	18,420
Motor Vehicles	3,257	3,257
Computer Software	41,891	41,891
	<u>163,203</u>	<u>163,203</u>

NOTES TO THE FINANCIAL STATEMENTS (contd.)
23. INTANGIBLE ASSETS

	2026 LKR '000	2025 LKR '000
Computer System Software		
Cost:		
Opening Balance	98,984	98,789
Addition	3,543	195
Disposal	-	-
Closing Balance	<u>102,527</u>	<u>98,984</u>
Less: Amortisation		
Opening Balance	64,485	55,694
Amortisation Charge for the Period	8,525	8,791
Closing Balance	<u>73,010</u>	<u>64,485</u>
Net Book Value as at 31st March	<u><u>29,517</u></u>	<u><u>34,499</u></u>

24. INTEREST BEARING BORROWINGS

	2026 LKR '000	2025 LKR '000
Bank Overdraft	999,187	1,025,067
Bank Borrowings	11,370,275	3,840,335
Securitisation Borrowings	4,806,607	2,084,274
	<u>17,176,069</u>	<u>6,949,676</u>

24.1 Bank Borrowings

	2026 LKR '000	2025 LKR '000
Gross liability	11,850,701	4,093,376
Less: Finance Charge Allocated to Future Period	(480,425)	(253,041)
Net Liability	<u>11,370,276</u>	<u>3,840,335</u>
Repayable Within one year		
Gross Liability	7,641,573	3,434,921
Less: Finance Charge Allocated to Future Period	(344,824)	(211,252)
Net Liability	<u>7,296,749</u>	<u>3,223,669</u>
Repayable After one year (1 to 5 Year)		
Gross Liability	4,209,128	658,456
Less: Finance Charge Allocated to Future Period	(135,601)	(41,789)
Net Liability	<u>4,073,527</u>	<u>616,667</u>
Total Net Liability	<u><u>11,370,276</u></u>	<u><u>3,840,336</u></u>

24.2 Securitisation Borrowings

	2026 LKR '000	2025 LKR '000
Gross liability	6,016,204	2,523,023
Less: Finance Charge Allocated to Future Period	(1,209,597)	(438,749)
Net Liability	<u>4,806,607</u>	<u>2,084,274</u>
Repayable Within one year		
Gross Liability	2,129,052	839,557
Less: Finance Charge Allocated to Future Period	(296,945)	(113,813)
Net Liability	<u>1,832,107</u>	<u>725,744</u>
Repayable After one year (1 to 5 Year)		
Gross Liability	3,887,152	1,683,466
Less: Finance Charge Allocated to Future Period	(912,652)	(324,936)
Net Liability	<u>2,974,500</u>	<u>1,358,530</u>
Total Net Liability	<u><u>4,806,607</u></u>	<u><u>2,084,274</u></u>

24.2.1 Institutionwise Loan Facilities

	As at 31.03.2026 LKR '000	As at 31.03.2025 LKR '000	Security
Short Term			
Bank of Ceylon	1,000,000	1,000,000	Mortgage over Lease Receivable
Deutsche Bank	1,099,187	979,062	Mortgage over Lease and Gold Loan Receivable
HSBC	1,700,000	750,000	Mortgage over Lease and Gold Loan Receivable
Hatton National Bank PLC	700,000	700,000	Mortgage over Gold Loan Receivable
People's Bank PLC	1,000,000	-	Mortgage over Lease and Gold Loan Receivable
Seylan Bank PLC	-	65,483	Mortgage over Lease and Gold Loan Receivable
	<u>5,499,187</u>	<u>3,494,545</u>	
Long Term			
HSBC	1,604,167	1,208,333	Mortgage over Lease and Gold Loan Receivable
Bank of Ceylon	2,229,150	13,903	Mortgage over Lease and Gold Loan Receivable
State Bank of India	1,500,000	-	Mortgage over Lease and Gold Loan Receivable
Sampath Bank PLC	989,583	-	Mortgage over Lease and Gold Loan Receivable
Hatton National Bank PLC	520,760	141,920	Mortgage over Lease Receivable
Securitisation of loans	4,498,530	1,975,530	Mortgage over Lease and Gold Loan Receivable
	<u>11,342,190</u>	<u>3,339,686</u>	
	<u><u>16,841,377</u></u>	<u><u>6,834,232</u></u>	

25. DUE TO CUSTOMERS

	2026 LKR '000	2025 LKR '000
Fixed Deposits accepted from public	7,530,175	6,254,214
	<u>7,530,175</u>	<u>6,254,214</u>

NOTES TO THE FINANCIAL STATEMENTS (contd.)
26. BORROWING ON LISTED DEBENTURES

The Company issued One Billion (1,000,000,000) Tier 2, Listed, Rated, Unsecured, Subordinated, Redeemable 5 Year Debenture (2026-2031), at the par value of Sri Lanka Rupees one hundred (LKR 100/-) each and raised Sri Lanka Rupees One Billion (LKR 1,000,000,000/-). The debentures have been listed on Colombo Stock Exchange wef 07th April 2026. This has been recorded as Subordinate Liabilities in Statement of Financial Position as at 31st March 2026.

Type	Amount Raised (LKR'000)	Type of Interest	Tenure	Interest Rate (Coupon Rate)	Annual Effective Rate (EIR)	Interest Payment Fequency
A	592,900	Fixed	5 Years	12.00%	12.00%	Annual
B	407,100	Floating	5 Years	11.82%	N/A	Semi Annual

	2026 LKR '000	2025 LKR '000
As at 31 March		
Balance at the beginning of the year	-	-
Issuance during the year	1,000,000	-
Accrual of Interest	1,231	-
Amortisation of issuance costs	(605)	-
	1,000,626	-
Less: Settlement of Interest (coupon)	-	-
Balance at the end of the year	1,000,626	-

27. OTHER FINANCIAL LIABILITIES

	2026 LKR '000	2025 LKR '000
Trade Payable	562,346	101,755
Accrued Expense	96,988	78,949
Obligation to Make the Lease Payment (Note 27.1)	408,065	356,921
Sundry Creditors	252,574	101,947
Other Liabilities	54,637	30,165
	1,374,610	669,737

27.1 Obligation to Make the Lease Payment

	2026 LKR '000	2025 LKR '000
As at 01 st April	356,920	303,757
Additions and improvements during the year	89,292	93,780
Disposals during the year	-	(9,575)
Accretion of interest during the year	48,942	47,645
Payments to lease creditors	(87,090)	(78,687)
As at 31 st March	408,064	356,920

28. OTHER NON-FINANCIAL LIABILITIES

	2026 LKR '000	2025 LKR '000
WHT Payable	7,629	5,239
Stamp Duty Payable	5,997	4,142
VAT Payable	67,379	64,899
	81,005	74,280

29. RETIREMENT BENEFIT LIABILITY
29.1 Defined Benefit Liability

	2026 LKR '000	2025 LKR '000
Defined Benefit Liability	47,021	37,738
	47,021	37,738

29.2 Changes in the Defined benefit obligation are as follows.

	2026	2025
Opening Liability	37,738	49,037
Net Benefit expense	12,555	7,238
Benefit paid	(3,272)	(18,537)
Closing Liability	47,021	37,738

	2026	2025
Interest Cost	3,610	6,032
Current Service Cost	8,523	8,240
Actuarial Gain on Obligations	421	(7,033)
	12,554	7,239

29.3 Net Benefit expense
29.4 The principal financial assumptions used are as follows.

Messrs. Piyal S Goonetilleke Actuaries, carried out an actuarial valuation of the defined benefit plan gratuity on 31st March 2024. Appropriate and compatible assumptions were used in determining the cost of retirement benefits. The principal assumptions used are as follows:

	2026	2025
Discount Rate*	10.00%	10.00%
Future Salary Increment Rate	9.00%	10.00%
Retirement Age	60 Years	60 Years
The weighted average duration of the defined benefit obligation	5.2 Years	5.0 Years
Mortality - GA 1983 Mortality Table issued by the Institute of Actuaries London		

* Discount rate used for the actuarial valuation changed during the year due to changes in market interest rates. Future salary increment rate too was revised to fall in line with the decrease in inflation rates.

29.5 Sensitivity Analysis

+/- 1% change on Discount Rate and Salary Increase- present value of defined benefit obligation as at 31 March 2026.

	Present Value of Defined Benefit Obligation (PVDBO)		
	31-Mar-26	31-Mar-26	31-Mar-26
Discount Rate	9.00%	10.0%	11.00%
Basic Salary Scale	9.0%	9.0%	9.0%
Census at:	31-Mar-26	31-Mar-26	31-Mar-26
Total PVDBO	49,484	47,021	44,803

NOTES TO THE FINANCIAL STATEMENTS (contd.)

	Present Value of Defined Benefit Obligation (PVDBO)		
	31-Mar-26	31-Mar-26	31-Mar-26
Discount Rate	10.00%	10.0%	10.00%
Basic Salary Scale	8.0%	9.0%	10.0%
Census at:	31-Mar-26	31-Mar-26	31-Mar-26
Total PVDBO	44,885	47,021	49,352

	Present Value of Defined Benefit Obligation (PVDBO)		
	31-Mar-25	31-Mar-25	31-Mar-25
Discount Rate	10.00%	10.00%	10.00%
Basic Salary Scale	9.0%	10.0%	11.0%
Census at	31-Mar-25	31-Mar-25	31-Mar-25
Total PVDBO	35,831	37,381	39,064

Sensitivity Analysis

+/- 1% change on Discount Rate and Salary Increase- present value of defined benefit obligation as at 31 March 2025.

	Present Value of Defined Benefit Obligation (PVDBO)		
	31-Mar-25	31-Mar-25	31-Mar-25
Discount Rate	9.00%	10.00%	11.00%
Basic Salary Scale	10.0%	10.0%	10.0%
Census at	31-Mar-25	31-Mar-25	31-Mar-25
Total PVDBO	52,757	49,037	45,933

29.6 Maturity Profile of Undiscounted Cash Flows of Defined Benefit Obligation

	2026	2025
Within 1 year	6,191	6,038
Between 1 and 5 years	26,091	21,854
More than 5 years	14,739	9,490
	47,021	37,382

30. DEFERRED TAX (ASSET)/ LIABILITY

As at 31st March 2026

Accelerated Depreciation for Tax Purposes

Description	Property, Plant and Equipment	Intangible Assets	Right-of-Use Assets	Lease Rentals	Impairment of Loans and Receivables	Defined Benefit Plan Obligation	Others	Total
Balance as at 1 st April 2025	26,207	2,105	(14,549)	-	(38,419)	(11,321)	-	(35,978)
Profit or loss (Note no. 11.1)								
Due to change in temporary differences	15,889	420	(5,193)	-	(32,784)	(2,658)	-	(24,326)
Other comprehensive income								
Due to change in temporary differences	-	-	-	-	-	(126)	-	(126)
Balance as at 31st March 2026	42,096	2,525	(19,742)	-	(71,203)	(14,106)	-	(60,430)

As at 31st March 2025

Accelerated Depreciation for Tax Purposes

Description	Property, Plant and Equipment	Intangible Assets	Right of Use Assets	Lease Rentals	Impairment of Loans and Receivables	Defined Benefit Plan Obligation	Others	Total
Balance as at 1 st April 2024	19,986	2,517	(8,885)	-	(23,024)	(14,711)	-	(24,117)
Profit or loss (Note no. 11.1)								
Due to change in temporary differences	6,221	(412)	(5,664)	-	(15,396)	1,280	-	(13,971)
Other comprehensive income								
Due to change in temporary differences	-	-	-	-	-	2,110	-	2,110
Balance as at 31st March 2025	26,207	2,105	(14,549)	-	(38,420)	(11,321)	-	(35,978)

NOTES TO THE FINANCIAL STATEMENTS (contd.)**31. STATED CAPITAL**

Issued and Fully Paid - Ordinary Shares	No. of Shares	LKR '000
Balance as of 1st April 2024	145,639,098	145,639
Issued during the Period	-	-
Balance as of 31st March 2025	145,639,098	145,639
Balance as of 1st April 2025	145,639,098	145,639
Issued during the Period	-	-
Balance as of 31st March 2026	145,639,098	145,639

31. RESERVES

	2026 LKR '000	2025 LKR '000
Statutory Reserve Fund		
Opening Balance as at 1 st April	60,599	53,059
Addition during the year	23,897	7,540
Closing Balance as at 31 st March	84,496	60,599

The company's reserve fund is maintained in accordance with Direction No. 1 of 2003 issued by the Central Bank of Sri Lanka under the Finance Business Act No. 42 of 2011.

33. CASH AND CASH EQUIVALENTS FOR THE PURPOSE OF CASH FLOW STATEMENT

	2026 LKR '000	2025 LKR '000
Components of Cash and Cash Equivalents		
Favourable Cash and Cash Equivalents Balance		
Cash and Bank Balance (Note 13)	423,093	178,134
Investment in Government Securities (Note 14)	2,000,289	857,106
Investment in FD with short-Term Maturities (Note 15)	300,000	-
	2,723,382	1,035,240
Unfavourable Cash and Cash Equivalents Balance		
Bank Overdraft (Note 24)	999,187	1,025,067
	999,187	1,025,067
Total Cash and Cash Equivalents for the Purpose of Cash Flow Statement	1,724,195	10,173

NOTES TO THE FINANCIAL STATEMENTS (contd.)

34. ANALYSIS OF FINANCIAL ASSETS AND LIABILITIES ON MEASUREMENT BASIS

	Financial Assets at Fair Value Income Statement LKR '000	Financial Assets at Fair Value Other Comprehensive Income LKR '000	Financial Assets and Liabilities at Amortized Cost LKR '000	Total LKR '000
As at 31st March 2025				
Financial Assets				
Cash and Bank Balances	-	-	423,093	423,093
Investment in Government Securities	-	-	2,294,257	2,294,257
Placements with Other Banks and Financial Institutions	-	-	401,207	401,207
Lease Rental Receivables	-	-	2,480,946	2,480,946
Loans and Advances	-	-	15,281,083	15,281,083
Gold Advances	-	-	9,184,231	9,184,231
Financial Investments measured at Fair Value through OCI	-	458	-	458
Other Financial Assets	-	-	29,826	29,826
Total Financial Assets	-	458	30,094,644	30,095,102
Financial Liabilities				
Interest Bearing Borrowings	-	-	17,176,069	17,176,069
Due to the Customers	-	-	7,530,175	7,530,175
Subordinate Liabilities	-	-	1,000,626	1,000,626
Other Financial Liabilities	-	-	1,374,610	1,374,610
Total Financial Liabilities	-	-	27,081,480	27,081,480
	Financial Assets at Fair Value Income Statement LKR '000	Financial Assets at Fair Value Other Comprehensive Income LKR '000	Financial Assets and Liabilities at Amortized Cost LKR '000	Total LKR '000
As at 31st March 2025				
Financial Assets				
Cash and Bank Balances	-	-	178,134	178,134
Investment in Government Securities	-	-	1,248,944	1,248,944
Placements with Other Banks and Financial Institutions	-	-	151,076	151,076
Lease Rental Receivables	-	-	2,656,513	2,656,513
Loans and Advances	-	-	5,723,480	5,723,480
Gold Advances	-	-	6,422,978	6,422,978
Financial Investments measured at Fair Value through OCI	-	458	-	458
Other Financial Assets	-	-	21,012	21,012
Total Financial Assets	-	458	16,402,137	16,402,595
Financial Liabilities				
Interest Bearing Borrowings	-	-	6,949,676	6,949,676
Due to the Customers	-	-	6,254,214	6,254,214
Other Financial Liabilities	-	-	639,572	639,572
Total Financial Liabilities	-	-	13,843,462	13,843,462

NOTES TO THE FINANCIAL STATEMENTS (contd.)

35. FAIR VALUE OF FINANCIAL INSTRUMENTS

34.1 Determination of Fair Value and Fair Value Hierarchy

The Company use the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique.

- Level 1 : Quoted prices in active markets for identical assets and liabilities.
 Level 2 : Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.
 Level 3 : Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

35.2 Financial Instruments regularly measured using Fair Value - recurring items

a) Financial Investments - Measured at Fair Value through other comprehensive income

Investment in Unquoted Equity Instruments	Fair Value Hierarchy	Carrying Amount LKR '000	Fair Value LKR '000
As at 31 st March 2026	Level 3	458	458
As at 31 st March 2025	Level 3	458	458

Equity instruments at fair value through OCI primarily consist of unquoted equity securities. Unquoted equity securities are carried at cost since it is the most reasonable value available to represent the price of such securities and hence, classified as Level 3 hierarchy.

35.3 Fair Value of the Financial Instrument Carried at Amortised Cost

Set out below is a comparison, by class, of the carrying amounts and fair values of the Company's financial instruments that are not carried at fair value in the Financial Statements. This table does not include the fair values of assets and liabilities.

As at 31 st March 2026	Level	Carrying Amount LKR '000	Fair Value LKR '000
Financial Assets			
Investment in Government Securities	Level 01	2,294,257	2,293,387
Lease Rental Receivables	Level 02	2,480,946	2,491,761
Loans and Advances	Level 02	15,281,083	15,169,817
Financial Liabilities			
Interest Bearing Borrowings	Level 02	16,176,882	16,389,213
Subordinate Liabilities	Level 02	1,000,626	1,000,626

As at 31 March 2025	Level	Carrying Amount LKR '000	Fair Value LKR '000
Financial Assets			
Investment in Government Securities	Level 01	1,248,944	1,249,434
Lease Rentals Receivable	Level 02	2,656,513	2,621,618
Loans and Advances	Level 02	5,723,480	5,734,188
Financial Liabilities			
Interest Bearing Borrowings	Level 02	5,924,609	5,977,930

For the following list of Financial Instrument whose carrying amount is a reasonable approximation of fair value because, for example, they are short-term in nature or reprice to current market rates frequently.

Assets

Cash and Bank Balances
 Placements with Banks and Other Financial Institutions
 Gold Advances
 Other Financial Assets

Financial Liabilities

Bank Overdraft
 Due to the Customers
 Other Financial Liabilities

36. CURRENT AND NON-CURRENT ANALYSIS OF ASSETS AND LIABILITIES

Table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled.

As at 31 st March 2026	Within 12 Months LKR '000	After 12 Months LKR '000	Total LKR '000
ASSETS			
Cash and Bank Balances	423,093	-	423,093
Investment in Government Securities	2,294,257	-	2,294,257
Placements with Banks and Other Financial Institutions	301,207	100,000	401,207
Gold Advances	9,184,231	-	9,184,232
Lease Rentals Receivable and Loans and Advances	7,062,638	10,699,391	17,762,029
Other Financial Assets	17,606	12,220	29,826
Other Non-Financial Assets	91,521	48,262	139,783
Financial Investments-Measured at FVOCI	-	458	458
Property, Plant and Equipment	-	654,923	654,923
Intangible Assets	-	29,517	29,517
Deferred Tax Assets	-	60,430	60,430
Total Assets	19,374,554	11,605,200	30,979,754
LIABILITIES			
Interest Bearing Borrowings	10,128,043	7,048,027	17,176,070
Due to the Customers	6,742,200	787,975	7,530,175
Subordinate Liabilities	-	1,000,626	1,000,626
Other Financial Liabilities	1,016,908	357,702	1,374,610
Other Non-Financial Liabilities	81,005	-	81,005
Current Tax Liabilities	209,263	-	209,263
Retirement Benefit Liability	-	47,021	47,021
Total Liabilities	18,177,419	9,241,351	27,418,770
Net Assets	1,197,135	2,363,849	3,560,984

NOTES TO THE FINANCIAL STATEMENTS (contd.)

As at 31 st March 2025	Within 12-Months LKR '000	After 12-Months LKR '000	Total LKR '000
ASSETS			
Cash and Bank Balances	178,134	–	178,134
Investment in Government Securities	1,248,944	–	1,248,944
Financial Investments Measured at Fair Value Through PL	–	–	–
Placements with Banks and Other Financial Institutions	101,076	50,000	151,076
Gold Advances	6,422,978	–	6,422,978
Lease Rental Receivables and Loans and Advances	2,961,415	5,418,578	8,379,992
Other Financial Assets	2,614	18,399	21,012
Other Non-Financial Assets	47,786	25,624	73,410
Financial Investments Measured at Fair Value through OCI	–	458	458
Inventories	–	–	–
Property, Plant and Equipment	–	584,939	584,939
Intangible Assets	–	34,498	34,498
Deferred Tax Assets	–	35,978	35,978
Total Assets	10,962,947	6,168,474	17,131,419
LIABILITIES			
Interest Bearing Borrowings	4,974,480	547,494	5,521,974
Due to the Customers	5,416,825	268,533	5,685,358
Other Financial Liabilities	317,371	275,210	592,581
Other Non-Financial Liabilities	104,445	–	104,445
Current Tax Liabilities	62,723	–	62,723
Retirement Benefit Liability	–	49,037	49,037
Total Liabilities	10,875,844	1,140,274	12,016,118
Net Assets	87,103	5,028,200	5,115,301

37. COMMITMENT AND CONTINGENCIES

There were no significant capital commitment and contingencies as of the reporting date.

37.1 Litigation Against Company

The Company does not have contingent liabilities in respect of legal claims arising in the ordinary course of business.

37.2 Assets Pledged

The following assets have been pledged as security for liabilities.

Nature of Assets	Nature of Liability	Carrying Amount Pledged		
		2026 LKR '000	2025 LKR '000	Included Under
Lease Rentals Receivable *	Bank Loans and Overdrafts	1,922,495	2,038,422	Lease Rentals Receivable
	Bank Loans and Overdrafts	13,030,394	5,666,850	Loans and Advances
Gold Advances*	Bank Loans and Overdrafts	9,002,424	6,260,145	Gold Advances
		23,955,313	13,965,417	

* The receivables and cash flows that have been included in securitisation transactions are only available for payment of the debt and other obligations issued or arising in the securitisation transactions. However, the Company holds the right to the excess cash flows not needed to pay the debt and other obligations issued or arising in each of the securitisation transactions.

38. EVENTS OCCURRING AFTER THE REPORTING DATE

Subsequent to the reporting date, no circumstances have arisen which would require adjustments to, or disclosure in Financial Statement.

39. RELATED PARTY TRANSACTIONS

The Company carries out transactions in the ordinary course of business with the parties who are defined as "Related Parties" in LKAS-24-Related Party Disclosures.

Terms and Conditions

All such transactions entered into with the related parties are on an arms' length basis and are comparable with what is applied to the transactions with unrelated customers with similar credit standing.

Details of related party transactions which the Company had during the year are as follows:

39.1 Transactions with Key Managerial Personnel (KMPs)

The Company has identified and disclosed those personnel having the authority and responsibility for planning, directing and controlling the activities of the company as "Key Management Personnel" in accordance with LKAS 24-"Related Party Disclosures". Accordingly, Board of Directors, Chief Executive Officer, Members of Corporate Management team have been identified as "Key Management Personnel".

39.1.1 Compensation to KMP

	2026 LKR '000	2025 LKR '000
Short-Term Employment Benefits	133,218	88,770
Post Employment Benefits	–	14,850
	133,218	103,620

In addition to the above, the Company has also paid non-cash benefits such as vehicles and fuel to key management personnel in line with the approved employment benefits of the Company.

NOTES TO THE FINANCIAL STATEMENTS (contd.)

39.1.2 Transaction with KMP and their Close Family Members

Aggregate value of transactions with KMP and their CFM are disclosed below. These transactions are carried out at Arm's length prices.

	2026 LKR '000	2025 LKR '000
Fixed Deposits accepted during the year	11,933	10
Fixed Deposits held at the end of the year	5,933	110
Interest paid during the year	50	-

39.2 Transaction, arrangements and agreements involving Entities which are controlled, and/or jointly controlled by the KMP's and their CFMs or shareholders

	Nature of Relationship	Amount of the Transactions during the year LKR '000	Outstanding Receivable/ (Payable)	Outstanding Receivable/ (Payable)
			Balance as at 31/03/2026 LKR '000	Balance as at 31/03/2025 LKR '000
Ideal Motors (Pvt) Ltd	Affiliate Company			
Vehicle Repair Services		318	-	(78)
Vehicle Purchases		40,445	-	-
Other Purchases and Services		21,842	(4,749)	-
Ideal Premier (Pvt) Ltd	Affiliate Company			
Vehicle Repair Services		74	-	-
Ideal First Choice (Pvt) Ltd	Affiliate Company			
Vehicle Repair Services		127	-	-
Prompt Express Private Limited	Affiliate Company			
Lease and Loan Receivables		-	438	2,836
Courier Service Charges		3,530	(288)	(655)
Mahindra & Mahindra	Ultimate Parent Company			
Trade Mark Fee and Other services		450	(90)	-
Ideal Automotive Parts Private Limited	Affiliate Company			
Lease and Loan Receivables		-	-	5,006
Ideal Automobile Private Limited	Affiliate Company			
Fixed Deposits placed with the Company		-	750	750
Fixed Deposits placed with the Company		71	4	4

40. CAPITAL

The Company maintains capital in order to cover the risks inherent in the business and meet the capital adequacy requirements of the Central Bank of Sri Lanka. The adequacy of the Company's capital is monitored based on these measures, rules and ratios adopted by Central Bank of Sri Lanka.

40.1 Capital Management

The primary objective of Company's capital management policy is to ensure that the Company complies with externally imposed capital requirements and healthy capital ratios in order to support its business and to maximise the shareholders' value.

Regulatory Capital

The Company manages its capital considering the regulatory capital requirements. The Central Bank of Sri Lanka (CBSL) sets and monitors capital requirements for licensed finance companies. Accordingly, finance companies in Sri Lanka need to maintain a minimum total capital adequacy ratio of 12.5% and a minimum core capital adequacy ratio (Tier I) of 8.5%. The Company has always maintained the Capital Adequacy Ratio above the minimum regulatory requirements. The Company's Tier I and Tier II capital adequacy ratios as at the end of the financial year stood at 14.93% and 15.05% respectively.

41. RISK MANAGEMENT

41.1 Introduction

Risk is inherent in the Company's activities, but is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Company's continuing profitability and each individual within the Company is accountable for the risk exposures relating to his or her responsibilities.

RISK MANAGEMENT FRAMEWORK

The Board of Directors holds ultimate responsibility for the establishment and oversight of the Company's risk management framework and has delegated this responsibility to the Board Integrated Risk Management Committee (BIRMC), which is responsible for developing and monitoring risk management policies and practices. The BIRMC is chaired by an Independent Director and comprises only Non-Executive Directors, with a majority being Independent Directors, while the MD/CEO and key Executive Officers attend meetings as permanent invitees. The Committee meets on a bi-monthly basis, and the Board is regularly updated on its activities and key outcomes.

RISK MANAGEMENT AND REPORTING

Monitoring and controlling risks are primarily performed based on policies, limits and thresholds established by the Company. These limits reflect the business strategy and market environment of the Company as well as the level of risk that the Company is willing to accept.

NOTES TO THE FINANCIAL STATEMENTS (contd.)

41.2 Credit Risk

Credit risk is the risk that arises due to the uncertainty in counterparty's ability to meet its obligations. The risk of loss of principal or loss of a financial reward stemming from a borrower's failure to repay a loan or otherwise meet a contractual obligation. The Company considers a financial instrument defaulted for impairment calculations in all cases when the borrower becomes 90 days past due on its contractual payments.

41.2.1 Credit Quality of Financial Assets :

The following table sets out information about credit quality of leases and loans measured at amortised cost primarily based on days past due information. The amount represents gross carrying amount.

Particulars	31 st March 2026	31 st March 2025
Gross carrying value of Lease Rental Receivables		
Neither Past due nor impaired	1,260,964	1,412,791
Past Due but not impaired		
30 days past due	778,444	748,399
31-90 days past due	372,742	440,691
Impaired (more than 90 days)	136,966	130,418
Total Gross carrying value as at reporting date	2,549,116	2,732,299

Particulars	31 st March 2026	31 st March 2025
Gross carrying value of Loans and Advances		
Neither Past due nor impaired	17,390,380	3,347,849
Past Due but not impaired		
30 days past due	4,610,629	1,902,964
31-90 days past due	2,456,320	467,951
Impaired (more than 90 days)	336,430	108,701
Total Gross carrying value as at reporting date	24,793,759	5,827,464

41.2.2 Analysis of Risk Concentration

41.2.2.1 Industry Analysis

The following table shows the risk concentration by industry for the components of the Statement of Financial Position.

Sector wise Break Down as at 31 st March 2026	Cash & Bank Balances	Investment in Government Securities at Amortized cost	Placement with Bank & Other Financial Institutions	Lease Rental Receivables and Advances	Financial Investments-Measured at Fair Value through OCI	Gold Advances	Other Financial Assets	Total Financial Assets
	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
Agriculture	-	-	-	493,111	-	-	-	493,111
Manufacturing	-	-	-	553,587	-	-	-	553,587
Construction	-	-	-	796,962	-	-	-	796,962
Financial Services	423,093	2,295,099	401,207	268,933	-	-	-	3,388,332
Trading	-	-	-	1,777,921	-	-	-	1,777,921
Hotels	-	-	-	508,385	-	-	-	508,385
Services	-	-	-	352,934	458	-	-	353,392
Transport	-	-	-	7,059,884	-	-	-	7,059,884
Consumer	-	-	-	5,950,311	-	9,184,233	29,826	15,164,370
Total	423,093	2,295,099	401,207	17,762,028	458	9,184,233	29,826	30,095,944

NOTES TO THE FINANCIAL STATEMENTS (contd.)

Provincial break down for lease and loan receivables within Sri Lanka as follows.

Province	Lease Rental Receivables	Loans & Advances	Gold Advances
Central	174,675	544,108	1,421,612
North Central	149,943	859,666	231,841
North Western	197,969	706,011	400,878
Northern	108,985	267,890	1,824,177
Sabaragamuwa	253,782	1,531,126	553,110
Southern	197,983	712,760	658,962
Uva	426,121	598,813	1,328,463
Western	1,039,658	10,324,409	2,829,932
Total	2,549,116	15,544,783	9,248,975

Sector wise Break Down as at 31 st March 2025	Cash & Bank Balances	Investment in Government Securities at Amortised cost LKR '000	Placement with Bank and Other Financial Institutions LKR '000	Lease Rentals and Loans and Advances LKR '000	Financial Investments- Measured at Fair Value through OCI LKR '000	Gold Advances LKR '000	Other Financial Assets LKR '000	Total Financial Assets LKR '000
Agriculture	-	-	-	306,721	-	-	-	306,721
Manufacturing	-	-	-	337,613	-	-	-	337,613
Construction	-	-	-	179,356	-	-	-	179,356
Financial Services	178,134	1,248,944	151,076	130,559	-	-	-	1,708,713
Trading	-	-	-	684,636	-	-	-	684,636
Hotels	-	-	-	131,928	-	-	-	131,928
Services	-	-	-	6,505,579	458	-	-	6,506,037
Transport	-	-	-	-	-	-	-	-
Consumer	-	-	-	103,599	-	6,422,978	21,012	6,547,589
Total	178,134	1,248,944	151,076	8,379,991	458	6,422,978	21,012	16,402,593

Provincial break down for lease rental receivable within Sri Lanka is as follows.

Province	Lease Rental Receivables	Loans & Advances	Gold Advances
Central	138,403	195,524	824,756
North Central	145,980	684,024	188,560
North Western	310,834	639,854	322,992
Northern	173,693	81,794	1,517,556
Sabaragamuwa	123,706	199,334	361,588
Southern	318,483	249,679	465,406
Uva	504,960	193,004	880,552
Western	1,016,238	3,584,252	1,906,857
Total	2,732,297	5,827,465	6,468,267

NOTES TO THE FINANCIAL STATEMENTS (contd.)

41.2.3 Collaterals and Other Credit Enhancement

Quantitative Information of Collateral

The Company monitors its exposure to loan portfolio using the Loan To Value (LTV) ratio, which is calculated as the ratio of the gross amount of the loan to the value of the collateral. The value of the collateral at origination is considered for this calculation.

Gross value of secured assets to value of collateral:

Loan To Value	31 st March 2026		31 st March 2025	
	Gross Value of Secured assets	Gross Value of Stage 3 assets	Gross Value of Secured assets	Gross Value of Stage 3 assets
	LKR '000	LKR '000	LKR '000	LKR '000
Up to 50%	8,155,891	146,063	3,123,894	122,701
51 - 70%	11,209,841	157,399	8,238,834	103,241
71 - 100%	7,977,142	169,933	3,665,764	52,999
Above 100%	-	-	359	359
	27,342,874	473,395	15,028,851	279,300

The table below provides an analysis of the current fair values of collateral held and credit enhancements for Stage 1 to 3 assets. However, the Stage 3 ECL can be higher than net exposure shown below when the future value of collaterals, measured using the multiple economic scenarios, is expected to decline. Revaluation of immovable properties obtained as collaterals against any accommodation granted are assessed based on the requirements in Direction No 04 of 2018 on 'Valuation of Immovable Properties' and subsequent amendments thereto issued by the Central Bank of Sri Lanka (CBSL). The assessment of immovable properties is carried out by independent professional valuers as required by the said direction issued by CBSL.

	Fair Value of Collateral under Base case Scenario					
	Maximum Exposure to Credit risk	Immovable Collateral	Movable Collateral	Total Collateral	Net Exposure	Associated ECL
	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
As at 31st March 2026						
Stage 1	24,040,416	9,943	46,422,035	46,431,978	-	183,772
Stage 2	2,829,062	11,900	5,243,996	5,255,896	-	53,025
Stage 3	473,396	81,377	784,798	866,175	-	159,815
	27,342,874	103,220	52,450,829	52,554,049	-	396,612

	Fair Value of Collateral under Base case Scenario					
	Maximum Exposure to Credit risk	Immovable Collateral	Movable Collateral	Total Collateral	Net Exposure	Associated ECL
	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
As at 31st March 2025						
Stage 1	13,154,197	19,629	24,111,598	24,131,229	-	100,819
Stage 2	1,595,356	28,349	2,996,379	3,024,727	-	26,228
Stage 3	279,297	82,978	458,737	541,716	-	98,011
	15,028,850	130,956	27,566,714	27,697,672	-	225,058

NOTES TO THE FINANCIAL STATEMENTS (contd.)

41.3 Liquidity Risk & Funding Management

Liquidity risk refers to the possibility of Company not having sufficient cash to meet its payment obligations. This arises primarily due to mismatches in the maturity profile of Company's assets and liabilities. Adequate liquidity is critical to meet the Company's financial commitment and to accommodate additional funding needs of the growing business volumes.

The Company's primary objective in liquidity risk management is to ensure adequate funding for its businesses throughout market cycles.

Furthermore, the Company maintains the statutory liquid assets ratio at its required level as a method to measure and control the liquidity risk.

41.3.1 Analysis of Financial Assets and Liabilities by Remaining Contractual Maturities

The table below summarises the maturity profile of the undiscounted cash flows of the Company's financial assets and liabilities.

	On Demand	Less Than 3 Months	3 to 12 Months	1 to 5 years	Over 5 Years	Total
As at 31 st March 2026	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
Financial Assets						
Cash and Bank Balances	423,093	–	–	–	–	423,093
Placements with Banks and Other Financial Institutions	–	303,422	7,924	109,806	–	421,152
Investment in Government Securities	1,947,977	250,821	100,000	–	–	2,298,798
Gold Advances	1,231,032	8,260,337	25,133	–	–	9,516,502
Lease Rentals Receivable	123,309	352,738	959,060	1,836,156	–	3,271,263
Loans and Advances	250,464	1,438,278	5,642,022	10,646,920	37,986	18,015,670
Financial Investments Measured at Fair Value through OCI	–	–	–	–	458	458
Other Financial Assets	–	17,318	288	3,305	8,915	29,826
Total Financial Assets	3,975,875	10,622,914	6,734,427	12,596,187	47,359	33,976,762
Financial Liabilities						
Interest Bearing Borrowings	999,187	1,281,624	8,154,308	8,096,279	–	18,531,398
Due to the Customers	–	2,476,566	4,597,272	922,971	–	7,996,809
Subordinate Liabilities	–	–	119,267	1,477,069	–	1,596,336
Other Financial Liabilities	–	966,046	–	–	–	966,046
Obligation to Make the Lease Payment	–	24,716	74,999	355,683	156,808	612,206
Total Financial Liabilities	999,187	4,748,952	12,945,846	10,852,002	156,808	29,702,795
Total Net Financial Assets/ (Liabilities)	2,976,688	5,873,962	(6,211,419)	1,744,185	(109,449)	4,273,967

	On Demand	Less Than 3 Months	3 to 12 Months	1 to 5 years	Over 5 Years	Total
As at 31 st March 2025	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
Financial Assets						
Cash and Bank Balances	178,134	–	–	–	–	178,134
Placements with Banks and Other Financial Institutions	–	101,981	4,319	59,223	–	165,523
Investment in Government Securities	857,289	100,000	304,583	–	–	1,261,872
Gold Advances	1,437,759	5,030,512	817	–	–	6,469,088
Lease Rental Receivables	130,946	364,432	1,008,141	2,024,162	–	3,527,681
Loans and Advances	94,302	550,958	1,740,661	4,205,782	4,333	6,596,036
Financial Investments Measured at Fair Value through OCI	–	–	–	–	458	458
Other Financial Assets	–	1,648	966	2,788	15,611	21,013
Total Financial Assets	2,698,430	6,149,531	3,059,487	6,291,955	20,402	18,219,805

NOTES TO THE FINANCIAL STATEMENTS (contd.)

As at 31 st March 2025	On Demand LKR '000	Less Than 3 Months LKR '000	3 to 12 Months LKR '000	1 to 5 years LKR '000	Over 5 Years LKR '000	Total LKR '000
Financial Liabilities						
Interest Bearing Borrowings	1,025,067	420,622	3,738,410	2,341,922	-	7,526,021
Due to the Customers	-	2,045,209	3,688,614	979,508	-	6,713,331
Other Financial Liabilities	140,069	141,982	617	-	-	282,668
Obligation to Make the Lease Payment	-	19,536	59,599	315,070	155,220	549,425
Total Financial Liabilities	1,165,136	2,627,349	7,487,240	3,636,500	155,220	15,071,445
Total Net Financial Assets/ (Liabilities)	1,533,294	3,522,182	(4,427,753)	2,655,455	(134,818)	3,148,360

41.4 Interest Rate Risk

Interest rate risk is a key constitute of the market risk exposure of the Company due to adverse and unanticipated movements in future interest rate which arises from core business activities; granting of credit facilities, accepting deposits and issuing debt instruments.

Due to the nature of operations of the Company, the impact of interest rate risk is mainly on the earnings of the Company rather than the market value of portfolios. Several factors give rise to interest rate risk; among these are term structure risk, which arises due to the mismatches in the maturities of assets and liabilities; basis risk which is the threat to income arises due to differences in the bases of interest rates.

Excessive movements in market interest rate could result in severe volatility to Company's net interest income and net interest margin. Company's exposure to interest rate risk is primarily associated with factors such as;

Interest Rate Risk Exposure on Financial Assets and Liabilities

The table below analyses the Company's interest rate risk exposure on financial assets & liabilities. The Company's assets & liabilities are included at carrying amount and categorised by the earlier of contractual repricing or maturity dates.

As at 31 st March 2026	Total As at 31-03-2026 LKR '000	Less Than 3 Months LKR '000	Interest Bearing			Over 5 Years LKR '000	Non-Interest Bearing LKR '000
			3 to 12 Month LKR '000	1 to 5 years LKR '000	LKR '000		
Financial Assets							
Cash and Bank Balances	423,093	-	-	-	-	-	423,093
Investment in Government Securities and Placements with Banks	2,695,464	2,300,796	294,668	100,000	-	-	-
Gold Advances	9,248,975	9,225,324	23,651	-	-	-	-
Lease Rentals Receivable	2,549,117	366,342	695,390	1,487,385	-	-	-
Loans and Advances	15,544,783	1,456,180	4,876,597	9,176,324	35,682	-	-
Financial Investments - Measured at Fair Value through OCI	458	-	-	-	-	-	458
Other Financial Assets	29,826	-	-	-	-	-	29,826
Total Financial Assets	30,491,716	13,348,642	5,890,306	10,763,709	35,682	453,377	453,377
Financial Liabilities							
Interest Bearing Borrowings	17,176,070	2,506,872	7,621,171	7,048,027	-	-	-
Due to the Customers	7,530,175	2,611,695	4,130,505	787,975	-	-	-
Subordinate Liabilities	1,000,626	-	-	1,000,626	-	-	-
Other Financial Liabilities	1,374,610	977,974	38,934	227,612	130,090	-	-
Total Financial Liabilities	27,081,481	6,096,541	11,790,610	9,064,240	130,090	-	-
Interest Sensitivity Gap	3,410,235	7,252,101	(5,900,304)	1,699,469	(94,408)	453,377	453,377

NOTES TO THE FINANCIAL STATEMENTS (contd.)

As at 31 st March 2025	Interest Bearing					Non Interest Bearing
	Total As at 31-03-2024	Less Than 3 Months	3 to 12 Month	1 to 5 years	Over 5 Years	
	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
Financial Assets						
Cash and Bank Balances	178,134	–	–	–	–	178,134
Investment in Government Securities and Placements with Banks	1,248,944	955,091	293,853	–	–	2,497,888
Gold Advances	6,469,088	6,468,271	817	–	–	12,938,176
Lease Rentals Receivable	2,732,299	377,788	719,336	1,635,175	–	5,464,598
Loans and Advances	5,826,343	553,555	1,489,386	3,783,402	–	11,652,686
Financial Investments - Measured at Fair Value through OCI	458	–	–	–	–	458
Other Financial Assets	21,012	–	–	–	–	21,012
Total Financial Assets	16,476,278	8,354,705	2,503,392	5,418,577	–	32,752,952
Financial Liabilities						
Interest Bearing Borrowings	6,949,676	1,362,884	3,544,306	2,042,486	–	13,899,352
Due to the Customers	6,254,214	2,024,335	3,392,490	837,389	–	12,508,428
Other Financial Liabilities	639,589	290,090	27,281	192,158	130,060	1,279,178
Total Financial Liabilities	13,843,479	3,677,309	6,964,077	3,072,033	130,060	27,686,958
Interest Sensitivity Gap	2,632,799	4,677,396	(4,460,685)	2,346,544	(130,060)	5,065,994

42. OPERATING SEGMENTS

As at 31 st March 2026	Finance Lease	Gold Loan	Loans and Advances	Other	Total
	LKR	LKR	LKR	LKR	LKR
Interest Income	574,547	1,669,771	1,568,472	65,339	3,878,129
Commission Income				35,432	35,432
Other Income	7,123	251,572	62,634	26,973	348,302
	581,670	1,921,343	1,631,106	127,744	4,261,863
As at 31 st March 2025	LKR '000	LKR '000	LKR '000	LKR '000	LKR '000
Interest Income	646,765	1,138,127	559,799	99,874	2,444,565
Commission Income				16,498	16,498
Other Income	10,617	128,419	30,354	110,416	279,806
	657,382	1,266,546	590,153	226,788	2,740,869

NOTES TO THE FINANCIAL STATEMENTS (contd.)

43. CHANGES IN LIABILITIES ARISING FROM FINANCING ACTIVITIES

Sri Lanka Accounting Standards LKAS 7 (Statement of Cash Flows), requires an entity to disclose information that enables the users of Financial Statements to evaluate the changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. Accordingly, changes in liabilities arising from financing activities for the year ended 31 March 2026 are disclosed below.

	Securitization Borrowing LKR '000	Bank Borrowing LKR '000
Balance as at 01 st April 2025	2,084,274	3,840,335
Net cash flows from financing activities	2,387,484	7,530,096
Non-cash changes		
Foreign exchange movements	-	-
Amortisation of loan origination costs	(8,538)	(35,310)
Accrual for interest expense	343,387	35,154
Balance as at 31 st March 2026	<u><u>4,806,607</u></u>	<u><u>11,370,275</u></u>

INDEPENDENT AUDITORS' REPORT

To the Members of
Mahindra Finance CSR Foundation

OPINION

We have audited the accompanying Financial Statements of Mahindra Finance CSR Foundation ("the Company"), which comprise the Balance sheet as at March 31, 2026, the Statement of Profit and Loss including Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its loss and total comprehensive loss, its changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the Financial Statements and our auditors' report thereon.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF MANAGEMENT FOR THE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As, requirements by the Companies (Auditor's Report) Order, 2016/2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, are not applicable to the Company, no comment on report specified in paragraphs 3 and 4 of the Order is made;
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
- c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- d) In our opinion, the aforesaid Financial Statements comply with the Accounting Standards specified under Section 133 of the Act;
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate report in Annexure A. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Financial Statements.
- g) With respect to other matters to be included in auditor's report in accordance with the requirements of section 197(16) of the Act, as amended, we report that in our opinion and to the best of our information and according to the explanations given to us, the Company has not paid any remuneration to its directors during the year.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company does not have any pending litigations which would impact its financial position;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to the Investor Education and Protection Fund by the Company.
 - iv. (a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide

any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - (c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- v. The Company has not declared and / or paid any dividend during the year.
 - vi. Based on our examination which included test checks, the Company has used an accounting

software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **B. K. KHARE & CO.**
Chartered Accountants
Firm Registration No. 105102W

Chaitanya Vinay Joshi
Partner
Membership No. 131403
UDIN: 26131403JZXTLN7107

Mumbai, April 9, 2026

ANNEXURE A TO THE INDEPENDENT AUDITORS' REPORT

Report on the Internal Financial Controls with reference to financial statements under Clause (i) of sub-section (3) of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to financial statements of Mahindra Finance CSR Foundation ("the Company") as of March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to financial statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to financial statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **B. K. KHARE & CO.**
Chartered Accountants
Firm Registration No. 105102W

Chaitanya Vinay Joshi
Partner
Membership No. 131403
UDIN: 26131403JZXTLN7107

Mumbai, April 9, 2026

BALANCE SHEET AS AT 31 MARCH 2026

Particulars	Note	INR Lakhs	
		As at 31 March 2026	As at 31 March 2025
A ASSETS			
1 Non-current assets			
(a) Property, Plant and Equipment		-	-
(b) Capital work-in-progress		-	-
(c) Investment Property		-	-
(d) Goodwill		-	-
(e) Other Intangible assets		-	-
(f) Intangible assets under development		-	-
(g) Biological Assets other than bearer plants		-	-
(h) Financial Assets		-	-
(i) Deferred tax assets (net)		-	-
(j) Other non-current assets		-	-
(k) Non Current Tax Assets (net).....		-	-
Total non - Current Assets		-	-
2 Current assets			
(a) Inventories			
(b) Financial Assets			
(i) Investments		-	-
(ii) Trade receivables		-	-
(iii) Cash and cash equivalents.....	1	0.05	0.50
(iv) Bank balances other than (iii) above		-	-
(v) Loans.....		-	-
(viii) Others (to be specified)			
(c) Current Tax Assets (Net).....		-	-
(d) Other current assets.....		-	-
Total Current Assets		0.05	0.50
Total Assets		0.05	0.50

Particulars	Note	INR Lakhs	
		As at 31 March 2026	As at 31 March 2025
B EQUITY AND LIABILITIES			
1 Equity	2		
(a) Equity Share capital		0.10	0.10
(b) Other Equity		(0.88)	(0.30)
(c) Non Controlling Interest		-	-
Total equity		(0.78)	(0.20)
Liabilities			
2 Non-current liabilities			
(a) Financial Liabilities		-	-
(b) Provisions		-	-
(c) Deferred tax liabilities (Net).....		-	-
(d) Other non-current liabilities		-	-
Total Non - Current Liabilities		-	-
3 Current liabilities			
(a) Financial Liabilities			
(i) Borrowings			
(ii) Trade payables	3	0.48	0.45
(iii) Other financial liabilities (other than those specified in (iv) below)	4	0.20	0.20
(iv) Non Current Lease Liabilities		-	-
(b) Provisions		-	-
(c) Current Tax Liabilities (Net).....	5	0.10	-
(d) Other current liabilities.....	6	0.05	0.05
Total Current Liabilities		0.83	0.70
Total Equity and Liabilities (1+2+3)		0.05	0.50

The accompanying notes form an integral part of the financial statements.

For **B. K. Khare & Co.**
Chartered Accountants
Firm's Registration No: 105102W

For and on behalf of the Board of Directors
Mahindra Finance CSR Foundation

Chaitanya Vinay Joshi
Partner
Membership No: 131403

Raul Rebello
Director
[DIN: 10052487]

Sapna Jain
Director
[DIN: 10819819]

Place: Mumbai
Date: 9th April, 2026

Place: Mumbai
Date: 9th April, 2026

STATEMENT OF PROFIT AND LOSS FOR YEAR ENDED 31 MARCH 2026

Particulars	Note	INR Lakhs	
		Year ended 31 March 2026	Year ended 31 March 2025
I Revenue receipts (Donations)	7	2.30	1.50
II Other Income		—	—
III Total income (I+II)		2.30	1.50
Expenses			
i) Finance costs.....	8	—	0.01
ii) Corporate Social Responsibility expenses	9	—	—
iii) Other Expenses	10	2.65	1.89
IV Total expenses (IV)		2.65	1.90
V Profit before tax (III-IV)		(0.35)	(0.40)
VI Tax expenses	11	0.23	—
VII Profit after tax (V-VI)		(0.58)	(0.40)
VIII Other Comprehensive Income (OCI)			
(A) Items that will not be reclassified to profit or loss		—	—
(B) Items that will be reclassified to profit or loss		—	—
Other Comprehensive Income (A+B)		—	—
IX Total Comprehensive Income for the year (V+VI)		(0.58)	(0.40)
X Earnings per equity share (face value Rs. 10/- per equity share)	12		
Basic (Rupees).....		(58.00)	(40.00)
Diluted (Rupees)		(58.00)	(40.00)

The accompanying notes form an integral part of the financial statements.

For **B. K. Khare & Co.**
Chartered Accountants
Firm's Registration No: 105102W

For and on behalf of the Board of Directors
Mahindra Finance CSR Foundation

Chaitanya Vinay Joshi
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Director
[DIN: 10819819]

Place: Mumbai
Date: 9th April, 2026

Place: Mumbai
Date: 9th April, 2026

STATEMENT OF CHANGES IN EQUITY FOR PERIOD ENDED 31 MARCH 2026
A. Equity share capital

Particulars	INR Lakhs Amount
Issued, Subscribed and fully paid up:	
Balance as at 1 April 2024	0.10
Changes during the year:	
i) Fresh allotment of shares	-
ii) Allotment of shares by ESOS Trust to employees.....	-
Balance as at 31 March 2025	<u>0.10</u>
Balance as at 1 April 2025	0.10
Changes during the year:	
i) Fresh allotment of shares	-
ii) Allotment of shares by ESOS Trust to employees.....	-
Balance as at 31 March 2026	<u><u>0.10</u></u>

B. Other Equity

Particulars	Reserves and Surplus									Total
	Statutory reserves as per Section 45-IC of the RBI Act, 1934	Capital redemption reserves	Securities premium reserve	General reserves	Debenture Redemption Reserves (DRR)	Employee stock options outstanding	Retained earnings	Debt instruments through OCI	Equity instruments through OCI	
Balance as at 1 April 2024	-	-	-	-	-	-	0.10	-	-	0.10
Profit/(loss) for the year							-			-
Other Comprehensive Income / (loss)							-	-	-	-
Total Comprehensive Income for the year	-	-	-	-	-	-	-	-	-	-
Excess of income / (expenditure) for the current period			-				(0.40)			(0.40)
Balance as at 31 March 2025	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(0.30)</u>	<u>-</u>	<u>-</u>	<u>(0.30)</u>

STATEMENT OF CHANGES IN EQUITY FOR PERIOD ENDED 31 MARCH 2026 (Contd.)

Particulars	Reserves and Surplus									Total
	Statutory reserves as per Section 45-IC of the RBI Act, 1934	Capital redemption reserves	Securities premium reserve	General reserves	Debenture Redemption Reserves (DRR)	Employee stock options outstanding	Retained earnings	Debt instruments through OCI	Equity instruments through OCI	
Balance as at 1 April 2025	-	-	-	-	-	-	(0.30)	-	-	(0.30)
Profit/(loss) for the year							-			-
Other Comprehensive Income / (loss)							-	-	-	-
Total Comprehensive Income for the year	-	-	-	-	-	-	-	-	-	-
Profit for the year for the current period							(0.58)			(0.58)
Balance as at 31 March 2026	-	-	-	-	-	-	(0.88)	-	-	(0.88)

For **B. K. Khare & Co.**
Chartered Accountants
Firm's Registration No: 105102W

For and on behalf of the Board of Directors
Mahindra Finance CSR Foundation

Chaitanya Vinay Joshi
Partner
Membership No: 131403

Raul Rebello
Director
[DIN: 10052487]

Sapna Jain
Director
[DIN: 10819819]

Place: Mumbai
Date: 9th April, 2026

Place: Mumbai
Date: 9th April, 2026

STATEMENT OF CASH FLOWS FOR PERIOD ENDED 31 MARCH 2026

Particulars	Year ended 31 March 2026	INR Lakhs Year ended 31 March 2025
A) CASH FLOW FROM OPERATING ACTIVITIES		
Profit before tax	(0.35)	(0.40)
Adjustments to reconcile profit before tax to net cash flows:		
Add: Non-cash expenses	-	-
Less: Income considered separately	-	-
Income from investing activities	-	-
Operating profit before working capital changes	(0.35)	(0.40)
Changes in -		
Other financial assets	-	-
Other financial liabilities	-	-
Trade and other payables	0.03	-
Trade and other receivables	-	-
Other non-financial assets	-	-
Other non-financial liabilities	-	-
Cash used in operations	0.03	-
Income taxes paid (net of refunds)	(0.13)	-
NET CASH USED IN OPERATING ACTIVITIES (A)	(0.45)	(0.40)
B) CASH FLOW FROM INVESTING ACTIVITIES	-	-
Purchase of investments at amortised cost	-	-
Proceeds from sale of investments measured at amortized cost	-	-
Interest received	-	-
NET CASH GENERATED FROM / (USED IN) INVESTING ACTIVITIES (B)	-	-
C) CASH FLOW FROM FINANCING ACTIVITIES		
Issue of equity shares	-	-
NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES (C)	-	-
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C) ...	(0.45)	(0.40)
Cash and Cash Equivalents at the beginning of the year	0.50	0.90
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (refer note 1)	0.05	0.50
Components of Cash and Cash Equivalents		
Balances with banks in current accounts	0.05	0.50
Term deposits with original maturity up to 3 months	-	-
Total	0.05	0.50

Notes :

The above Statement of Cash Flow has been prepared under the 'Indirect method' as set out in Ind AS 7 on 'Statement of Cash Flows'.

For **B. K. Khare & Co.**
Chartered Accountants
Firm's Registration No: 105102W

For and on behalf of the Board of Directors
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Director
[DIN: 10819819]

Place: Mumbai
Date: 9th April, 2026

Place: Mumbai
Date: 9th April, 2026

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR YEAR ENDED 31 MARCH 2026

1 COMPANY INFORMATION

Mahindra Finance CSR Foundation ('the Company'), incorporated in India, is a public limited company, headquartered in Mumbai dated April 2, 2019. The Company has received license under Section 8 (1) of the Companies Act, 2013. The Company is established to undertake, by itself or joining, collaborating with, or participating in, projects that, support, promote and enhance: education, including special education, especially among children, women, elderly and the differently abled; employment, vocational skills, and sustainable livelihood; curative and preventive healthcare measures; sanitation and availability of safe drinking water; measures eradicating hunger, poverty and malnutrition; sustainability environmental and ecological balance; protection of flora and fauna, animal welfare, agro forestry; conservation of natural resources; maintenance of quality of soil, air and water; including but not limited to, rehabilitation efforts prior, during and or after natural disasters. The objective of the Company is to work, contribute towards all activities outlined by, but not restricted to, Section 135, Schedule VII of the Companies Act, 2013, the related rules and the amendments thereto from time to time.

Further, the company received its registration under section 12AA of the Income Tax Act 1961 on 29 November, 2019 and certificate under section 80G of the Income Tax Act, 1961 on 24 December, 2019 valid from 3 June, 2019.

None of the objects of the Company will be carried out on commercial basis. The Company is a subsidiary of Mahindra & Mahindra Financial Services Limited.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of accounting

The financial statements have been prepared on a historical cost convention and on an accrual basis.

2.2 Statement of compliance

The accompanying financial statements have been prepared in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) (Amendment) Rules, 2016 notified under Section 133 of the Companies Act, 2013, (the 'Act') and other relevant provisions of the Act.

2.3 Basis of Preparation

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013 (as amended, Ind AS compliant Schedule III), as applicable to the financial statements.

All assets and liabilities are classified as current if it is expected to realise or settle within 12 months after the balance sheet date.

2.4 Use of estimates and judgments

The preparation of financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions, that affect the application of accounting policies and the reported amounts of assets, liabilities, income, expenses etc. at the date of these financial statements and the reported amounts of revenues and expenses for the years presented. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed at each balance sheet date. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods affected.

2.5 Functional and presentation currency

These financial statements are presented in Indian Rupees ('INR' or 'Rs.') which is also the Company's functional currency. All amounts are rounded-off to the nearest lakh, unless otherwise indicated.

2.6 Revenue recognition

The revenue is measured on actual receipt basis of donations received.

2.7 Provisions

Provisions are recognised when there is a present obligation as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

2.8 Financial instruments

Financial assets and financial liabilities are recognised when a Company becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through Statement of Profit and Loss are recognised immediately in Statement of Profit and Loss. The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired.

2.9 Financial liabilities

All the financial liabilities are subsequently measured at amortised cost using the effective interest method or at fair value through Statement of Profit and Loss.

2.10 Taxation - Current and deferred tax:

Income tax expense comprises of current tax and deferred tax. It is recognised in Statement of profit and loss except to the extent that it relates to an item recognised directly in equity or in other comprehensive income.

a) Current tax :

Current tax comprises amount of tax payable in respect of the taxable income or loss for the year determined in accordance with Income Tax Act, 1961 and any adjustment to the tax payable or receivable in respect of previous years. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period. Significant judgments are involved in determining the provision for income taxes including judgment on whether tax positions are probable of being sustained in tax assessments. A tax assessment can involve complex issues, which can only be resolved over extended time periods.

Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

Current tax is recognised in statement of profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current tax is also recognised in other comprehensive income or directly in equity respectively.

The management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

b) Deferred tax :

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary difference could be utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is recognised in statement of profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off current tax assets against current tax liabilities and the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities on a net basis or simultaneously.

2.11 Earning per share

Basic earnings per share is computed by dividing the profit/ (loss) after tax by the weighted average number of equity shares outstanding during the year. The Company did not have any potentially dilutive securities in any of the years presented.

2.12 New standards or amendments to the existing standards and other pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. As at the date of authorisation of these financial statements, the Company has not applied the following new amendment to Ind AS that has been issued but is not yet effective:

Amendment to Ind AS 1 Presentation of Financial Statements

Where a covenant breach exists on or before the reporting date and, as a result, the liability becomes payable on demand on that date, the liability must be classified as current, even if the lender subsequently (i.e. after the reporting date but before approval of the financial statements) agrees not to demand payment.

The Company does not expect that the adoption of this amendment to have any impact on the financial statements of the Company in future periods.

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

1 Cash and cash equivalents

	31 March 2026	31 March 2025
Cash on hand	–	–
Balances with banks in current accounts	0.05	0.50
Term deposits with original maturity up to 3 months	–	–
	<u>0.05</u>	<u>0.50</u>

2 Equity Share capital

a) Share capital authorised, issued, subscribed and fully paid up:

	31 March 2026	31 March 2025
Authorised:		
1,000 (31 Mar 2025: 1,000) Equity shares of Rs.10/- each	0.10	0.10
Issued, Subscribed and paid-up:		
1,000 (31 Mar 2025: 1,000) Equity shares of Rs.10/- each fully paid up	0.10	0.10
Issued, Subscribed and paid-up Share capital	<u>0.10</u>	<u>0.10</u>

b) Terms / rights attached to equity shares:

The Company has only one class of equity shares having a par value of Rs.10/- per share. Each holder of equity shares is entitled to one vote per share. The dividend proposed by the board of directors and approved by the shareholders in the annual general meeting is paid in Indian rupees. In the event of liquidation of the Company, the holders of

equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c) Shareholders holding more than 5% of equity shares at the end of the year:

Name of Shareholder	No. of Shareholding shares	%
As at 31 March 2026		
Mahindra & Mahindra Financial Services Limited	1,000.00	100%
As at 31 March 2025		
Mahindra & Mahindra Financial Services Limited	1,000.00	100%

d) Shareholding of promoters:

Name of Promoter	No. of Shareholding shares	%	% Change during the year
As at 31 March 2026			
Mahindra & Mahindra Financial Services Limited	1000	100%	0%
As at 31 March 2025			
Mahindra & Mahindra Financial Services Limited	1000	100%	0%

e) Reconciliation of the number of equity shares and share capital outstanding at the beginning and at the end of the reporting year:

	As at 31 March 2026		As at 31 March 2025	
	No. of shares	INR Lakhs	No. of shares	INR Lakhs
Issued, Subscribed and paid-up:				
Balance at the beginning of the year	1,000	0.10	1,000	0.10
Add : Fresh allotment of shares:	–	–	–	–
Balance at the end of the year	1,000	0.10	1,000.00	0.10
Other Equity		31 March 2026		31 March 2025
Surplus in Statement of Profit and Loss:				
Balance as at the beginning of the year		(0.30)		0.10
Add : Excess of income / (expenditure) for the current period transferred from Statement of Income and Expenditure		(0.58)		(0.40)
Balance Loss carried to Balance Sheet		(0.88)		(0.30)
Less : Allocations & Appropriations :		–		–
Balance as at the end of the period		(0.88)		(0.30)
Total		<u>(0.88)</u>		<u>(0.30)</u>

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

3 Trade payables

	31 March 2026	31 March 2025
I) Trade Payables		
i) total outstanding dues of micro enterprises and small enterprises	–	–
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	0.48	0.45
II) Other Payables		
i) total outstanding dues of micro enterprises and small enterprises	–	–
ii) total outstanding dues of creditors other than micro enterprises and small enterprises	–	–
	<u>0.48</u>	<u>0.45</u>

Trade Payables aging schedule
As at March 31, 2026

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 1 year	1-2 years	1-2 years	2-3 years	More than 3 years	
Non-derivative financial assets						
i) MSME	–	–	–	–	–	–
ii) Others	0.48	–	–	–	–	0.48
Total	0.48	–	–	–	–	0.48
Disputed dues –						
– MSME	–	–	–	–	–	–
– Others	–	–	–	–	–	–

As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 1 year	1-2 years	1-2 years	2-3 years	More than 3 years	
Non-derivative financial assets						
i) MSME	–	–	–	–	–	–
ii) Others	0.45	–	–	–	–	0.45
Total	0.45	–	–	–	–	0.45
Disputed dues –						
– MSME	–	–	–	–	–	–
– Others	–	–	–	–	–	–

4 Other financial liabilities

	31 March 2026	31 March 2025
Provision for expenses -		
Legal professional / regulatory exp	0.20	0.20
	<u>0.20</u>	<u>0.20</u>

5 Current Tax Liabilities

	31 March 2026	31 March 2025
Current Tax Liabilities (net)	0.10	–
	<u>0.10</u>	<u>–</u>

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

6 Other current liabilities

	31 March 2026	31 March 2025
Statutory dues and taxes payable	0.05	0.05
	<u>0.05</u>	<u>0.05</u>

7 Revenue receipts

	31 March 2026	31 March 2025
Donation received (from MMFSL)	2.30	1.50
	<u>2.30</u>	<u>1.50</u>

8 Finance costs

	31 March 2026	31 March 2025
Bank charges	-	0.01
	<u>-</u>	<u>0.01</u>

9 Corporate Social Responsibility expenses

	31 March 2026	31 March 2025
	-	-
	<u>-</u>	<u>-</u>

10 Other Expenses

	31 March 2026	31 March 2025
Auditor's fees and expenses	0.50	0.50
Legal and professional charges	1.15	0.39
Trademark expense	1.00	1.00
	<u>2.65</u>	<u>1.89</u>

11 Tax expense
(i) Income tax recognized in Statement of profit and loss

	31 March 2026	31 March 2025
Current tax:		
In respect of current year	0.10	-
In respect of prior years	0.13	-
	<u>0.23</u>	<u>-</u>
Deferred tax:	-	-

(ii) Reconciliation of estimated Income tax expense at tax rate to income tax expense reported in the Statement of profit and loss is as follows:

	31 March 2026	31 March 2025
Profit before tax	(0.35)	(0.40)
Applicable income tax rate	31.20	31.20
Expected income tax expense	0.11	0.12
Adjustments recognised in the current year in relation to the current tax of prior years -	0.12	-
Others	-	(0.12)
Reported income tax expense	<u>0.23</u>	<u>-</u>

12 Earning Per Share (EPS)

	31 March 2026	31 March 2025
Profit / (Loss) for the period	(0.58)	(0.40)
Weighted average number of Equity Shares	1,000	1,000
Basic Earnings per share (Rs.) (Face value of Rs. 10/- per share)	(58.00)	(40.00)
Diluted Earnings per share (Rs.)	(58.00)	(40.00)

13 Financial Instruments
Capital management

The Company manages capital risk in order to maximize shareholders' profit by maintaining sound/optimal capital structure through monitoring of financial ratios, such as debt-to-equity ratio and net borrowings-to-equity ratio on a monthly basis and implements capital structure improvement plan when necessary.

The Company uses debt ratio as a capital management index and calculates the ratio as total liabilities divided by total equity. Total liabilities and total equity are based on the amounts stated in the financial statements.

The Company is not subject to externally enforced capital regulation. Debt-to-equity ratio as of 31 March 2026 is as follows:

Particulars	As at 31 March 2026
Debt (A)	-
Equity (B)	0.10
Debt Equity Ratio (A/B)	-

Categories of financial assets and financial liabilities
As at 31 March 2026

Particulars	Amortised Costs	FVTPL	FVOCI	Total
Current Assets				
Cash and cash equivalents	0.05	-	-	0.05
Current Liabilities				
Trade Payables	0.48	-	-	0.48
Other Financial Liabilities	0.20	-	-	0.20

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

Financial Risk Management Framework

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk. In order to manage the aforementioned risks, the Company operates a risk management policy and a program that performs close monitoring of and responding to each risk factors.

Credit Risk

(i) Credit risk management

Credit risk arises when a counterparty defaults on its contractual obligations to pay resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company only transacts with entities that are rated the equivalent of investment grade and above. This information is supplied by independent rating agencies where available and, if not available, the Company uses other publicly available financial information and its own trading records to rate its major customers. The Company's exposure and credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed and approved by the risk management committee annually.

Liquidity Risk

(i) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the management of the company, which has established an appropriate liquidity risk management framework for the management of the Company's short, medium and longterm funding and liquidity management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

(ii) Maturities of financial liabilities

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment years. The amount disclosed in the tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay.

Maturity of Financial assets

Particulars	Less than 1 year	1-3 years	3 years to 5 years	5 years and above	Total
Non-derivative financial assets					
Cash and cash equivalents	0.05	–	–	–	0.05

Maturity of Financial liabilities

Particulars	Less than 1 year	1-3 years	3 years to 5 years	5 years and above	Total
Non-derivative financial liabilities					
Other Financial Liabilities	0.20	–	–	–	0.20
Borrowings					
Trade Payables	0.48	–	–	–	0.48

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk such as equity price risk and commodity price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The Company uses derivatives to manage market risks. Derivatives are only used for economic hedging purposes and not as speculative investments. All such transactions are carried out within the guidelines set by the Board of Directors. There has been no significant changes to the company's exposure to market risk or the methods in which they are managed or measured.

14 Segment Information

Operating segments are reported in a manner consistent with internal reporting provided to the Chief Operating Decision Maker (CODM) of the Company. The CODM is responsible for allocating resources and assessing performances of the operating segments of the Company.

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

15 Key Ratios

Particulars	Numerator	Denominator	As at 31 March 2026	As at 31 March 2025
Current Ratio	Current assets	Current liabilities	0.07	0.77
Debt-Equity Ratio	Borrowings	Shareholder's equity	NA	NA
Debt Service Coverage Ratio	Earnings before interest, taxes, depreciation and amortisation	Interest & principal payment	NA	NA
Return on Equity Ratio	Profit after tax	Average shareholder's equity	NA	NA
Inventory Turnover Ratio	Revenue from operations	Average inventory	NA	NA
Trade Receivables Turnover Ratio	Revenue from operations	Average trade receivables	NA	NA
Trade Payables Turnover Ratio	Net credit purchases	Average trade payables	NA	NA
Net Capital Turnover Ratio	Revenue from operations	Working capital	NA	NA
Net Profit Ratio	Net Profit	Revenue from operations	NA	NA
Return on Capital Employed	Earnings before interest and taxes	Shareholder's equity + Borrowings + DTL	NA	NA
Return on Investment	Time Weighted Rate of Return	Time Weighted Rate of Return (TWRR)	NA	NA

16 Related party disclosure:

i) As per Ind AS 24 on 'Related party disclosures', the related parties of the Company are as follows:

- a) **Ultimate Holding Company** Mahindra & Mahindra Limited
- b) **Holding Company** Mahindra & Mahindra Financial Services Limited
- c) **Fellow Subsidiaries:** Not applicable
(entities with whom the Company has transactions)
- d) **Joint Ventures / Associates** Not applicable
(entities with whom the Company has transactions)
- e) **Key Management Personnel:** Ms. Sapna Jain (Director)
Mr. Manish Sinha (Director)
Mr. Raul Rebello (Director)

ii) The nature and volume of transactions of the Company during the year with above related parties were as follows:

Sr. No.	Particulars	For the year ended	Ultimate Holding Company	Holding Company	Fellow subsidiaries	Joint Ventures / Associates	KMP/Directors of the Company
1	Donations received	31/3/2026	-	2.30	-	-	-
		31/3/2025	-	1.50	-	-	-
2	Other expenses (Trademark expenses)	31/3/2026	1.00	-	-	-	-
		31/3/2025	1.00	-	-	-	-

iii) Balances as at the end of the period:

Sr. No.	Particulars	For the year ended	Ultimate Holding Company	Holding Company	Fellow subsidiaries	Joint Ventures / Associates	KMP/Directors of the Company
1	Payable	31/3/2026	-	-	-	-	-
		31/3/2025	-	-	-	-	-

Notes forming part of the Financial Statements as at 31 March 2026

INR Lakhs

17 Contingent liability and commitments

There are no contingent liabilities and commitments as on the balance sheet date.

18 Other Statutory Informations

- (a) The Company does not have any benami property, where any proceeding has been initiated or pending against the Company for holding any benami property.
- (b) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial period.
- (c) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
- (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (ultimate beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.
- (d) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the Group shall:
- (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.
- (e) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the period in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (f) The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.
- (g) The Company is not declared wilful defaulter by and bank or financials institution or lender during the period.
- (h) The Company does not have any borrowings from bank and financial institution.
- (i) The Company does not have transactions with any struck off entity.
- (j) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries or joint ventures or associate companies.
- 19 Unless otherwise stated, all the numbers have been rounded off to nearest rupee.
- 20 The financial statements have been approved for issue by Company's Board of Directors on 9th April, 2026.

Signatures to Notes 1 to 20

For **B. K. Khare & Co.**
Chartered Accountants
Firm's Registration No: 105102W

For and on behalf of the Board of Directors
Mahindra Finance CSR Foundation

Chaitanya Vinay Joshi
Partner
Membership No: 131403

Raul Rebello
Director
[DIN: 10052487]

Sapna Jain
Director
[DIN: 10819819]

Place: Mumbai
Date: 9th April, 2026

Place: Mumbai
Date: 9th April, 2026



mahindra FINANCE

Stock Exchange Codes

NSE: M&MFIN

BSE: 532720

Bloomberg: MMFS:IN

Mahindra & Mahindra Financial Services Limited

Mahindra Towers, 'A' Wing, 3rd Floor, Dr. G.M. Bhosale Marg,

P. K. Kurne Chowk, Worli, Mumbai - 400 018

CIN: L65921MH1991PLC059642